SDAY APRIL 3 1991

Public sector vestment in many countries has also declined

ethnic nunorities. aas, Germany's biggen tile manufacturer which a er cent owned by British ling materials group Red has estimated that and from refugees is creatan additional 110,008 no new households a year. con 1980-89, losses in hourom demolition and recontion had created a short-

if about 1m homes. a but to close this gap and with the refugee problem lermin government is pro ik substantial amounts of in the form of direct and lax incentives. contrast, house building

tly. France and Holland is sted to decline Britain, housebuilding in on and the south-east of and has been in recession August the The number rivate home started by lera has declined from BE 2227 (KA) III 1988 to 133,000

Hing interest rates are test to push the figure up year but only singhtly. The D has forecast that build BAS : Let werk on 140,000 to perfor homes this year ses anni Jawest total since





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THE FINANCIAL TIMES LIMITED 1991

FINANCIALTIM

TECHNOLOGY A power play by the coal industry

Thursday April 4 1991

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World News

Business Summary

France raises Alcatel plans the stakes in campaign to protect Kurds

France raised the stakes in its campaign to protect fleeing Kurdish rebels from Iraqi repri-sals with an implied threat to break ranks with the inter-national community in the United Nations. Page 14

Albanians seek visas Some 5,000 Albanians, desperate to leave the country after the election victory of the rul-ing communists, massed outside Tirana's Greek embassy in the hope of getting visas. Protest strike, Page 2

Graham Greene dies



Graham Greene, one of the best English literary fiction writers of his generation, died in Switzerland aged 86. His work earned the double distinction of wide popularity and critical acclaim. Among more than 50 novels and plays, many reflecting a lifelong preoccupation with his Catholic conversion, Brighton Rock, The Third Man and Our Man in Havana became successful films. Obituary, Page 11

Kashmiris march Thousands of Kashmiri separatists opposed to Indian rule marched to a ceasefire line vith India, which they are threatening to cross in protest

at lack of Pakistani support

Bomb kills five A bicyle bomb killed five people and wounded 36 near a police post in the Sikh holy city of Amritser in the north-ern Indian state of Punjab.

Cameroon clashes Thousands of street hawkers and students clashed with riot police in the centre of the Cam-eroon capital. Yaounde, in escalating protests against President Paul Blya's one-party

Lebanon gun battle Israeli-backed militiamen killed two guerrillas during a gun battle inside Israel's claimed security zone in south Lebanon.

Fishermen shot Tamil separatist guerrillas shot and injured nine off eastern Sri Lanka. The navy rescued 15 others from the sea.

Daloy wins easily Mayor Richard M. Daley, son of Chicago's legendary political boss, was easily elected to his first full term in Chicago. He first became mayor in a special by-election after his predeces-

sor died in office. Page 3 Bangladesh deaths A diarrhoea epidemic has killed more than 200 Banglaleshis and infected about 5.000 others in the past three weeks.

Raffles to reopen Singapore's 105-year-old Raffles Hotel, closed for renovations two years ago, will reopen in September.

Chief told to quit Mayor Tom Bradley of Los es asked embattled police chief Daryl Gates to resign over the videotaped beating of a black motorist.

to boost market value by FFr6.8bn

Alcatel Alsthom, the French electrical engineering and tele-communications group, has unveiled a plan to overhaul its complex financial strucits complex financial struc-tures by absorbing three of its subsidiaries, adding an esti-mated FF76.8bu to its stock market value. Page 15 MARKETS: Tokyo, the Nik-kei average gained 522.06 or 2 per cent to 26,780.06 after reaching a high of 26,803.48

near the close. Frankfurt, the DAX closed 38.88, or 2.5 per cent higher at 1.577.50. New York, by midday the Dow Jones Industrial Average was up just 2.97 at 2942.08 and the Standard & Poor's was up 1.49

Back Page, Section II VENDEX International, large Dutch family-owned retailing group, is to sell its 25 per cent stake in Dillard Department Stores of the US to a syndicate of hanks for \$891m. Page 15 MANILA: The Philippines expects to receive \$519m (298.4m) in fresh overseas development assistance (ODA) this year, according to official

budget documents. Page 4 NISSAN Motor, the Japanese carmaker, is to rescue Ikeda Bussan, a car seat manufac-turer which has been plunged into financial difficulties through speculative invest-ments in the stock market.

Page 17 SOUTH KORRA'S current account deficit widened to \$2.72bn (£1.56bn) for the first two months of 1991, more than the deficit for all of last year and already in excess of this

year's target. Page 4
COMPAQ Computer, a US
personal computer manufacturer, is to acquire a stake in Silicon Graphics, the Californis based manufacturer of computer workstations with three-dimensional graphics.

ROLLS-Royce, UK aero-engine maker, has signed a con-tract with the Garuda Indonesia airline to supply nine aircraft. Industry officials estimated the contract at £90m-£100m (\$160m-\$178m).

Page 6 WASHINGTON: The US Treasury is sticking by its list of 39 businesses and individu-als named as fronts and agents for the Iraqi government
despite claims by many of
those listed that they are innocent of the charges. Page 4
NORTH Sea: Two Norwegian
oil and gas engineering and

equipment supply companies are making acquisitions which will allow the companies to break out of the North Sea off-shore oil and gas market.

Page 17 BELLELI, Italian engineering group, has won a L80bn (\$65.14m) order from Neder-landse Aardolle Mastschappij (NAM), a Shell-Exxon joint venture, to build topsides facilities for a new production platform in the Dutch sector of the North Sea. Page 6

AEGON, the second largest Dutch insurance group, reported a 14.1 per cent rise in 1990 operating profit and a 23 per cent increase in its dividend. Page 15 US Federal Reserve has pub-

lished a survey showing a reduction in the proportion of US banks tightening credit standards, raising hopes that the "credit crunch" will ease

soon, Page 3. NEWS LTD, Australian subsidiary of Mr Rupert Murdoch's News Corporation, yesterday closed its quality Melbourne Sunday Herald newspaper to stem losses estimated at A\$15n (US\$11.5m) a year. Page 18 ERUSSELS: the European Commission is pressing richer member states of the Commu-nity to do more to bolster the

economic development of poorer members. Page 2 AIR RRASII., a new airline, will be launched today as a joint venture by TNT Sava, the Brazilian subsidiary of TNT Worldwide, and Lider Taxi Aereo. Page 6

LONDON

FRANKFURT

European bourses rise strongly on hopes for economic recovery

SHARE prices advanced in Europe yesterday after strong overnight per-formances in New York and Tokyo, writes Peter Marsh.

The London market rose to a record level amid signs that the UK recession might be close to buttoming out and that a further cut in interest rates could come soon. The FT-SE 190

at 2,518.1, up 30.8 points.

The mood of optimism about the world economy improving later this year lifted other European bourses. Led by Frankfurt, which closed 2.5 per cent up, stock markets in Paris, Milan, Amsterdam and Zurich all finished the day between 1 per cent and 2 per cent higher.

In New York, the Dow Jones Indus-

trial Average was holding on to most of its near-64 point gain on Tuesday. It was quoted at mid-session at 2,936.88, down 8.17. In Tokyo, the Nikkei index ended at 28,780.06, up 2 per cent.

London traders took heart from a Confederation of British Industry report earlier in the week indicating that manufacturers were becoming

more confident about business prospects. Sterling's recent strength was another cause for optimism.
On foreign exchanges in London, sterling closed at DM2.9625, almost 1 pfennig down against the D-Mark.

Against the dollar, the pound rose more than 1 cent to \$1.7810. Concern was expressed by some traders that the Bundesbank, which

ing, might decide to raise interest rates in response to signs of inflation-That could lead monetary authorities in other parts of Europe to rethink their options for easing borrowing conditions to promote

growth.

Market reports, Section il

Financial specialists warn Gorbachev of catastrophe

MOSCOW must immediately reassert control over the Soviet Union's rebel republics to the country's three senior financial executives have told President Mikhail Gorbachev. They have called for a finan-cial crackdown which would

ciai crackdown which would put Moscow on an even sharper collision course with the two biggest republics, Rus-sia and Ukraine, as well as the three Baltic republics, and Mol-davia, Georgia and Armenia. In a stark six-page letter, they warn that the state bud-get will not be able to continue funding expenditure on the army, welfare payments and industrial investment in the second quarter of this year.
"The economy is on the
brink of a catastrophe," says

distributed to all 542 deputies in the USSR Supreme Soviet. It was signed by Mr Vladimir Orlov, the finance minister, Mr Victor Geraschenko, chairman of the state bank, and Mr Vic-tor Kucherenko, chairman of the Supreme Soviet's Budget and Planning Committee. Although the letter was addressed to the president, it conforms with Mr Gorbachev's own efforts to regain political, economic and military control over republics that are increas-

ingly acting independently.



Since a majority of voters agreed to the maintenance of the Union in the referendum on March 17, the Soviet leader has maintained that he has a mandate to maintain and new union treaty, even though agreement on this has been indefinitely postponed.

The letter lays the blame for the crisis entirely on those rebellious union republics -especially the Russian Federation - which have in the last few months passed laws in effect starving the union budget to the benefit of their own.
The troiks of financial leaders says the budget deficit for the first quarter of this year is expected to reach Rs31.1bn, already higher than the

Mr Boris Yeltsin yesterday suffered a series of defeats in the Russian parliament. Deputies threw out a proposal paving the way for the larg-est Soviet republic to hold direct elections for an executive president in April or May. Mr Yeltsin also failed to win support for a Soviet coalition government and radical economic reform. Instead, deputies instructed the Supreme Soviet to draw up proposals for an execu-tive presidency. Page 2

year of Rs26.7bn.
Income to the union budget from the republics for the first two months stood at only Rs7on, against a planned third - while the republics have cut the proportion of tax they raise for the centre by 72.2 per cent to Rs7.5bn.

A special fund established by the centre to stabilise the economy, to which the republics had agreed to pay more than Rs48bn in 1991, has received practically nothing". Gosbank estimates a shortfall in budgetary income for this year of Rs123bn - about half of that planned. By far the largest defaulter would be Russia, estimated to

withold Rs105bn, while the Ukraine would withold Rs7.7bn. The crisis measures called

for by the three officials include: Suspending republican economic laws which contradict the Union laws on banks, taxes and the budget; ● Authorising Mr Geras-chenko to distriss his counter-

parts in the republican banks who the three believe are breaking the law; · Giving the Gosbank chairman greater powers over money supply, loss and foreign exchange; and

Authorising him to revoke decisions of the republican banks which "destabilise mon-

etary circulation".

They say that the crisis is ing of the union treaty between the republics.

Radical economists yesterday dismissed the attempt to put all blame on to the republics. Mr Grigory Yavlinsky, a lics. Mr Grigory Yavlinsky, a former deputy prime minister of the Russian Federation and an unofficial adviser to Mr Borls Yeltsin, the Russian leader, said "the crisis lies with the centre". He claimed that the budget deficit last year was a actually Rs250bn, compared to an official figure of Rbs56bn. Reforms 'inevitable', Page 2

Paris boosts aid to electronics groups by FFr6bn

THE French government yesterday committed FFr6bn (\$1.06bn) of fresh capital for its electronics industry and called for stronger European Commu-nity policies to support EC high

technology companies.

The move, announced by Mr Roger Fauroux, the industry minister, looks set to rekindle the EC debate over how far the Community should go to defend its computer and electronics producers against US and Japa-nese competition.

The European market should not be allowed to turn into "a territory open to all winds", said Mr Fauroux He called for strict reciprocity

on market access between the EC and third countries, as well tough use of anti-dumpin rules and an analysis of national preferences allowed in US and Japanese public procurement. The Paris government is to provide FFr4bn of capital injections over the next two years for

Bull, the heavily loss-making state computer maker, and nearly FFr2bn this year for Thomson, the lossmaking consumer and defence electronics

The grants will be examined by the Commission's competition directorate. Of the FFr6bn total, 17 per

cent will come from France Telecom, which holds minority stakes in both companies and which had made no secret of its unwillingness to take part. The rest is being provided directly from government coffers. In addition, Bull is to receive

a FFr2.7bn contribution to its research budget over the next four years.
This will bring to FFr6.7bn

the total of grants and fresh cap-ital it is receiving from the gov-ernment - almost equivalent to the record annual net loss of FFr6.8bn which Bull announced last week. The industry ministry has

also set aside FFr24bn - more than half its research budget this year - for electronics, includ-Thomson's work on high definition television, joint European research into semiconductors and support for small com-pany research and development. Mr Fauroux said action was made doubly urgent by the sharp slowdown in European electronics markets and the blow to the competitiveness of European exports caused by the fall of the dollar and the yen. Commission proposals tabled last month to increase public support for the electronics industry were an essential first

Brazil issues angry protest at suspension of development loan

By Christina Lamb in Rio de Janeiro

BRAZIL yesterday called in foreign ambassadors and ssued a protest note over the suspension by the Inter-American Development Bank of a \$350m loan to the country.

Ms Zelia Cardoso, Brazil's economy minister, is expected to protest strongly over the IADB decision at the bank's

annual meeting, starting tomorrow in Nagoya, Japan. However, she is unlikely to find a sympathetic hearing. Brazil accused members of the Group of Seven leading industrialised nations of block-ing multilateral loans to force it into an agreement with forsiem creditors. Brazilian officials say such a linkage has never before been

The allegation comes in reaction to the IADB's suspension of a \$350m development loan because of pressure from member countries worried by mounting arrears on Brazil's commercial bank debt. An angry protest note issued by the Brazilian Foreign Minis-try accused the US, France, Canada, Japan and the UK of

using the IADB to exert politi-The "illegitimate and unacceptable" action of the five countries "jeopardises the role of the IADB as a multilateral institution for supporting development", the note said.

The ministry called in ambassadors of countries which voted to suspend the loan to point out that Brazil has never defaulted on payments to multilateral institutions and in the last four years has repaid \$700m to the IADB. Ms Cardoso was yesterday in Paris, meeting the head of the Paris Chub group of creditors.
According to ministry officials,
she was planning to ask for
Brazil's \$3000 official debt to

be halved in a deal similar to that granted to Poland Given Brazil's isolation by the international financial community, there was little hope she would succeed. According to the IADB representative in Brasilia, the "badly needed" loan was to "lay sewerage lines in areas of

low income and high unem-

the tougher measures of Bra-zil's current economic stabilis-ation programme". The loan had already been delayed from

last year. The International Monetary Fund has also delayed visits of a mission to discuss a \$2bn standby facility, apparently because of US pressure. A let-ter of intent signed last Sep-tember has long since been

termeer nas long since been torn up.

Brazil has been negotiating since last October with its commercial creditors, whom it stopped paying in July 1989.

As a goodwill gesture it resumed partial interest payments for the first three. ments for the first three months of this year and was thought to be close to an accord on the more than \$8bn outstanding in interest.

Brazil has agreed to pay 24 per cent of these arrears this year, close to the banks' demand of 25 per cent. But there is still considerable difference over interest rates on bonds to be created to cover the remaining portion.

Mexico, Colombia, Venezuela plan free trade zone, Page 3

STOCK DIDICES

2,488.3 (+31.8)

FT Ordinary: 1,985.9 (+32.0)

FT-A All-Share:

New York tunci DJ Ind. Av.

1,205.28 (+1.0%)

2,902.23 (+21.04)

FT-SE 100:

£34,000,000

Management buy-out of RPC Containers from Svenska Cellulosa Aktiebolaget



Transaction arranged, negotiated and underwritten by

CIN Venture Managers Limited

Equity Underwriters

British Coal Pension Funds British Rail Pension Schemes Barclays Bank Pension Fund

Senior Debt underwritten by

National Westminster Bank

Coopers & Lybrand Deloitte acted as investigating accountants and Nabarro



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India's largest state with flowers European travels Boeing goes east from UK advertisings Agencies still bumping along Editorial comments Competition in gas; No let Up on irea

Surveys Factoring British 29-42 Compenies 29-42 Compenies 29-42 Commodities 28 28 29-29 28 29-29 28 29-29 28 29-29 28 29-29 28 29-29 28 29-29 28 29-29 28 29-29 29

Danish business: Bringing home a surplus of | Calculating on a last chance to overhaul the US banking system Nicholes Brady, US



treasury secretary, was blunt with Congress when he recently presented his bank reform plans, describing "a bleak picture that demands action - prompt action - to correct it".

Observer Stock Markets 29-49 29-31 -London Technology Unit Trusts

New York has \$1.7705 London: \$1.768 (1.739) DM2.97 (2.965) FFr10.065 (10.055) SFr2.5225 (2.53) Y244.75 (245.5) £ index 92.7 (92.4) QOLD New York: Comex Jun \$360.6 (362.4)

\$357.75 (355.85) N SEA Off. (Argus) Brent May \$18.025 (18.125) Chief price changes yesterday: Page 15

DM1.6805 (1.7056) FFr5.6925 (5,7825) SFr1.427 (1.455) Y138.5 (141.15) Tokyo close; Y139.13 US tunchtime rat Fed Funds 63 %

Tokyo: Nikkei 26,252.0 (+244.6) LONDON MONEY

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DOLLAR New York lunch DM1,6785 FFr5.691 Y138.3

> 3-mo Treasury yield: 5.933% Long Bond: yleld: 8.23

S&P Comp 374.31 (+3.01)

closing 1232% (same)

Nathanson as Solicitors to the Company and Equity Underwriters.

A YOUNG man clad in khaki emerges from the woods, raises a rifle to his shoulder and shows from behind a barricade: "Leave or I'll shoot," Reuter reports from Zegreb. In many parts of the Yugo-slav republic of Croatia, the

Serbian minority is rebelling against Croatian rule by blocking roads with trees and rocks.

Armed with anything from hunting rifles, automatic weapons, and grenades to mines apparently stolen from the Yugoslav army, the Serbs are wreaking havoc.

A 600,000-strong minority in Croatla's 4.5m population, the Serbs complain of persecution. They oppose secessionist moves by Croatia's nationalist government and want to remain part of Yugoslavia. Barricades have gone up across Croatia since Sunday, when three people were killed and dozens hurt in gunfights with Croatian special police in the Phitvice national park.

The Yugoslav army has been deployed around Plitvice to prevent further clashes. Anyone approaching barricades risks death: one woman was shot three times when her car was riddled with bullets in the town of Vukovar but she sur-

The barricades have caused chaos with transport and closed some schools. In Plitvice, about 15 cars stood abandoned by the roadside riddled with bullets. Snow by the roadside was spattered with

"It is very tense. The situa-tion is very difficult," Croatian presidential spokesman Mario Nobilo said. Shooting has been reported in several towns and shops owned by Croats have been bombed in Knin, at the heart of the Krajina region of southern Croatia which is dominated by Serbs.

Serbs and Croats are old power rivals with a history of bloody conflicts. Croatian fas-cists massacred Serbs in the Second World War but postwar tensions were held in check by Yugoslavia's Commu-uist ruler Josip Broz Tito until he died in 1980.

In a sign of the divisions Serbian flags are hoisted in many towns hundreds of miles from Serbia. Croats fear entering some Serbian towns and some Serbs are wary of entering Croatian-dominated areas. Croatia fears Serbia wants to take over huge areas of Croatian territory to create a Greater Serbia. Serbia says Croatia wants to destroy Yugo-

slavia by seceding. "Civil war is already in organisation said in an appeal for peace. "Its instigators must be uncovered and stopped."

EC seeks more aid for poorer members

THE EUROPEAN Commission is pressing richer member states of the Community to do more to bolster the economic development of its poorer members, writes David Gardner in Brussels.

It is doing so partly in order to head off a more radical pro-posal by Spain, which wants intra-EC budget transfers to help the south and the periphery catch up.
In a submission to the inter-

governmental conference (IGC) on political union, which is examining changes to the Rome Treaty, the Commission has said it wants to widen spending designed to iron our regional disparities widened. It also wants economic and social "cohesion" (Kuro-spe for more balanced development across the Community) to be an overt object of all EC

common policies.

The idea, Commission officials say, is to prepare the ground for member states to increase the so-called structural funds devoted to helping regions of the EC develop com petitive advantages before the completion of the single mar-ket. These funds were doubled in 1988, to Ecu63bn (\$78.1bn) for 1989-93. Most of this money goes to finance roads, railways, telecommunications and training in Spain, Portugal, southern Italy, Ireland, Greece, and industrially declining areas of Britain.

Spain last month caused a controversy by urging the IGC to agree not only to bigger structural funds, but to set up a new EC fund to shift resources from richer to poorer members. Madrid says lans for economic and mone tary union (Emu) will fail without this more overtly fed-

eral approach. The Commission believes Spain's suggestion could stall progress on Emu and political union.



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SOVIET CRISIS

Radical market reforms 'inevitable'

By Leyla Boulton in Moscow

ECONOMIC CRISIS will force the Soviet Union in a matter of months to undertake radical market reforms of the sort it rejected last year, Mr Grigory Yavlinsky, the main author of the ill-fated 500-Day Pro-gramme predicted yesterday. Mr Yavlinsky, who resigned

as deputy prime minister of Russia last November on the grounds that his programme for a crash transition to a market economy could not be implemented in just one republic, said in an interview that a renewed wave of co-ordinated reform would involve all the republics, including those which want independence. But he shared Mr Boris Yelt-

sin's view that such reform could only be carried out by a coalition government with real power devolved to the repub-This is not surprising since he helped the Russian leader draft a speech on Friday outlin-

ing financial stabilisation measures and other points contained in the 500-Day Programme - otherwise known as the Shatalin programme. As well as advising the president of Kazakhstan, the 38year-old economist has set up an independent centre - tem-

By Leyla Boulton in Moscow

THE RUSSIAN leader. Mr

Boris Yeltsin, yesterday suf-fered a series of defeats in his

own parliament as President

Mikhail Gorbachev tried to

come to grips with a crippling miners' strike now in its sec-

Denuties in the Russian Con-

peputies in the Russian Con-gress of People's Deputies threw out a proposal paving the way for the largest Soviet republic to hold direct elec-

tions for an executive presi-

dent in April or May.

Mr Yeltsin, who would

almost certainly win such a contest because of his huge popularity, also failed to win

support for his call for a Soviet

coalition government and radi-cal economic reform country-

wide.
Instead, deputies approved a

watered-down resolution

instructing the Supreme Soviet, or standing parliament,

to draw up proposals for an executive presidency to be dis-cussed at the next session of

the congress (for which no date has yet been set).

porarily housed in the Russian government premises - to provide economic expertise and draft legislation for republican authorities.

"I want to repeat my experience of August last year when they (the republics) were all shouting about sovereignty but we signed with them the 500-Day Programme," he said. The republics, including

most of those who want inde-pendence, agreed last summer to implement the radical programme on the basis of an economic union. But the project, which also had the backing of Mr Yeltsin,

collapsed after it was abandoned by President Mikhail He poured scorn on Prime Minister Valentin Pavlov's handling of the current economic crisis, saying that the price reform would unleash hyperinflation and probably

lose the central government any support it had.
"Our population has no experience of living in conditions of high and really dangerous inflation," he said.

"I don't think people will come out on to the streets thank God - but in their souls they will put the last full stop

ATT A STATE ASS.

Yeltsin suffers a series of defeats

to this government." He said Mr Pavlov had as yet no proper economic pro-gramme and doubted whether an anti-crisis plan he is due to sent next week would be present next week would be able to tackle problems rang-ing from a soaring budget deficit to falling output and loom-ing hyperinflation.

"The situation is coming to

the point where it needs a real answer on what should be

He added, however, that any attempts by republics to save themselves through unilateral measures asserting economic independence were doomed to failure "It is clear that for all of

them there is no way out unless we have a common currency and common customs.

All the professionals in the republics understand this. Their people won't wait for them to create their own banking system and their own curency," he said.

Until a co-ordinated strategy was agreed for the whole country, however, republics could only act to soften the impact of the crisis for their inhabitants and lay the ground for market

As well as providing advice

on how to do just this, Mr Yav-linsky's Centre for Economic and Political Research is also drawing up proposals to advise foreign governments and institutions on how best to help the Soviet Union with economic

 East Japan Railway plans to remodel second-hand railway cars for export to the Soviet Union, and is considering other ways of helping modernise the Soviet rail system, the com-pany said, Reuter adds from Tokyo.

The number of cars and timing of the shipment will be decided when company offi-cials meet Soviet authorities

East Japan Railway is considering supplying carriages free of charge and accepting payment only to cover remo-delling and shipping costs.

The Soviet request came when Japanese railway representatives visited the Soviet Union in early January to study its distribution network. East Japan Railway plans to supply technology for building signal systems and high-speed railways to the Soviet Union, and may introduce the Bullet

Train there in the future.

They say they also favour a presidency, but are likely to

campaign hard for its powers to be diluted. Another meeting within the Kremlin walls gathered together dozens of coalminers' representatives and the government for a second day of talks.

Mr Gorbachev joined the meeting after the two sides continued to work on a joint agreement elaborating concessions on the miners' economic demands.

Even if an agreement emerges from the meeting, it is unlikely to end the strike, which has engulfed mining regions in Russia, the Ukraine and Kazakhstan.

Independent trade unions, which represent a majority of strikers, have indicated they will not back any agreement which does not address their political demands, including a call for the resignation of President Gorbachev.

Many of the miners have

come out firmly in support of Mr Yeltsin and his calls for radical market reform.

Albania's opposition party calls nationwide strike

By Laura Silber in Tirana

ALBANIA'S opposition Democratic Party has called a nationwide general strike today to protest against a wave of communist-backed violence which has gripped the country following last Sunday's free elections. The strike, which is expected

to paralyse the country's main industrial centres, is likely to bring Albania closer to a complete breakdown of order. The possibility of further confrontation cannot be ruled out since the ruling Albanian (communist) Party of Labour (APL) appears determined to exercise its power through force, and anti-communist

demonstrators are refusing to accept the election result. The APL won 162 seats in the 250-member parliament while the Democratic Party

Three people were killed and scores injured earlier in the week after police quashed an anti-communist demonstration in the northern city of ShkoYesterday more than 50,000 people packed the central square of Shkoder for the funeral of those who were

killed on Tuesday.

"People of Shkoder, you are
the victims of the communist
system of a state that wants to kill its citizens," said Mr Sali Berisha, a leader of the Demo-cratic Party.

Sporadic violence continued yesterday. Mr Gramoz Pashko, a leader of the Democratic Party, said the home of an expectation of the control of opposition official in the southern Adriatic town of Sar-anda had been bombed. Earlier in the day, the head-quarters of the Democratic Party in the central industrial city of Elbasan, were also

"The strike signifies our demand that the perpetrators of this violence must be prose-cuted," said Mr Edi Islami, an opposition leader.

Polish products which were competitive were being denied

access to the EC, with which

pipeline in one direction". Mr

Walesa said "we want equality not preferential

treatment...having raised the

iron curtain please don't bring down a silver curtain in its stead."

France assesses

unemployment

figures. These are substantially higher than those of its main European partners and it is suspected

picture, writes Ian Davidson

government is preparing to crack down on the clandestine

harbours illegal immigrants

The investigation comes

unemployment figures last month, when an increase of

raised the total from 9.1 to

Ministry has suggested the

if France applied the criteria

used by the Geneva-based

Organisation. Under ILO measurements,

French unemployment might be 720,000 lower than the present official total of 2.5m.

International Labour

9.2 per cent - the worst deterioration since 1984.

45,200 registered unemployed

A pilot study by the Labour

as well as workers on the

memployment register.

after a sharp jump in the

At the same time, the

labour market, which

they overstate the true

in Paris.

The French government is to investigate the statistical basis of France's unemployment

his country currently had "a

Yesterday workers in several towns refused to turn up at their workplace.
In the western industrial town of Kavale, where violence and demonstrations broke out last December, hundreds of people were out on the streets protesting against the communist victory. The success of today's strike

will depend partly on communications. The media are controlled tightly by the communists, and telecommunication links

throughout the country are It remains uncertain who is now running the ruling party.

President Ramiz Alia, head of
the APL and a cautious
reformer, lost his seat in the

But although he will remain as party leader for the time being, it is not certain he will be able to peacefully steer the

party along a reformist path.

Moreover, the defeat of party
moderates and the election of Stalinists could facilitate the ascendancy of hardiners led by Mr Kheill Gjoni, secretary of the Communist Party's cen-

EUROPE IN BRIEF

Japan and

Brussels to sign deal

A joint declaration which would govern future relations between Japan and the European Community could be formally adopted by July, according to the European Commission, writes Andrew

Hill in Brussels.
Commissioners discussed the important economic clauses in the agreement, which would be modelled on similar statements signed by the EC and the US, and the EC and Canada, last

The Commission hopes to submit a draft text to the next meeting of EC foreign ministers on April 15. If accepted, the text would be put to Japan at the Organisation of Economic Co-operation and Development meeting planned for June, with formal adoption expected A senior Commission official

said the EC-Japan statement was similar to the US and Canadian declarations, but was likely to add specific clauses on individual economic sectors.

Walesa bemoans trade barriers

Mr Jacques Delors, president of the European Commission, said he hoped an association agreement between the EC and Poland could be signed before the end of this year, writes David Gardner from

But this did not prevent President Lech Walesa, in Brussels for talks with Mr Delors, from voicing anew Polish complaints about EC barriers to his country's farm produce, steel and textiles. The association agreement,

similar to those being negotiated in parallel with Hungary and Czechoslovakia, would lead gradually to a free trade area, probably over 10 years, a Commission official said. Both sides acknowledged it would take a long time for Poland and its post-Communist colleagues to approach EC

levels of development. "You Lisbon calls ... can't race a bicycle against a motor car," the Polish leader banks to order But he complained that

The Portuguese government has warned banks against giving "misleading" information in their efforts to win deposits and sell new products, writes Patrick Blum in Lisbon.

The move follows increasing complaints to the National Institute for the Defence of Consumers about some banks. which are fighting an increasingly bitter battle for

market share. Mr Jose Macarlo Correla. secretary of state for the environment and consumer affairs, said that the government would introduce legislation in order to protect customers against incomplete or inaccurate descriptions of services and products offered by banks.

Yacht fees prompt protest At least 15 luxury yachts have slipped their moorings at St Tropez harbour this week in protest at increased charges

port, according to residents. Reuter reports. Residents say wealthy host-owners began moving their floating palaces out after April 1, refusing to pay a 44 per cent increase imposed by

at the Mediterranean Jet-set

the town council. "We're leaving," said one wouldn't mind if the amenities were worth the price, but most of the telephones don't work and we can't use the

air-conditioning on board because the electrical system can't cope."

Paris abandons Metro snob symbol

Paris transport authorities are to abolish one of the French capital's most enduring snob symbols – first-class carriages on the Metro railway, Reuter reports. The authorities say higher prices for first-class tickets are no longer justified because carriages in both classes are now identical. A generation ago, first-class had padded seats and second-class had wooden ones.



Danish business brings home a surplus of bacon

A strong trade performance and low inflation has reinvigorated the economy, writes Hilary Barnes

THE Danish economy has moved firmly away from the financial abyss it faced for much of the 1980s to a point where it can now claim to be among the most stable in Europe.
Its inflation rate is the low-

est of any OECD country, with consumer prices rising by 2.5 per cent from in the year to January 1991. The trade sur-plus, at over five per cent of GDP, is one of the largest in relation to the size of the econ-

omy.
Another sign of the economy's present strength is that the gap between Danish and German interest rates is now only 0.9 per cent on 10-year treasury bonds.

It was not always like this. In the early 1980s, when there was a large budget deficit and the gap between Danish and German interest rates was six or seven percentage points, Mr Erik Hoffmeyer, the governor

of the National Bank (Central Bank), likened the economy to the Rake's Progress.
The problems arose from an inflation rate which was persis-tently higher than that in Denmark's main trading partners.

The result was a 26-year his-

has the right to adopt the con-stitutional amendments needed

to create a new post of presi-

dent. The congress is expected to end today after plans origi-nally to end it on Tuesday. Supporters of Mr Yeltsin said they were already gather-

Only the congress, the republic's super-parliament, ing signatures for the congress

tory of current account defi-cits, broken last year for the first time since 1963 with a Dkr9.3hn current account sur-The net foreign debt gave bankers the jitters for several years. It soared to a peak of Dkr296in in 1988, about 41 per cent of GDP. Per capita, the debt was among the highest in the world, at \$8,600 at 1988 exchange rates. After allowing for currency adjustments and

plus, the debt was down at the end of 1990 to Dkr279hn, about 34 per cent of GDP, according to the National Bank. The improvement in Denmark's economic performance

last year's current account sur-

began after 1986, when the cur-rent account deficit, at Dkr36bn or 5.2 per cent of GDP, caused the government to implement a radical tightening of fiscal policy, together with tax reforms. Among other things, mortgage relief was cut, which, together with a falling inflation rate, has stimulated household sector savings considerably.

to reconvene in May. Hardline Communists, who

initially summoned the con-

gress, have given up attempts to unseat Mr Yelisin for now,

partly under the pressure of a

70 per cent vote in favour of an elected presidency in last

month's referendum in Russia.

The picture is not wholly positive, however. There was barely any GDP growth in 1987 and 1988, and the increase was only just over one per cent in 1989 and 1990. Unemployment has remained high at a second has remained high, at a season-ally adjusted rate currently of about 9.6 per cent.

But Mr Anders Fogh Rasmussen, the economy minister, believes the outlook is positive.

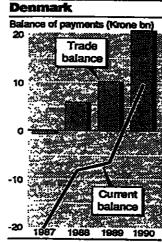
His ministry's latest economic survey predicts GDP growth of about 1.2 per cent in 1991, but, as business investment and

private consumption recover.

GDP growth is expected to accelerate to 2.2 per cent in The most encouraging point about the forecast is that Mr Fogh Rasmussen thinks that r growth can be achieved without a renewed deterioration in the current account, which is expected to be in sur-plus of almost Dkr12bn in 1991

and nearly Dkr13hn in 1992. If the current account forecasts prove wrong it would not be the first time that the government has erred on the side of optimism. But among the factors underpinning the fore-cast is the moderate two-year collective wage and salary agreements concluded over the past few weeks

These are expected to give a total increase in wage costs in 1991 of about four per cent. In 1992 wage costs are expected to rise by about 3.5 per cent. Wage rates in both years will rise by only about three per



cent. With wages in competing countries rising by 6-7 per cent a year in the same period, Dan-ish manufacturing exports

could gain market share for the first time in recent years.

The government, however, is
the first to agree that the economy will not grow fast enough to make a significant dent in unemployment. An inflexible labour market means that even small reductions in unemployment send wage rate spiralling upwards. Hence, the govern-ment's attention is focused on ment's attention is tocused on reforms of the unemployment benefit system, although Mr Fogh Rasmusse has yet to find a majority in the Folketing for the kind of reforms he wants. Therefore, the minister warns, the current account surplus does not mean that there is any room for easing up in economic policy. "On the contrary. If we are to achieve contary. It we are to achieve sustainable growth and an improvement in living standards it is essential that we resolve the remaining structural problems of the economy," he says.

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Pentagon develops new SDI rocket

By Peter Riddell, US Editor, in Washington

THE Pentagon is developing a nuclear-reactor powered rocket to carry very large and heavy loads above the earth as part of the Strategic Defence Initiative, or Star Wars, programme.

The previously secret project, codenamed Timberwind, has been disclosed by the Fednas been discussed by the ret-eration of American Scientists, an anti-SDI group. The admin-istration has refused to com-ment publicly, though US newspapers yesterday reported private confirmation.

The rocket, still in early stages of development, would differ significantly from existing propulsion systems involv-ing nuclear power generators because it would have a full occase it would have a full nuclear reactor. This reactor would provide the power needed to lift very large weap-ons or satellites into space orbit, which cannot be done with existing rocket engines.

The federation has warned of the potential risks of accidents and radiation, especially in light of suggestions that a test flight of a rocket might be made near Antarctica.

The programme is apparently being assessed by the National Aeronautics and Space Administration as a pos-sible means of propelling planets, such as Mars, within a much shorter time than with conventional rockets.

Inflation slows in Venezuela

INFLATION in Venezuelz in the first quarter of 1991 totalled 5.9 per cent, compared with 6.2 per cent for the same period last year, according to the central bank, writes Joe Mann in Caracas.

The government has pre-dicted inflation of 20-25 per cent for the whole of this year, against 36.5 per cent last year and a high of over 80 per cent in 1989. The economy is to expand by 6 per cent or more this year, the government says, but the central bank has indicated it will use monetary measures to rein in price increases.

AMERICAN NEWS

William Vander Zalm criticised over conflict of interest

British Columbian premier quits

By Bernard Simon in Toronto

THE outspoken premier of British Columbia, Mr William Vander Zalm, has quit after an official inquiry accused him mixing private business interests with

his public responsibilities.

Mr Vander Zalm made a name during his five years in office for his forthright condemnation of abortion and his opendoor policy to Asian investment in Canada's most westerly province. He stepped down within hours of being criticised by the province's conflict-of-interest commissioner for his role in the sale of his familyowned amusement park, Fantasy Gardens, to a Taiwanese investor.

Vander Zalm, left, exits: his resignation may boost the declining fortunes of his Social Credit Party

Prior to Mr Vander Zalm's departure, it was almost a foregone conclusion that the next provincial election, which must be held later this year, would be won by the social-democrat New Democratic Party. The NDP, which is the most left-wing of Canada's main political parties, took office in Ontario last September and is also expected to win forthcoming provincial

elections in Saskatchewan. The resignation of Mr Vander Zalm is bound to revive the election hopes of his Social Credit Party. He is succeeded for the time being by Mrs Rita Johnston, the deputy premier. A convention to choose a new party leader is expected in June. Mr Vander Zalm, a Dutch immigrant who made his fortune from a garden nursery business in Vancouver, was one of

Canada's more colourful politicians. Until recently, he lived in a castle at Fantasy Gardens surrounded by a most and ever looking a mock-Dutch village.

But his penchant for speaking his mind on issues as diverse as his strong religious beliefs and his disdain for social welfare cost him the resignations of 11 cabine: ministers and a series of by election losses. The inquiry into the sale of Fantasy Gardens concluded that the premier had violated his government's own conflict-of-interest guidelines. Among other things, the report criticised him for giving the Taiwanese buyers red-carpet treatment

with government officials, and for inter-vening in his official capacity in the sale

of an adjoining property to the same inves-

and Colombia plan free trade zone

By Damian Fraser in Mexico City

MEXICO, COLOMBIA and Venezuela plan to establish a free trade zone by July 1994, according to an announcement made yesterday in Bogota by the foreign ministers of the

three countries. The three countries already have close political links but these have only recently been translated into closer economic co-operation and trade between the three.

According to figures from the International Monetary Fund, in 1989 Mexico exported just \$181m to Colombia, and \$42m to Venezuela, one half of one per cent, and one fifth of one per cent respectively of its total exports. Trade between Colombia and Venezula is more significant; Colombia exported \$237m to its neighbour (4 per cent of its total) and imported from it \$185.7m (1.4 per cent of Venezuela's

The three foreign ministers The three foreign ministers announced that they would initiate a high-level study to decide which goods would be excluded from the free-trade agreement. In the meantime they agreed to give free access to each other's ports, waters and shipping rights. They said they would work together to

promote tourism and cultural exchange between the three countries.

Mexico is already in the pro-cess of negotiating a free trade agreement with Chile, Costa Rica and the other Central American republics. The impe-tus behind the agreements is said to come from the foreign ministry, which fears that Mexico is overly dependent on the US, with whom it hopes to have signed a free trade agrree-

ment by next year.

The agreement differs from that reached on March 24 between Argentina, Brazil, Paraguay and Uruguay, which decided to set up a Southern Cone common market by the end of 1994. Under the Group of Three treaty each country will be free to set its own external tariffs with countries outside the agreement; under a com-mon market each country agrees to ahide by the same tariffs.

Venezula and Mexico are both considerably more protectionist than Mexico, and the impact of the trade agreement on them will be far greater. Since Mexico joined Gatt in 1986 it abolished import licencing, and cut maximum tariffs

Mexico, Venezuela Dollars and cents rule in Chicago

Barbara Durr on how good money management won an election

HICAGO, said American writer Mr Saul Bellow of his home town, has earned the right to be considered the centre of American materialism".

And true to their dollars and cents pragmatism, Chicagoans on Tuesday overwhelmingly re-elected Mr Richard M. Daley, a mayor who sees his primary duty as good money

Mr Daley, who won a special by-election in 1989 after Mayor Harold Washington died in office, this week took over 71 per cent of the vote, according to preliminary figures, from a low turnout of only 46 per

Mr Daley sees himself more as a corporate chief executive officer than a politician. "Better management in govern-ment, that's what people want. This is a major corporation and they're sitting out there, the shareholders, and they are saying. Hey, we want to make sure that this money is being spent wisely and fairly," said Mr Daley.

Apart from his own positive record in the last two years, Mr Daley has the benefit of instant name recognition. He is the son of Chicago's legendary political boss, Mr Richard J. Daley, who was mayor of Chicago for over 20 years. The senior Mr Daley, a staunch Democrat, ran the last great US political machine.

But since his death in 1976, the Irish-American-dominated machine has declined, and the younger Mr Daley has been careful not to appear to be re-

building it. He has instead been trying to construct a fresh coalition of political forces with greater racial and ethnic variety than in his father's day. Seven of the nine largest city

department chiefs are from minority groups and Mr Daley has chosen Hispanics, Chica-go's fastest growing minority, for key posts.

This comes after more than a decade of bitter political battles, many of them racially motivated. The administration of Mr

Washington, a charismatic black leader who was elected twice during the 1980s, had been especially prone to paral-ysis, in part owing to an uncooperative city council. As a result, while Mr Wash-

ington's tenure gave the city's majority black population a sense of empowerment, it fell down on many basic services. Mr Daley's chief strength has been to make the city work again while deftly avoiding political confrontations with

minority groups.

He has also succeeded in making many residents feel that he is interested in their problems, even if a solution is popular move, he has managed

to lower the city's high property taxes.

Cutting back on bureaucracy seems to be his favourite sport, and he has privatised certain city services. The towing of abandoned vehicles, for example, was privatised, which prompted a doubling of the rehicles towed. He also put alcohol and drug abuse programmes in private hands.

Despite a tendency to speak in a garbled and badly mauled version of the English lan-guage, his success has been such that no other candidate has succeeded in mounting

Daley sees himself more as a corporate chief executive than as a politician

more than a fly-weight challenge to him.

He easily defeated the Harold Washington Party black candidate. Mr Eugene Pincham, who took 25 per cent of the vote, and the Republican

contender, Mr George Gottlieb, who trailed with only 4 per The Chicago business community has become an enthusiastic supporter. Mr Daley is unabashedly pro-business and is accessible to US business leaders and foreign investors.

Mr Daley has been belped by

the buoyancy of Chicago's

nearly unscathed through the US recession. But significant

problems lie ahead. Foremost is education. City schools are considered some o the worst in the nation and Mr. Daley acknowledges that if Chicago cannot turn around its school system, the decline of the quality of the workforce will eventually prompt compa-nies to relocate elsewhere.

To attract more investment he has proposed two big infrastructure projects - the con-struction of a third airport and an expansion of the convention and exhibition centre known as McCormick Place.

He also has proposed build-ing a mass transit system in the central business district called the "Circulater". The mayor hopes these projects will help consolidate Chicago's status as a world financial cen-tre, based in large part on its

futures and options markets. Yet, the most intractable problem for the mayor will be race relations. He has adroitly defused tensions so far, but he has also been lucky - Chicago has not had a major racial incident to galvanise the black

community. Depending on how he handles these thorny problems, Mr Daley, like his father, could be in office for a long time. So far, his political ambitions seem to reach as far as city

Hopes rise of easier **US** credit

By Michael Prowse in

HOPES that the US "credit lifted yesterday by a Federal Reserve survey showing a reduction in the proportion of US banks tightening credit

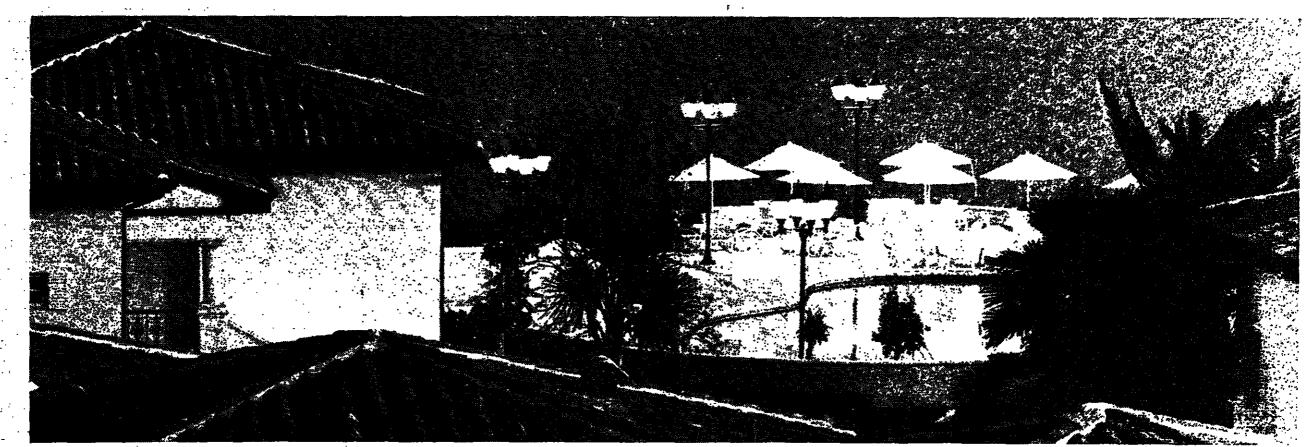
standards.
The Fed's latest survey of bank lending officers shows that about 25 per cent of domestically-chartered banks tightened credit standards for commercial and industria! loans in the six weeks to mid-March.

In a previous survey covering the three months to late January, a third of respondents reported a tightening of

No respondents, however. reported an easing of credit standards.

The proportion of domestic banks reporting a tightening of credit standards for com-mercial real estate loans fell from about 50 per cent to just under 25 per cent in the latest survey. The proportion reporting tougher standards for loans for residential mortgages fell from one-third to about 15 per cent.

The proportion of foreign banks tightening credit standards on US loans also fell. Foreign banks, however, remain more cautious than domestic banks.



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THE US Treasury is sticking by its list of 89 businesses and individuals named as fronts and agents for the Iraqi government despite claims by many of those listed that they are innocent of the charges. In spite of evidence that some of the named companies

are no longer at the addresses listed, a US Treasury official said yesterday that the addresses were the last known ones and said the Treasury believed the list was accurate and was sticking by it.

US officials seemed surprised at the extent of the criticism of the list, especially in Britain, where 31 of the 52 companies

Mr John Robson, Treasury deputy secretary, has said peo-ple feeling they have been treated unjustly can apply to its Office of Foreign Assets Control to have their names removed if they can prove no involvement on behalf of Iraq. Three of the British-based companies named in the US

list yesterday issued formal letters of complaint to Britain's Department of Trade and Industry, thus joining a grow-ing list of businesses that contheir inclusion on the list. The companies are Keen-

cloud, Atlas Air Conditioning Company Ltd and Atlas Equip-ment Company, which have issued complaints through their solicitors for wrongful The address of two of these companies, Atlas Equipment Company and Atlas Air Condi-

tioning, was given incorrectly by the US Treasury. Mr David Wilshire, Tory MP for Spelthorne, said he had received a protest from Solla-tek, another company on the list. He said: "They are jump-ing up and down like fury pro-testing their innocence. Every

time we have approached the US embassy demanding an explanation we are told that this is a security matter and that Washington has not told them the reasons." Meanwhile confusion contin-

ues to surround other companies on the list, including one named as Dominion International, London, England.

former UK prime minister, last night joined calls for immedi-

ate humanitarian help for Kurds and other Iraqi dissi-

dents, adding to the pressure

on the British government to

increase its aid provision.
As the government signalled

its willingness to consider such requests, Mrs Thatcher said it

was not a time for "legal nice-

ties". It should "not be beyond

the wit of man to get planes there with tents, food and

Her comments, insisting it

was a "real mercy mission"

followed all-party pleas for swift action to aid the casual-ties of Saddam Hussein's

The Foreign Office said it

was "concerned" at the plight

of Kurds in northern Iraq and

of the Shia population in the south. Its efforts focused on

"early action" by the UN. The UK had already given \$10m

warm blankets," she said.

Thatcher joins calls

for humanitarian aid

MRS Margaret Thatcher (F5 6m) aid to internations

focused on Dominion Interna-tional Group, a UK-based financial services and property company to which administra-tors were appointed in January 1990. Its administrators and former directors say they have no links with Iraq.

no links with Iraq.
Yesterday it emerged that another company called Dominion (England) also exists. This company is a UK group whose ultimate holding company in 1988 was Dominion International SA of Luxembourg and which traded extensively with Iraq before the sively with Iraq before the imposition of the UN embargo.

According to Dominion (England) director Ms Sandra Kane, this company had supplied spare parts for Toyota and Nissan cars and other items including polypropylene and food for Iraq. She said yes-terday there was nothing illicit in its dealings and the "Domin-ion International in those lists." is not us." She added: "We stopped trading when the embargo was enforced. The Department of Trade and Industry knows all about our ss and no one has con-

tacted us in this respect."
Parallels have been drawn in Parallels have been drawn in Washington with the controversy which developed two years ago after a similar naming of fronts and agents acting for Panamanian leader General Manuel Noriega. In spite of the protests then by those named, no one proved that they had not been proved as Iraqi fronts.

not been involved.

Those named as Iraqi fronts are in effect being blacklisted by the US government since it is illegal for American citizens to have any dealings with the named companies and people unless specifically licensed by the Treasury

the Treasury.
These restrictions have been imposed under the terms of the executive order by President Bush freezing Iraqi assets of August 2 rather under the economic embargo imposed by the United Nations Security Council later that month. In that respect the action is a specifi-cally American move. Britain's DTI last night

repeated its view that any company that felt itself wronged by their inclusion on the list

agencies to help civilians in all

parts of Iraq.
Britain said on it would consider requests for more aid to

Iraqi civilians, including the

Kurds, from non-governmental

organisations

S Korean trade gap widens to \$2.7bn

By John Ridding in Secul

SOUTH KOREA'S current account deficit widened to \$2.72hn (£1.56hn) for the first two months of 1991, more than the deficit for all of last year and already in excess of the targeted deficit for this year, the Bank of Korea announced

But the central bank said

But the central bank said that there were signs of recovery in the country's exports and it is sticking to its full year target of a \$2.5m deficit.

"The first two months have been special cases because of sharply higher imports of oil and transport equipment," said a spokesman for the bank. "With exports beginning to pick up we should move back towards mouthly surpluses."

In February, the current secount deficit amounted to \$1.27m, a slight improvement from the \$1.45bn shortfall recorded in January. The central bank estimated that the deficit would be about \$900m in March, giving a first quarter deficit of \$3.6m. In 1990, the full year deficit was \$2.18bn.

The February shortfall was the result of a sharp increase in imports which rose by 25.5 in imports which rose by 25.5 per cent to \$6.160n. Crude oil imports hit a monthly record of \$906m, while imports of aircraft and transport equipment also rose sharply.

Exports rose by 6.2 per cent to \$4.8bn, led by improvements in chemicals, electronies and steel But light indus.

ics, and steel. But light industrial exports, such as textiles and footwear, suffered their first decline since 1982. South Korea's deficit with the US hit a monthly record of \$272m in February. Korea also

had deficits with Japan and the EC of \$638m and \$134m Yesterday South Korea recorded a trade deficit of \$1.5bn in March, the third con-secutive month of deficit, the Trade and Industry Ministry

The deficit marked a 70 per cent increase on that of \$669m

a year earlier. However, the March deficit was the narrowest of the past three months. The trade gap totalled \$1.57bn in January and \$1.73bn in February.

The trade deficit for the first

quarter now totals a record \$4.45bn - already 63.6 per cent of the government's origi-hal year-end deficit projection. Officials said the country's trade balance was likely to improve in the latter half of the year when exports are the year when exports are expected to rise with an improvement in the world US, following the end of the

US and Japan try to bridge a widening gulf

By Stefan Wagstyl in Tokyo and Peter Riddell in Washington

PRESIDENT George Bush and Mr Toshiki Kaifu, the Japanese prime minister, are due to meet in Newport Beach California later today for the first top-level bilateral meeting since the Gulf war.

President Bush sees the meeting as a chance both to underline close US/Japanese relations after the strains of the Gulf war and to stress con-tinuing US trade worries.

For Mr Kaifu, the trip to Newport Beach will be an opportunity to try to regain Washington's trust and respond to American criticism of Japan's policy during the crisis.

In a rare move for a Japanese prime minister, Mr Kaifu will submit to interviews by

American journalists in an American people.

He will try to answer charges that Japan was lukewarn in its support for the US-led analytics. led coalition by pointing to Tokyo's \$11bn (£8.33bn) contri-

oution to military costs and by explaining the pacifist nature of Japan's constitution. For its part the Bush admin-For its part the Bush admin-istration does not want to revive the strains over the Gulf crisis in spite of congressional criticisms of Japan for being slow in making and disbursing its promised contribution. These have been underlined by

Japan will strive to increase imports to help shrink its large trade surplus with Washington, Mr Eiichi Nakao, minister of international trade and industry and Mr Polyson Workscher. told Mr Robert Mosbacher, US commerce secretary, Reu-ter writes from Tokyo. Mr Mosbacher is here for two days of bilateral trade talks beginning today.

Japan's refusal to compensate the US for the reduced dollar value of its Yen denominated pledge resulting from the rise in the US currency. The gap is roughly \$500m.
A senior Japanese foreign ministry official said yesterday that Mr Kaifu's visit was

intended to smooth relations which had been soured on both sides in the past half year. But Japan fears that political pressures could force Mr Bush

to be more aggressive on eco-nomic Issues than he might otherwise be. Hence the impor-tance Japanese officials have attached to Mr Kaifu's planned media appearances.

Mr Bush wants to look

beyond these tensions. He will discuss peace moves in the Middle East as well as Japan's possible role in reconstruction in the region and elsewhere. This is part of what the White House calls the US/Japan

global partnership, in which Washington has sought to involve Tokyo more in non-regional issues, though the Kaifu government's hesitancy over the Gulf war was a setback.

The Japanese hope Mr Bush will refer as little as possible to hilateral disputes. They would like the conversation to range freely on issues such as President Gothachev's forthcoming visit to Japan, the future of the General Agreement on Tariffs and Trade and Japan's role in the global partnership.

Nevertheless, Japanese officials fear the president is bound to raise some specific bound to raise some specific

The most sensitive trade issue on the agenda is Japan's ban on rice imports, which the US wants removed. Japan argues that the han is a subject for discussion at the multilateral trade talks of the Uruguay Round of Gett. Washington's determination

to maintain the pressure on Japan was highlighted, however, by the arguments earlier this month over the display by American farmers of US grown rice at a Tokyo trade fair.
With an eye on an agitated congress. US officials have

recently taken an increasingly tough line towards Japan on a range of issues including semi-conductors, the access of US



US Commerce Secretary Robert Mosbacher (left) shares a laugh with Japanese Prime minister Toshiki Kaifu in Tokyo yesterday

anese market and requests for faster deregulation of Tokyo's financial markets. There has heen limited progress on some of these questions.

But Japanese officials say that Mr Kaifu will not go bearing gifts, nor will be make any promises he cannot fulfil – on rice or on other issues.

The Foreign Ministry official said too often in the recent past Japan had raised American expectations only to cause disappointment later - notably by the public discussion of the possible despatch of non-com-betant personnel to the Gulf. There had been too much "his talk", said the official.





Rajiv Gandhi: again drawing enthusiastic crowds

A softer Gandhi woos India's largest state with flowers

David Housego reports from Lucknow on the ex-PM's campaign

IN WHAT are still early days in India's general election cam-paign, the most significant trend to have emerged is that Mr Rajiv Gandhi, the Congress leader and former prime minis-ter voted out of power 15 months ago, is again drawing large, enthusiastic crowds.

At meetings over the last three days in his constituency of Amethi in the northern state of Uttar Pradesh (UP), he has been swamped by villagers anxious to see and hear him. Abandoning his normally heavy security precautions, he has tossed flowers back into

the audience, laughed and exchanged jokes in an effort to shed his image of upper caste aloofness. With his Italian wife Sonia at his side, he has driven himself along hot, dusty roads in a station wagon - projecting an image of concern by stopping at crossroads or vil-lage tea-houses to hear people's problems.

In the last election Mr
Gandhi faced thin audiences

and stony faces even in his own constituency. Under strong advice from Congress changed his approach to a in the industrial town of Kan-



ous style of campaigning. While it is too early to know how crowd response will translate into votes, the immediate impact of his reception in UP has been to boost the depressed morale of the Congress next which feered it gress party which feared it might be squeezed into second or third place in the new par-"The situation is vastly dif-

ferent to what it was three weeks ago," says Mr N.D. Tiwari, the Congress leader in the state and a former Indian finance minister. Party morale revived sharply last week when Mr Gandhi, on his first tour of UP, met unexpectedly large and enthusiastic crowds

Senior party officials had earlier feared that his UP tour would be a flop. In short speeches, Mr Gandhi puts across a simple message that only a Congress government can offer political stability. He says that the last two non-Congress governments — in 1977 gress governments - in 1977 and 1966 - lasted under two years. The importance of the

years. The importance of the Congress gaining ground in UP is that it is the largest state in the union and thus plays a crucial role in the election.

Both the Hindu radical BJP and the Janata Dai have so far run low-profile campaigns in the state. Congress none the lass, is not sufficiently confident of its strength to fight single-handedly there.

It is negotiating an alliance

It is negotiating an alliance with Mr Mulayam Singh Yadav, the dissident Janata Dai chief minister, who has a bai cinici minister, who has a strong influence with the Mos-lems and the farmer castes. Moslema account for 20 per cent of the state's 120m population. In the 1968 election they turned against Mr Gandhi because of what they believed was his implicit support for the struction of a Hindu temple at Ayodhya, which is also in Uttar Pradesh.

Philippines expects \$519m in fresh aid this year

By Greg Hutchinson in Manila

The Kurds were "yet further casualties of Saddam Hussein's inhuman policies which are aimed wholly at the preserva-

tion of his position at any price," the Foreign Office spokesman said. The amount compares with \$3.3bn pledged by Philippines aid donors and creditors in Around 100 Kurdish men, women and children gathered outside the U.S. embassy in London to vent their anger

against Bush's policy.
For Labour, Mr George Robertson, foreign affairs spokesman, called for urgent action, within international law, "to heip those who have risen against Saddam's regime". Aid should be given to neighbouring countries to allow them to take refugees.

THE Philippines expects to receive \$519m in fresh overseas development assistance this year, according to official bud-

Hong Kong in February. As there is a lead time, the flow of aid will rise next year. The impact on the budget for this year will be a positive 15.3bn pesos, using the government's projected average exchange rate for the year of 29.50 pesos to the dollar.

The inflow is expected to

shore up further the budget surplus that has been in evidence since February as well as the peso, at least until the government scraps its tempo-rary revenue-generating but export-inhibiting, 9 per cent

The country has been grappling with a consolidated budget deficit of more than 50bn pesos, some 5 per cent of gross national product, but the nation's prospects of trimming the gap rose markedly when oil prices slid and the country received the seal of good house keeping and fresh loans from the International Monetary Fund in January- 70 per cent would be in the February.
The Philippine peso, which

fell 20 per cent against the gen-erally depreciating dollar last year, has remained stable so far at 28 to the dollar, with the black market differential progressively shrinking to the point where it is now poised to go below the official rate.

In early January, the black market rate was 31.5. Official documents from the Department of Budget and Management forecast that 85 per cent of the Hong Kong pledges would be "actually committed in 1991," of which form of programme loans while 30 per cent would be in the form of project loans.

Projected inflows from programme loans is placed at \$421m or 12.412bn pesos, while inflows from project loans is seen at \$98m or 2.896bn pesos.

By donor and creditor, Japan is expected to disburse within the year a total of \$204m or 6.031m pesos out of its aggre-gate pledge of \$1.3bn, followed by the World Bank with an expected disbursement of \$110m out of its total pledge of

Kabul lays low on Khost

THE Afghan garrison captured by mujahideen guerrillas four days ago was reported quiet yesterday with no sign of a promised government effort to recapture the city, Reuter reports from Islamabad. Mujahideen sources in the

Pakistan frontier city of Peshawar said the government fired three Scud missiles on Tuesday but they fell harmlessly out-

side the garrison. The capture of Khost by the rebels on Sunday was a morale boost after two years of political and military stalemate in the 12-year-old Afghan conflict. Mr Ahmad Sarwar, Afghan-istan's ambassador to India, vowed on Tuesday that Khost would be retaken soon and reiterated Kabul's charge that Pakistani forces played a decisive role in the battle.

Western diplomats in Islamabad said the Afghan govern-ment had reinforced Gardez city which lies between Khost and the capital Kabul, but had detected no sign it was preparing a counter-offensive.

A special sitting of parliament in Kabul declared on Tuesday that the assault on Khost, 15 miles from the Pakis-tan border, had done nothing to change the military balance. Air power remains a key advantage for the Soviet-sup-ported government of Presi-dent Najibullah.

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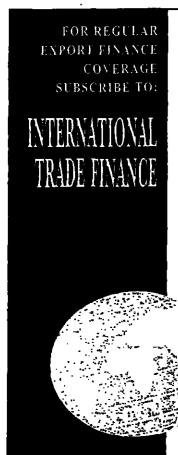
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The FT proposes to publish this survey on

18th April 1991. It will be of particular interest to

96% of the fund managers in the U.K who are regular FT readers. If you want to reach this important audience, call Maria Bevis on 071 873 4052 or fax 071 873 3078.

FT SURVEYS

France takes Malaysian initiative

By Lim Slong Hoon in Kuala Lumpur

MR Tony Dreyfus is the most senior French official to visit Malaysia in many years. The arrival of the minister of state marks the final stages of a French regional initiative, the country's most vigorous since its ignoble retreat from Viet-nam more than 35 years ago. Mr Dreyfus's visit was part of a tour, which also included Vietnam, intended to gauge the local response to a revival of French interest in south-east Asia. Malaysia would provide the focal point of such a policy.
The general Malaysian view
of France is skewed, often lim-

ited to cognac and fashion. Trade volume is small
- smaller, for example, than
with the Netherlands.
Nevertheless, Thomsom CSF,
the French electronics group
which employs 16,000, is one of
the higgest foreign employees. which employs 10,000, is one on the biggest foreign employers. Another French company, Transroute works closely with United Engineers – a construc-

tion group controlled by the ruling United Malays National Organisation party – on road engineering projects.
France wants to build a "new presence" in the region and keep active communica-tion links with Europe, according to one western diplomat.
Otherwise, he said, France risks committing the "deadly error" of leaving the region to Japan and Taiwan.

Commercial goals aside, Mr Dreyfus said – in a halting mix of French and English - that he hoped more Malay-sians would in future learn to speak French and study management in France.

Malaysia has become "ess tial" to France's regional ambi-tions, partly because, accord-ing to Mr Dreyfus, "it is easier to co-operate on the economic plane if there are no political In Malaysia, France is seen

as closer to the Islamic world than other western powers; than other western powers; both countries shared a common view of the Gulf crisis, particularly before Allied troops were sent in. Mr Dreyfus believes Malaysia to be one of the region's "more balanced countries", in comparison with, say, Singapore's pro-US stance, or the pro-Soviet leanings of Vietnam.

France's initiative fits neatly into Malaysia's own policy

into Malaysia's own policy goals, spelled out recently by Dr Mahathir Mohamad, the prime minister. "In international relations." he said, "the emphasis should be less on politics and idealogs but was a standard or should be seen and idealogs but was a standard or should be seen and idealogs but was a standard or should be seen and idealogs but was a standard or should be seen and idealogs but was a standard or should be seen and idealogs but was a standard or should be seen and idealogs but was a standard or should be seen and idealogs but was a standard or should be seen and idealogs but was a standard or should be seen and idealogs but was a standard or should be seen and idealogs but was a standard or should be seen as a itics and ideology but more on economic imperatives."

Those imperatives have moved Malaysia closer to former ideological foes such as Burma or Vietnam. For the first time, local capital and management are beginning to

flow into such countries. Among such ventures have been edible oil refining and oil exploration in Vietnam, banking in Fiji and logging in Papua New Guinea.

Malaysian companies, such as Petronas, the state-owned oil and gas group, and Golden Hope – formerly Harrisons Malaysian Plantations - are keen that such offshore mar-kets grow, particularly in view of stiff competition elsewhere. Dr Mahathir's willingness to

respond to the French initia-tive is reflected in his argunt that the country needs to "marshal influence and create coalitions in the international economic arena".
France could help Malaysia establish new relationships with industrial nations in the non-English-speaking world.
Malaysia's relationship with its

former colony, the UK, has been somewhat rocky. Its patchy relationship with Its patchy relationship with Australia, after intermittent periods of sourness, has now entered another trough. Similarly, while the US has discouraged Malaysia's proposals for an East Asian Economic Grouping, Mr Dreyfus has warmly welcomed them. On the environment too, the French government shares Malaysia's approach, according to Mr Dreyfus.

Precisely how such a conver-

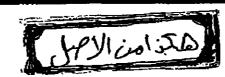
gence of Malaysian and French interests will develop is as yet unclear. However, the commer-cial benefits are already encouraging, particularly for France Last February, Chantiers

d'Atlantique, the only French shipbuilder, won Malayata's single largest foreign supplier contract for five liquid natural gas tankers. According to one western businessman, the \$1.5bn Petronas deal, was not necessarily without its "politi-cal significance".

Chantiers may have won the contract because it met all the client's specifications and promised a shorter delivery time. However, it was the lone outsider against five bidders from Japan, the sole importer of LNG and a big shareholder in the LNG processing plant. Japanese executives acknowledged their surprise of Chan-

Mr Dreyfus said his visit to Malaysia was basically politi-cal But in his rounds to the various ministries, including finance and defence, business

was also on the ager Such discussion involved equipment for telecommunications, power generation and water treatment, as well as military hardware. French investments and landing rights at French airports.



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5 gulf

(left) shares a laugh

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MMC INVITES EVIDENCE AND VIEWS ON THE ACQUISITION BY MR ALAN J LEWIS OF JARMAIN AND SON LIMITED.

The Monopolies and Mergers Commission is inquiring into the acquisition by Mr Alan J Lewis of Jarmain and Son Limited, to determine whether or not such an acquisition with the content of acquisition might operate against the public interest. The Commission will in particular be studying the possible effects of this acquisition on competition in the market for commission wool scouring.

The Commission would like to hear from those who have information which could help the inquiry, and from those who have views on the acquisition. Please write, as soon as possible to: The Reference Secretary [Mr Alan J Lewis/Jarmain], Monopolies and Mergers Commission, New Court. 48 Carey Street, London WC2A 2JT.

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Boeing spots demand for eastern European travel

The airline forecasts a sharp rise in aircraft sales and leasing in the region, writes Anthony McDermott

IENNA might seem a little outdated as the European capital from which to launch a foray into eastern Kurope, but Boeing recently chose the Austrian capital as the base from which to publicise its campaign to capture a slice of the newest market for airliners.

Maley Hungarian Airlines is shortly to receive on lease from GPA, the Shannon-based group, its first Boeing 737-300, and in February announced it and in February announced it was to buy direct two 767-200s. It is this interplay between leasing aircraft and direct purchases, according to Mr John Hayhurst, Boeing's marketing vice-president, which could make the eastern European market worthwhile.

As the world's largest manufacturer of commercial jets, Boeing's historical share of the world market between 1947 to 1990 – at constant dollars – has been 56 per cent. Boeing sets much store by the introduction of the 777 twin-engined wide-body airliner as a means of maintaining its share of the

On a global scale, eastern Europe is likely to account for only 2.5 per cent of Boeing's sales and its growth rate will be outstripped by those of the Newly-Industrialised Econo-

Malaysia steel

THE government-owned Perwaja Steel group of Malay-sia has awarded a Ringgit 400m (282.5m) contract to Dan-

ieli of Italy to build a rolling-

steel mill, AP-DJ reports from

Under the present schedule, the rolling mill will begin pro-duction by November 1992 and

reach an output of 450,000 metric tons of steel bars and

wire in three years, Perwaja said. The mill's eventual pro-

duction will be worth Ringgit

400m-450m a year.
Perwaja, Malaysia's biggest steel plant, is in the middle of

a reconstruction programme,

initiated to overcome prob-lems that have kept the facil-

ity running at a fraction of capacity.
Late last year, Perwaja arranged for more than Ring-

git 1bn in financing to cover its reconstruction and expan-sion. An extra Ringgit 300m

machinery.

mill contract

goes to Italy

Kuala Lumpur.

mies of Asia. But, as he points out, according to revised fore-casts for sales to eastern Europe to the year 2005, this share amounts to around \$15bn out of \$617bn — "and that's a lot of money by almost anybody's standards". It is, furthermore, a market which had not hitherto bought western aircraft on any sizeable scale. Boeing's eastern European

forecasts cover Bulgaria, Czechoslovakia, Hungary, Poland, Romania and Yugo-slavia, but not the Soviet Union. Revenue passenger miles (the number of passengers times the number of miles they fly) are due to rise from about 150n in 1990 to just over 40bn in 2005. Jet aircraft deliveries of all sizes between 1991-2005 are to total over 180, reaching a peak in about 1996, according to Boeing.
The forecasts concentrate on

these six countries because, according to Mr Hayhurst, Boeing has experience of selling its aircraft to eastern Europe dat-ing back two decades. This pro-vided the basis for credible forecasting, while, according to Mr Hayhurst, "the number of western-made airplanes sold to the Soviet Union you could count on one hand"

The Gulf war and recession have forced Boeing to revise

Eastern Europe Revenue passenger miles (billions) Jet deliveries (number of units) 30 20 10

their long-term forecasts. Worldwide air traffic growth for this and next year were initially put at 7 per cent. These have been revised to 2.9 per cent for this year and 4 per cent for next. We'll be back to the long-term trend in traffic growth relatively quickly", he

1970 75 80 85 90 95 2000 05 <120

The 15-year aircraft forecast has been reduced from 9,210 to 8,850, but the overall value has shifted only slightly from \$630bn to \$617bn. Some of the

smaller aircraft have been taken out of forecasts and replaced by larger versions. With a view to reducing air traffic congestion, he saw the trend towards more passengers on individual aircraft. "Today, the average jet airplane has 185 seats. By the year 2005, the number will be 233 seats."

These developments will also

171-240

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>350

effect estimates for central Europe, which made an average world airline growth contribution of 9.7 per cent

between 1970 and 1990. But for the following decade it was put at 5.8 per cent. On the 15 year forecast, Mr Hayhurst says, the perception that there's a lack of money may be a matter of the current condition as opposed to any long-term trend.
In addition, Mr Hayhurst argues, financial institutions

have tended to set more store by the asset value of specific aircraft as opposed to the spe-cific creditworthiness of an air-line. He cited the examples of direct finance for the purchase by the Polish airline LOT of

by the Polish airline LOT of 767s, and the experience of Balkan, Buigaria's airline, in leasing 757-500s from Ansett.

For the moment, although worldwide Mr Hayhurst estimates that cargo traffic will grow at a faster pace than that of passengers, this is not likely to apply yet to eastern Europe. He says there is "a pent-up demand for travel" going handin-hand with political developments. The development of tourism will be a focus and tourism will be a focus and therefore make the acquisition of a passenger over a cargo air-craft "a priority".

The economic development of central and eastern Europe and the closer co-operation between east and west is likely also to increase traffic demand for business travel. All these factors, taken with the desire of these six rust the desire of these six rast European countries to modernise their fleets, made the market more accessible to western aircraft. With a dig at the Soviet Union, he said, "most western people have much more comfort flying on a Boeing aircraft than on an flywhin".

hin".

The strategy would seem to be to build on the desire to generate more hard currency, perhaps initially more through leasing than direct sales. He said "the leasing companies are here to stay. I don't think they will buy a significantly higher proportion of pruduction than they have in the last several years. But they will play a vital role in the placement of airplanes in costern ment of airplanes in costern

Europe. If these airlines proved suc-cessful at running their west-ern-equipped fleets "then through their reserves build up they could attract financial institutions" for direct pur-

But the Maley deals did not represent an exclusive pattern for LOT's acquisition of 767s showed. "We like to find an arrangement that would be attractive to specific customers each one is different."

The FT proposes to It will be of particular interest to the 18.1% of all UK businessman who make decisions concerning the purchase of Computer Systems, who are regular FT readers. If you want to reach this important audience, call Andy



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Austrian-led group to finance Polish hotel and office complex

By Judy Dempsey

POLAND'S Baltic port of Szczecin will receive a big facelift over the next two years, following an agreement by an Austrian-led international consortium of banks to finance the

building of an important hotel, office and shopping complex.
Girozentrale, Austria's second biggest bank and the agent of the international banking armidiate has gironal as a signature. syndicate, has signed a Sch .5bn (£70m) loan with Pazim Joint Venture, an east-west joint venture company set up to oversee the Szczecin project. Pazim's two partners are the

Polish Steamship Company (PZM), Poland's biggest ship-ping company, which will hold 74 per cent of Pazim, and Ilbau, the Austria-based building group, with a 26 per cent share.

be managed by Radisson Hotel Corporation. Like other leading Austrian banks, Girozentrale has been cautious about financing large contracts in eastern Europe, largely because the countries of eastern Europe owe Austria

Pazim Joint Venture will

manage the office buildings of

the complex, and the hotel will

a total of \$15.1bn (£8.5bn). Following the collapse in 1989 of the communist system in the region, Viennese banks have tended to finance small and low-risk ventures, espe-cially in Hungary, Czechosio-vakia and the Yugoslav repub-

lic of Slovenia. In the case of the Szczecin project, Girozentrale's risk exposure is likely to be minimai because of its previous experience in financing/constructing hotels in Poland, as well as the ability of most investments in hotel projects in eastern Europe to create a

quick turnover. Analysts at Girozentrale believe Szczecin, a big industrial centre bordering Ger-many, with excellent links to Scandinavia, but with an under-developed infrastructure, is an attractive invest-

The bank and LOT, Polish Airlines, formed a joint ven-ture to finance the Marriott hotel in Warsaw, which was completed in 1989 and which increased orders to the Austrian construction industry and its ancillaries by Sch ibn.

French win Bolivian gas contract

SOFREGAZ, the engineering and consulting unit of the French state-owned utility Gaz de France, has won a FFr80m (28m) contract to build a natural gas distribution system in Bolivia, it said yesterday. AP-DJ reports from Paris.

Financed by a French for-eign aid credit accorded through a 1989 agreement, the contract involves furnishing equipment and supervising construction in four Bolivian cities. Bolivia will also contribute FFr40m.

sion. An extra Ringgit 300m direct loan from the government will cover the cost of the new mill, Perwaja said. The rolling mill is designed to produce high-quality engineering steel, suitable for use in making cars and other machinery. New Brazil airline flies today

AIR BRASIL, a new airline, will be launched today as a joint venture by TNT Sava, the Brazilian subsidiary of TNT Worldwide, and Lider Taxi Aereo of Belo Hoizonte. The airline has leased three

BAe 146-200 aircraft with which it plans to operate a shuttle between Rio de Janeiro's Santos Dumont airport and São Paulo. It will also fly to Belo Holzonte.

The 146 is the only commer-cial jet capable of taking off from short runway at Santos Dumont with a full load, according to British Aero-

space.

The company claims the operations there will set a precedent for other inner city air-ports such as London City and Toronto Island. A planning inquiry to extend London City's runway to accommodate BAe 146 jets should report its findings this summer. Air Brasil plans to increase

capacity on its routes next July by replacing the leased aircraft with three BAe 146-300s. These can carry 100 pas-

sengers.

BAe says it has taken 800 orders for the BAe 146 which is designed to operate from short runways with the minimum of noise and emissions.

Belleli awarded **Dutch topside** platform order

BELLELI, the Italian engineering group, has won a Leobn (£36.64m) order from Nederlandse Aardolie Maatschappti (NAM), a Shell-Exxon joint venture, to build topsides facilities for a new production platform in the Dutch sector of the North Sea, Haig Simonian reports from Milan. The 7,000-ton structure

marks the first order for any Italian platform-builder in the Dutch market. Topside facili-ties comprise a single integrated deck containing oil and gas extraction plant. Last year, Belleli won an order from Amerada Hess to build a drilling deck for a platform in the Scott field of the North

Sea.

• Intermarine, a US ship-building subsidiary of Italy's Montedison group, has won its third order for a glass-fibre minesweeper from the US Navy. The first of the vessels, costing an average \$75m (242.8m), was launched last month from the company's Savannah, Georgia, yard.

Latin America anxious to boost Japanese investment

LATIN America is anxious to attract more investment from Japan, which lags behind the US and the EC as an economic in Asia. que Iglesias, president of the Inter-American Development Bank (IADB), said yesterday, Reuter reports from Tokyo.

"We are not satisfied with trade or investment and we need to improve both," Mr Igie-sias added. "Japan is not very important

in trade (in Latin America) and that is our problem." Although Japanese investment had been rising in Chile, Mexico, Brazil and Venezuela, "we see potential for much, much more". The IADB, which funds

development programmes in Latin America and the Caribbean, is holding its annual conference in Nagoya, Japan, on April 7-9, the first time the bank has held such a meeting

know the market. That's what they tell me. They have other priorities. East Asia is a very important priority," Mr Iglesias declared.

The debt crisis of the early 1980s and the ensuing eco-nomic upheaval in Latin America had put off Japanese investors, but the IADB meeting gave an opportunity to publi-cise the free market reforms that have taken hold in the

The instability of the 1980s was not good for private investment from Japan," Mr Iglesias said. "We want to tell

Japan machine tool maker sets up UK technical centre

By Andrew Baxter

MATSUURA Machinery of Japan has set up a technical centre in the UK to help develop its European sales of sophisticated machining cen-tres – large machine tools performing a variety of tasks.

Initially, the facility will

offer spare parts and technical information to bolster the ser-vice offered by Matsuura's agents in Europe. Similar ventures by Japanese machine-tool builders have led to full-scale assembly overseas, and the European manufacturers will be watching the project closely.

Japanese producers were the most successful in capturing world markets in the 1980s. based on volume production of standardised machines for export. Matsuura is a more spe-cialised producer with a reputation for high-speed machines.

Matsuura chose the UK for its technical centre partly because of its confidence in its UK distributor, Beaumont

Machine Tools of Coalville, Leics. Beaumont has been mar-keting, installing and servicing Matsuura machines for over two years. Mr Jeremy Gough, Beaumont's managing director, will head the technical centre, launched this week with an

initial staff of about six.

The UK was also chosen because of its aerospace market - the biggest user of Mat-suura's machining centres. The company's decision was influenced by advice from Sir Hugh Cortazzi, former British ambassador to Japan. Japan is the world's largest

producer of machine tools and overtook Germany in 1989 as the biggest single importer into Japanese exports to the EC

account for about 7 per cent of the regional market, the world's largest, but there is also significant local produc-tion by Japanese companies. In the UK, the biggest Japanese producer is Yamazaki.

Fujikura-Pirelli cable deal

FUJIKURA, Japan's fourth biggest maker of electric wire and cables, has reached agreement with Pirelli of Italy to form a joint venture for making and selling electric cable connectors for telecommunication system cables, Fujikura said yesterday, AP-DJ reports from Tokyo.

The Pirelli Servocavi joint venture, to be based in Livorno, Italy, will be set up around May, on receiving gov-

around May, on receiving gov-ernment approval. The venture will be capitalised at 1.2.5bn (£1.14m), with Pirelli holding 51 per cent and Fujikura 49 per cent. Officials said the new com-

pany will be the first joint ven-ture formed between Japanese and Italian electric cable mak-Output of "heat shrinkable

sleeves" to connect telecommu nications cables is due to start next year, with an initial annual sales target of Li5bn. The product will be sold throughout Europe, except in Ireland and the UK.

TODAY'S **OPPORTUNITIES ARE TOMORROW'S** APPOINTMENTS.

Top Opportunities page in Friday's FT.

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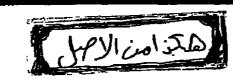
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POLAND

The FT proposes to publish this survey on May 3rd 1991.
58% of Chief Executives of Europe's largest companies read FT. If you want to reach this important audience, call Patricia Surridge, Tel: 071 273 342n or Fax: 071

FT SURVEYS



UK NEWS

Travel industry seeks new levy on all bookings

By David Churchill, Leisure Industries Correspondent

THE BRITISH travel industry yesterday called on the govern-ment to impose a levy on adi-holiday bookings as an addational money-back guarantee for travellers booked with companies which cease trading without adequate financial safeguards.

The Association of British Travel Agents told the govern-ment that it could not be expected to provide an indefinite guarantee that it would meet all the liabilities of travel companies which go out of

"It's our problem at the moment, but the government can't expect us to go on for ever to bail out travel firms in trouble," said Mr John Dun-scombe, Abta's president.

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Gandbi puts

officials had

Mr Dunscombe yesterday wrote to Mr Edward Leigh, consumer affairs minister at the Department of Trade and Industry, urging the government to impose a one per cent consumer levy on holidays. This would add about 27 to

the price of an average package holiday costing £350 and would raise some 220m in the

This would provide the consumer with a long-stop guaran-tee to ensure they get their money back when travel firms go out of business but are not if they cease trading

By Tracy Corrigan

involved.

HAMMERSMITH and Fulham

Borough Council, the London local authority at the centre of

a two-year court case on interest rate swap agreements, has reached an out-of-court settle-

ment with one of the banks

Hammersmith still faces 11

outstanding writs from banks

seeking to recover sums paid to the council under swap

agreements. The bank with

which settlement was agreed had not issued a writ against the council. Details of the

agreement were not disclosed.

discuss settlement with other

banks, but is not currently

involved in any negotiations,

into by councils were ruled invalid by the House of Lords earlier this year. The 80 banks were involved in swap transac-

tions with 190 local authorities

£500m as a result of the deci-

For most of the 1980s, many

councils were active in the swaps market, where they exchanged fixed-rate and float-

ing-rate interest payment flows. Some, like Hammer-smith and Fulham, used the

market to speculate on interest

rate movements, but mis-judged the swings of the mar-kets.

Swap agreements entered

an official said.

Hammersmith is willing to

Council settles swap

dispute with bank

covered by existing bonding arrangements," said Mr Dun-

His letter is aimed at placating the Abta membership, which is angered by its leadership's decision to impose a levy on them to replenish its finances following the recent

failure of several travel compa-Many members reportedly believe they should not be expected to pay for the liabili-ties of tour operators who do

not have financial safeguards.
Abta's 3,000 travel agency
members yesterday received a
letter asking them to pay an
extra 25 per cent of their
annual subscriptions now and a further 50 per cent in July. This follows a 25 per cent levy imposed last January.

This levy, along with one for the 700 tour operators in membership, will bring in £2.im over the next six months. Abta says it is also increasing its insurance cover to £7m to cover further failures.

In the wake of the Lords rul-

ing, many banks vowed to seek restitution, a legal process which allows them to recover payments made to local

anthorities, but not to retrieve notional sums owed by the authorities under the agree-

The Hammersmith settle-

ment is the second since the Lords ruling. In March, Ogwr council in south Wales reached

an out-of-court settlement with

Citicorp, the US bank, just

before a case for restitution was due to be heard. The set-

tiement included a full repayment of net principal payments between Citicorp and Ogwr on both open and matured con-

tracts, and interest relating to

those payments, totalling more

Last Thursday, Mr Norman

Lamont, the chancellor of the

exchequer, met the British

Benkers Association to discuss

the issue. Earlier in the week, Mr Robin Leigh-Pemberton, the

governor of the Bank of

the campaign for retrospective

validation of the contracts, which would allow councils to

But retrospective legislation

is politically unpopular, and

the government may instead decide to simplify the process

honour swap agreements.

ngland, put his weight behind

Abta hopes the government will be forced to impose a levy under a new EC travel directive, due by the end of next This requires travel groups to satisfy their governments that they can repay consumers

ple," says Mr Evans, a 30-year-old former advertising execu-tive and general manager of a company selling storage and materials handling systems. "If I don't save anything, I don't get anything." The first deal six months ago paid the annual overheads of his company, Evans-Mun-day Associates. Now discuss-ing deals worth millions of pounds, he can afford to

current economic climate. "Purchasing people can have a greater effect on profits than sales people in a recession straight through to bottom line."

have suppliers calling me by my Christian name – it's always Mr Evans."



I know that the seller would

Bargain-hunters are espe-

cially likely to circle around what they perceive to be dis-

what they perceive to be dis-tress sellers, such as receivers and liquidators.

Mr Philip Sykes of BDO Binder Hamlyn, the accoun-tancy firm, says: "I always get a few calls along the lines of I will give you 5 per cent of the value of the stock, and some people may be that desperate."

Mr Iain Allan a partner at

Mr Iain Allan, a partner at London-based accountants Grant Thornton, who has acted

as a receiver to several compa-nies in recent months, has

encountered many stock buy-

ers on the hunt for bargains.
One offered to buy film videos at one failed store for 50p apiece, but the receivers succeeded in holding out for about

"The only attraction of sell-ing to people like that is if you

want instant cash," says Mr

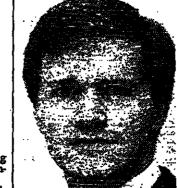
around for better prices even if they have to release things on

Bargaining has always been central to buying and selling

the market at a slower rate."

"Most receivers will look

thinking about it."



living at the art of haggling

MR LEIGH Evans has found

pounds, he can afford to describe a £10,000 contract, the smallest he accepts, as a

conflict. British people tradi-tionally will do anything to avoid conflict."

He argues that negotiation is especially important in the

ment agencies. But he is wary of pushing a negotiation too His main advice to buyers is:



Evans: challenging British

chutzpah to haggle for them-Mr Evans takes the last price offered by a supplier and goes in to bat for his client. He is paid 85 per cent of any addi-

"I am trying to challenge the reluctance to haggle over prices which is central to the British character. Negotiation is a difficult thing for the Brit-iah to do because it involves

tial pre-requisite, but negotia-tion is absolutely critical if you're going to get the best

Clay Harris

Making a

his meal ticket for the recession. He bargains with suppliers on behalf of businesses which lack the confidence or observable to be supplied to the confidence or observable to be supplied for them.

tional savings he achieves through negotiation. "The idea is perfectly sim-ple," says Mr Evans, a 30-year-

The traditional purchasing approach is simply not hard-nosed enough for him. "Com-petitive tendering is an essen-

Part of his negotiating tech-nique, in fact, is to keep things deliberately formal. "I don't He has haggled for computers, cars, insurance policies and contracts with employ-

"Always assume that you're in a stronger position than the salesman."

Bazaar economics move to the boardroom Whether buying aircraft or renting office space, many customers can name their price LMOST anything is now negotiable in Britain Recession has shifted the balance of power in the marketplace, not just in retail stores or car showrooms. In business deals as well, many customers are trying to name their price, and some are succeeding. "If you want to buy a corpo-rate jet, now is the time," says Mr John Keeble of Luton-based Twinjet Aircraft Sales. A British Aerospace 125 executive jet was recently sold for \$6.25 although it would have commanded a price of \$7m six to seven months ago. Another dealer in the same field says: "We have got one aircraft for sale at £150,000 but I know that the seller would

Bargains on sale: the recession has created a buyers' market in the UK economy advertising space in the media,

than ever

but in recent months, the wheeling and dealing has been more frenzied than ever. "Some of the media owners are in such dire straits that advertisers can virtually dictate their own prices," says Mr Richard Eyre, media director of Bartle Bogle Hegarty, one of the larger London advertising

The negotiations over price are most intense in television which is very volnerable to fluctuations in demand because of the pre-emptive

buying system.

Agency media buyers bid

"blind" for specific spots in the
knowledge that if a competitor makes a higher bid they will be

bounced out of the space.

Since Britain's independent television companies have a fixed amount of airtime to sell, the price is dictated directly by the level of demand. At the

Bargaining has always been central to buying and selling...but in recent months, the wheeling and dealing has been more frenzied

moment, both are very low.

Mr Ray Morgan, chairman of
Zenith, the media buying subsidiary of Saatchi & Saatchi,
which is the UK's biggest single media purchaser, reckoned that the average price of televi-sion airtime was around 20 per cent lower than at this time

He estimated that the cost of newspaper advertising in the first quarter of this year was between 10 and 20 per cent lower than at the same time in 1990. Some parts of the market.

such as middle market national dailies and regional newspapers, have been particu-larly badly affected and rates

Some of the country's newspapers are said to be selling advertising space for as much as 40 per cent less than a year

The most vulnerable areas of the media are new titles and channels still struggling to establish themselves as the recent demise of TV Plus, the listings publication, and Jour-nalists Week, the media trade

magazine, suggest. Media buyers can drive particularly hard bargains with new publications. Similarly, media owners are said to be prepared to agree to exceptionally low prices to coax poten-tial advertisers into the mar-

In commercial property, "vulture funds" have been set

up by property companies, financial institutions and surveyors, aiming to take advantage of knock-down prices, which, relative to income, are lower than the crash of the mid 1970s.

Even so, finding cheap prop erty with reasonable rental prospects is a tough business.
"We still are not seeing great
bargains," says Mr Michael
Slade of Helical Bar, which is behind a fund investing in retail property.

Banks are supporting many bankrupt companies rather than officading the property on to a depressed market.

Receivers, likewise, are pre-pared to hold on to properties for years if necessary, rather than sell at absurdly low

Anyone trying to find bargains in prime property is likely to be disappointed. It tends to be held by institutions or large property companies which are not forced sellers. "If it is good, you are having to pay a decent price," says Mr Slade.

The real property bargains are for tenants looking for new

Rents in the City of London are down 20 per cent from their peak and may fall another 10 per cent this year.

A building in Austin Friars in the city's financial quarter that a year ago would have cost £60 per square foot per annum to rent, has recently been let for £45.

Tenants can also haggle over rent-free periods, which can be as long as two years. In addition, they can often get cash injections and fitting out allowances, which can be as high as £50 a square foot.

> Vanessa Houlder Alice Rawsthorn John Thornhill

> WHICH COMPUTER? SHOW. **APRIL 1991.** YOU'D BE A FOOL NOT TO COME.

Keeping pace with IT technology these days

without some significant develop-

Which is why a visit to The Which Computer? Show is not just time well-spent, but time kind in the UK, with a 10-year track record.

It's the one occasion where. in one place, at one time, you can COMPUTER? keep abreast of every significant development in the field.

Where you can talk directly to the representatives from both the biggest worldwide names in IT - and the smaller ones. Where you can discuss your

It's the biggest, most successful show of its

Call our ticket hotline NOW to receive your complimentary ticket for the 1991 Which Computer? Show, at the

business needs with the people who

You'd be a fool not to.



is no laughing matter. Scarcely a week passes

ments. Developments which, conceivably, could have huge implications for

the way you (or your competitors) do business. really know the answers.

Raymond Snoddy reviews the chase for franchises across Britain

Raymond Snoddy

Runners and riders are limbering up for the UK's great commercial television franchise race. For the first time in British broadcasting history the regional commercial television franchises will go to the highest bidder after applicants have passed a "quality threshold".

But after years of media hype there is, so far, a surprising lack of interest in the competitive tenders for new 10 year franchises to run from 1993. There is, for example, little sign of the expected invasion from continental Europe.

One source, however, in the broadcasting industry, acting as an unofficial forecaster, said yesterday. "If I was running a book I would give no better

yesterday: "If I was running a book I would give no better than evens on the incumbents

surviving."
Awarding commercial broadalways been a strange busi-ness. This time around it is a very tricky gamble indeed because in most cases winning or losing will depend on blind bids in a brown envelope.
Yet despite the uncertainty

that will continue until May 15 - the deadline for bids - and beyond, the race, so far, is looking surprisingly dull. Some of the established companies are starting to look good against weaker than expected opposition_

Six weeks from "the off" there is, at least in the public domain, a noticeable absence of major British corporations from outside the television industry in the field or any outward sign of an invasion from continental Europe to buy up the UK's commercial television system.

There may, of course, be canny bidders working in great secrecy with teams of merchant bankers, determined not to declare themselves until 11.45am on the day. In a notoriously gossipy industry, how-ever, it would be surprising if many bidders managed to keep their plans entirely private until the deadline.

It looks at the moment as if there may not be many more than 30 hidders for Channel 3 franchises, as ITV will be known in future including the

So far only a handful of large well funded companies have declared themselves or been identified as serious contenders. They include Mr Michael



Several of the largest ITV

companies either have no seri-

ous rival so far or face opposi-

tion from groups trying rather belatedly to put together an effective bid. The reasons for the relative lack of interest include the cur-

rent recession in advertising,

the costly programme obliga-tions, the cost of applying, which can be up to £2m for a larger franchise, and finally the uncertainty over how quickly satellite television can get into advertising regenues

eat into advertising revenues.

One or two groups have looked at Central Independent

Television, the second largest

ITV company, but there is no

sign so far of a serious bidder

emerging. Viscount Lewisham, a land-

Green's Carlton Communications, MAI, the advertising and financial services group, Mr Richard Branson's Virgin Group, Polygram, the music subsidiary of Phillips the Dutch consumer electronics group and EMAP, the newspa-

per and publishing group.

Apart from Canal Plus, the French pay television company and Generale d'Images, the French communications company which already have stakes in TVS Entertainment the only publicly known new continental European player is CLT, the company that owns Radio Luxembourg. Silvio Berlusconi, the Italian

broadcaster with interests in four European countries has, it is believed, looked but decided to pass up the opportunity this time around. From 1994 it will owner, is believed to be leading be possible to take over Chan-

tium includes Mr Nicholas Fraser, managing director of Panoptic Productions, an inde-Patoptic Productions, an inde-pendent producer, with Lord Asa Briggs, the historian as adviser. Yorkshire is taking the possibility of a bid seri-cusly, but it is far from clear what Viscount Lewisham's

chances are. Granada Television is also likely to face opposition from local independent producers, Mr Phil Redmond's Mersey Television is the most often cited possibility. But here again the odds must be on the incumbent.
HTV, broadcasters for Wales

tainly face at least two hostile bids because a bidding consortium has split.
ranada has teamed up with its tiny neighbour Border Television to

bid for Tyne Tees, the north eastern franchise.
TVS looks increasingly vulnerable because of its inability so far to sell MTM, its US pro-duction subsidiary that has pulled the company down financially. MAI, Virgin and Carlton are all expected to compete with TVS for the affiu-

ent south of England franchise.
It would be surprising if
Thames, London Weekend
Television and TV-am the national commercial breakfast franchise, were all to survive because all will face serious opposition. Carlton is going for Thames and Richard Branson, together with David Frost is keen to have a go too. Poly-

keen to have a go too. Polygram and a group of independent production companies is expected to bid for LWT.

TV-am is likely to face at least two serious bids, one led by Independent Television News and including Carlton, MAI The Daily Telegraph and MAI, The Daily Telegraph and NBC of the US. The other includes LWT, Walt Disney and Broadcast Communications, the independent pro-ducer controlled by The Guard-

Privately government offi-cials say the move to open up ITV to competition would have worked" if four franchises changed hands. As the riders move ner-

vously towards the start the odds are that up to four incumbents could go, but that the ITV system is unlikely to be totally devastated by the con-tents of the brown envelopes. European routes.

BRITAIN IN



Trust eludes financial

Confusion and mistrust of the financial services industry is still widespread, because of poor marketing, according to a report published by Mintel, the market research

insurance companies and credit card suppliers spent a staggering £424m in 1990 advertising their services, and the majority of the population still don't know what they are buying," said the report.

Water body calls for meters

Thames Water, one of the recently privatised 10 regional water authorities, has come out in favour of selective metering of customers as its solution to the problem of finding a new way of charging

for domestic water usage. But Thames, the largest of the 10, has rejected wholesale metering of domestic premises mainly because of the complications and costs of separating out sources of supply among urban and suburban customers.

Airline hits at landing slots

British Midland, UK's second largest scheduled air line since the demise of Air Europe, criticised the way that take-off and landing slots at Heathrow airport are allocated. The sirline, which kunched two new scheduled routes out of Heathrow to Palma, Majorca, and Nice, France, wants greater government priority to improving competition on

Training levy urged

The government was urged by a former director of economics at the National Economic Development Offics to allow its employer-led Training and Enterprise Councils to introduce

commuts or introduce compulsory training levies. Mr Ken Mayhew, of Pembroke College, Oxford, said they would help to stimulate a "training culture" among employers which could eventually allow a training levy to "wither away" because it was no longer required.

Schools face industry test

The government is considering introducing a new form of industry-based National Vocational Qualification for schools and colleges of further education. The thinking is that students would be able to sit for them at the same time as

June election 'ruled out'

A June general election was virtually ruled out by Mr Chris Patten, chairman of the Conservative party.
Stressing "dramatic news
ahead" on inflation he claimed that improving economic prospects would be

accompanied by increasingly frantic calls by Labour for the earliest possible general

Gold reserves up by \$540m

Britain's gold and foreign currency reserves rose by an underlying \$540m last month. partly because of large contributions from abroad to help to meet the costs of the Gulf war.

Chevron sells N Sea assets

Chevron, the US oil company, announced the sale yesterday of its interests in several North Sea blocks to Arco, a UK subsidiary of Atlantic Richfield, in a cash deal which analysis value between £30m

and £50m. The four blocks in the southern gas-producing area of the North Sea are part of a package put up for sale last October when the company said it would sell 15 per cent of its non-core North Sea

Ruling on insurance

Insurance companies will, in future, have to pay much closer attention to the wording of their promotional literature

decisions made by the Insurance Ombudaman.

Cap plans anger authorities

print the

Plans to charge cap 14 local authorities, including three which are Conservative-controlled. provoked angry responses from council leaders. The capped authorities have 28 days to challenge or accept the government's proposals for maximum budgets.

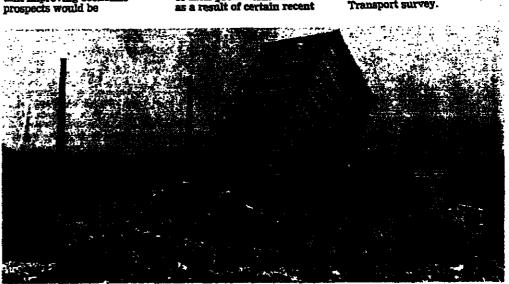
Labour voices benefits concern

The opposition Labour party pasterday expressed fears that a the new benefits agency set up to deal with all social under the party set. security benefits would reduce public accountability. The 500 social security

offices in England, Wales and Scotland were hived off this week to administer all social security payments except for unemployment benefit which is dealt with separately by the Employment Agency.

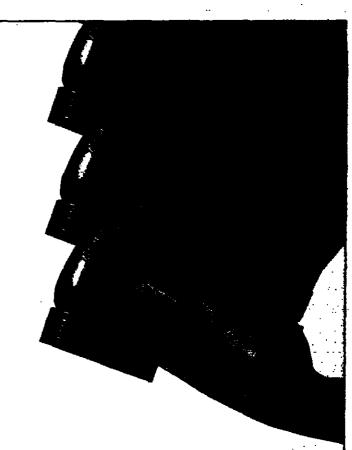
London crawls to work

Average traffic speeds in central London have continued a 10-year decline to fall below 11mph during the working day, Transport survey.



There are 1,006 waste dumps in England and Wales needing controls to deal with danger from Isadfill gas which builds up and can cause explosions or suffocation, according to an official report. However, the report came under attack from Friends of the Earth, the environmental organisation, because it failed to identify the sites' exact location.





In a computer network, when the server is ahead of its time, the whole network is ahead of its time.

A computer network is like a team, with each player (or each computer) working together. And like every team, one member has to be the leader.

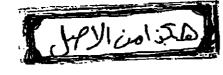
We have observed that whenever a COMPAO personal computer is used as a network server or as a multiuser host, it boosts the performance of the whole network. It also allows every connected PC to operate at its highest efficiency. The ultimate example of this is the COMPAQ SYSTEMPRO, the leader in network servers.

The COMPAQ SYSTEMPRO Family and other COMPAQ PC servers are designed with features that make them the top network performers. They deliver the speed, power, expandability and compatibility that are critical for connected computing. These features don't just apply to the COMPAQ

PCs that are used as servers. They apply to our desktops, portables and laptops that complete your network. For that matter, the COMPAQ DESKPRO 386N and COMPAQ DESKPRO

286N are full function PCs that were designed specifically for network use.

What Compaq does for networked computing leaves the rest of the PC field with a problem: finding a way to follow. Because there's no way we're going to slow down and wait.



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TECHNOLOGY

Print that t could, you might think only happen in California. falls off the page PRINTING systems that reuse

paper are being studied by the European Space Agency. The objective is to develop a printing system that can remove, as well as print, words on a sheet of paper and so replace the volumes of heavy

manuals carried into space by astronauts. But the printing systems are expected to have earthly applications in the ultimate paperless office as well The elimination of heavy instruction manuals could increase the weight of payloads, according to Pira, the

printing research organisation commissioned by ESA to study reusable paper systems for the Columbus laboratory, part of the International Space Station Freedom, which will be in permanent orbit. The data usually contained

in the manuals could be stored electronically in the laboratory's computer system or could be beamed up to the craft or station as required. The data would then be printed Experimental information

gathered on the space station would be written on the paper and then stored by using an optical scanner, so that the sheet can be used to gather fresh information. The proposed printing

systems cannot use ordinary paper made from cellulose fibre, which is not strong enough for constant reuse. Instead, according to Alison Danilewicz, of Pira, synthetic fibre paper will be used in the

development of two printing techniques - thermal transfer printing and ink-jet printing. Thermal transfer printing applies heat to an ink ribbon, which transfers a letter to the page. Heat on the page can also "pull the print off the page," says Danilewicz. So far, only

single lines have been

removed. The next stage is to

be able to remove whole pages of printed text at one time.

Script printed by ink jet printing, where tiny jets of ink are squirted at the paper, could also potentially be removed. One possibility is to use inks which change colour, and so seem to disappear, when exposed to specific types of

Mixing sewage with coal to generate electricity sounds far fetched, but that is exactly what Texaco is doing. At its Montebello laboratory in California the oil company is turning sewage sludge and coal slurry into gas, which can then be used to generate electricity in a process that meets even California's exacting environ-

mental standards. Exotic it may be, but sewage gasification is one branch of what promises to be a sturdy tree - clean coal technology. This science, which researches new methods of burning coal, has suddenly become popular. Gas prices - like shares -

are prone to fluctuation. indeed, the 35 per cent increase in British Gas prices announced in March has brought that home to an elecbrought that make to the tricity industry which has been decidedly bullish on gas over

By the mid 1990s a handful of fully commercial coal-fired power stations using clean coal technology will have come on stream around the world. The technology could represent a new lease of life for coal. Even in the UK, where the coal industry has not always found government favour, a select committee on clean coal tech-nology is under way, and the nology is under way, and the Department of Energy has set up a special Coal Task Force working group to investigate new coal technology.

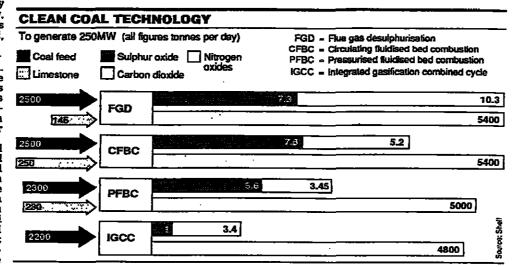
At present, UK power stations rely on a process known

as flue gas desulphurisation (FGD), which scrubs the emissions from the power station chimney. The government has committed the UK to fitting FGD equipment to 8,000MW of power plant. But FGD — which s simply bolted on at the end of the power station process -has been superseded by new technologies already operating or being developed in the US and continental Europe.

In the US, the Electric Power Research Institute (EPRI) is spending an estimated \$5bn on clean coal research. There are more than 50 demonstration plants in the country, compared with around 40 in the rest of the world.

A few plants are already generating commercial electricity Texaco's 100MW Coolwater plant in California, and Dow's 160MW Plaquemine plant in Louisiana are seiling electricity into the grid. Both plants use the integrated gasification combined cycle (IGCC) process, which blows oxygen through the coal to convert it into a Lynton McLain clean gas stream of carbon Clean methods of burning a dirty fuel are poised to compete with natural gas, says Juliet Sychrava

A power play by the coal industry



monoxide and hydrogen.

This removes more than 99 per cent of sulphur, and produces nitrogen oxide levels similar to those produced by natural gas combined cycle plants, which recapture the waste heat from the gas com-bustion process to drive a second steam turbine. Because the plant is more efficient than conventional power stations it burns less coal, and releases 10-15 per cent less carbon dioxide than a conventional plant. Texaco goes further at its Coolwater plant, removing additional "food grade" carbon dioxide and selling it to the food industry, where it is used

to carbonate canned drinks. Together with partners, Texaco plans three new 440MW generating sets at Freetown. Massachusetts. The new plant, which aims to be "the cleanest coal-based power plant in the world", will emit eight times less sulphur dioxide and nine times less nitrogen oxide than the maximum levels imposed by Massachusetts legislation. The initial stage of the plant, which will supply power to local utilities, will start up in

IGCC is close to commercial application in the Netherlands,

where the Dutch Electricity Generating Board has commis-sioned the largest gasification plant to be built anywhere, using Shell technology. A 250MW plant will start up late in 1993, and will be followed in

1999 by a 600MW plant. Other clean coal technologies are close behind. The main rival is the "fluidised bed" system, which works by burning coal at low temperatures, so that around 25 per cent less nitrogen oxide is formed than in conventional combustion. The low temperature also makes it easier to remove around 90 per cent of the sul-

Two 80MW plants in Sweden. one in Spain and one in the US already use the most commer cially developed version of this technology - known as pres-surised fluidised bed combustion (PFBC). The technology for all four plants was developed by Asea Brown Boveri subsidiary ABB Carbon. It can be used in a combined-cycle system for coal burning, like that used in gas-fired plants. Larger plants are planned: in

late 1995 a larger 330MW plant, also using ABB technology, should replace two older boilbeing tested in France, Gerers at the AEP Philip Sporn

plant in New Haven, West Vir-

More basic circulating fluidised bed combustion (CFBC) technology is widely used in small power plants of up to 200MW and is sold by, among others, Lurgi, a subsidiary of the German metals group Metallgesellschaft, and Ahlstrom, the Finnish engineering group. Units of up to 250MW are likely to follow.

British Coal, meanwhile, is committed to its own clean coal technology. Known as "the topping cycle" it combines partial gasification of coal with the fluidised bed system in a combined cycle plant. The system, explains British

Coal, does not need the large oxygen plant needed for com-plete gasification - it simply uses air. The coal which is not gasified is burnt and used, along with waste heat from the gastfication process, to drive a eam turbine. The process retains 90 per cent of the sulphur in coal, and

nitrogen oxide levels are com-parable with gasification. Costs are 20 per cent lower than conventional stations with FGD. But if the topping cycle — which is similar to systems many and the US - is ever to be commercial, British Coal will need more money. It has a test plant in South Yorkshire, but has had to postpone plans to build a power station using the technology at Bilsthorpe, in Nottinghamshire together with East Midlands Electricity because of lack of funds.

"We have done tests and are satisfied our cycle is higher efficiency and lower cost than any other," says Jim Harrison, managing director of CRE, British Coal's research unit. "It is precisely modified for power generation."

How successfully advanced coal technology will compete with gas depends on three things: the cost and availability of the competing fuels, the capital cost of building the plant, and the emphasis utilities place on investing in a diversified portfolio of plant. Gastification inevitably costs

more than burning gas because But capital costs are considerably lower than conventional coal-fired plant fitted with

There has to be a conscious decision to take coal for fuel diversity, and not as a competi-tor with gas," says Ed Ger-stbrein, Texaco's director of gasification development in Europe. "But over the long term, it may be competitive, as natural gas prices rise, and there is more of a shortage of

There is also the question of government investment, a sore point with British Coal, which points to the heavy subsidy the nuclear industry receives.
Others agree. "We have got

to worry about the fact that we are going to run out of gas," says Brian Nicholls, marketing director at John Brown Engi neering, which designs clean coal plants. "There is no problem with

gas till 2020, and then the industry generally believes it will run out. Somebody now has to do something to give us a future in coal, or we will be buying in foreign technology. It is, the government can argue, the industry's job to fund and develop technology. But given their substantial commitment to gas, the two newly privatised electricity generators are unlikely to fund lean coal research - though PowerGen has made some investment in British Coal earch. It is, they can argue. the job of power plant manufacturers to develop new technology. That leaves UK clean

coal technology in the lurch -at least until gas prices rise

Lead-free petrol sales lose speed

By Deborah Hargreaves

FIVE YEARS ago William Waldegrave, then minister of state for the environment, filled up his car with unleaded petrol at an Esso service station in London's Fulham Road. His gesture marked the launch of environmentally friendly fuel in the UK, where it now accounts for more than a third petrol sales.

Successive tax breaks, first introduced in 1989, have been partly responsible for the demand. The recent UK Budget imposed a price increase on lead-free petrol lower than that on regular four-star. Unleaded now costs 18p a gal-ion less than four-star, but industry groups reckon this is not enough of a difference to boost demand significantly.

Unleaded petrol holds around a 38 per cent share of total UK petrol sales - not far off the EC average which rose to 32 per cent last year. But the rise now appears to have stagnated and lead-free petrol has been stuck at around a 37 to 38 per cent share of the market since November.

In an effort to find out why demand for lead-free has slowed, the government is conducting a wide-reaching motorists' survey which will be released this month. Oil companies which have done their own market research into the environmental credentials of their customers have found that people are often eager to express concern about the environment but slow to do anything about it.

Shell found that about a third of respondents to a survey among those who did not use unleaded petrol perceived it as offering a lower perfor-mance with less power. Others believed their cars could not use the fuel or were unwilling could fill up with lead-free. "It never ceases to amaze us

how much momentum you need to get behind a campaign to persuade people to convert to unleaded," said Bryn Fennel, planning manager at Esso. The UK is unusual for introducing unleaded petrol before fitting cars with catalytic converters, which cut down vehicle emissions and can be run only on lead-free fuel. Catalytic converters must certain size by 1993 in line with EC regulations, which will boost sales of unleaded. In Germany, where convert-

ers are common and unleaded petrol has been cheaper than regular petrol for many years. lead-free fuel has a 68 per cent slice of the market. Once this happens, petrol stations start to phase out pumps of regular petrol which then increase the penetration of unleaded.

The progression towards 100 per cent usage of lead-free fuel took about 10 years in the US, where sales increased steadily as cars had to meet tough new regulations on exhaust emis-sions. Unleaded petrol was not given a price break in the US. but cars had to be fitted with catalytic converters in the mid-1970s so consumers were forced to turn to unleaded.

The US has now gone one step further by introducing reformulated petrol which fur-ther cuts emissions of principally benzene - which has been shown to cause cancer and volatile compounds. US regulations require reformu-lated petrol to be used in most cities by 1995 and in those with the worst air poliution such as Los Angeles by 1992.

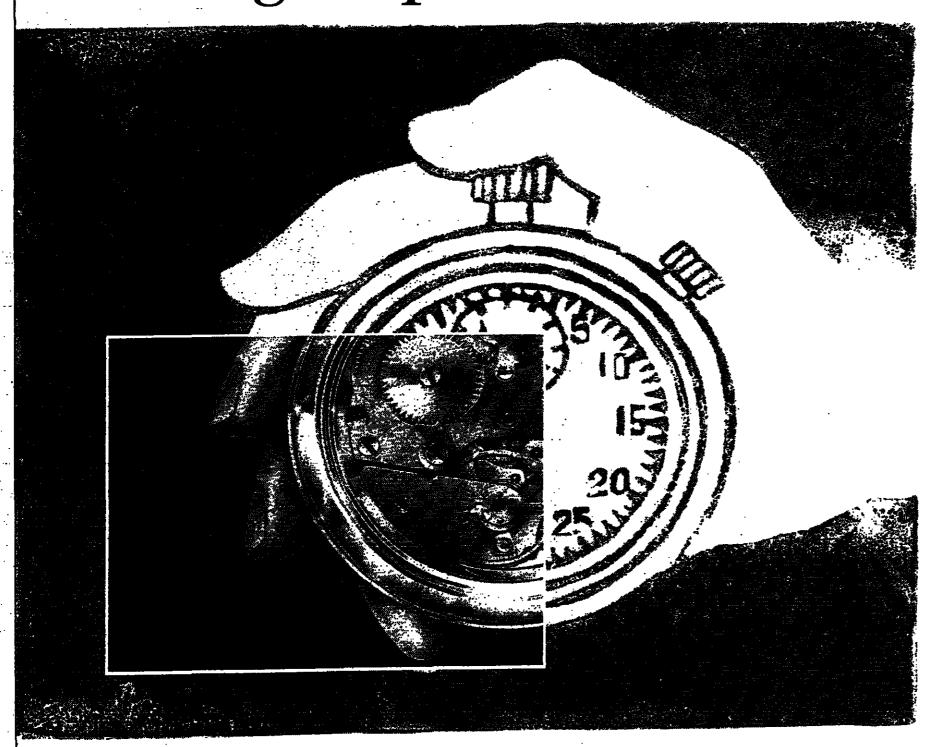
Europe is unlikely to go as far as this. For a start, smog problems are not as bad in most cities except for perhaps Milan, Athens and Rome, as they are in many parts of the US. Also, European companies are looking at other ways of absorbing these toxins.

One way of doing this is to install a charcoal canister on the car or enclose the petrol pump since many of these compounds are released while the car is being filled - producing the characteristic "nail varnish" smell of petrol. The EC Commission is cur

rently reviewing a consolidated emissions directive which will include requirements to fit cars with charcoal canisters, probably by 1993. Some 10 per cent of hydrocarbons leak out of the car while it is at rest or when it is hot -not as exhaust fumes - and the addition of the charcoal canister should absorb these. Phillip Morgan, analyst at

Paribas, believes the drive to clean up petrol further could emerge as a political issue in the UK over the next year.

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THE POSSIBILITY MADE REALITY.

the UK advertising industry. Founded in late 1989, it had built up a business with half a dozen employees, a handful of accounts — including Sol beer and Vidal Sassoon hair salons—

and no borrowings.
When two of its clients went out of business the agency was left with bad debts. So John Emerson and Jay Pond-Jones asked their bank manager if they could take up a previ-ously agreed overdraft facility. The bank manager refused and last week their company went into voluntary liquidation.

John Emerson, Jay Pond-Jones and their staff have been left to search for new jobs at a time when the advertising industry is in the midst of its worst recession for two decades. The critical questions the industry, are how much longer the recession will last and whether it will catalyse long-term changes in the struc-ture of UK advertising?

The industry has now been in recession for nearly two years. The market seems to have stabilised in recent weeks, albeit at an uncomfortably low level. But there is still

no real evidence of recovery.
"We do at least seem to have seen the last of the budget cut-ting by clients," says Peter Mead, chief executive of Abbott Mead Vickers BBDO. We are now bumping along

A recent report from War-burg Securities suggests the industry will carry on "bumping along the bottom" until the closing months of this year. There should then be a modest recovery but the industry will have to wait until the middle of 1992 for fully fledged resurgence. Warburg forecasts an 8 per cent fall in expenditure to £5.88bn for 1991 and a 7 per cent increase to £6.28bn for

In the meantime the toll of redundancies and receiverships seems set to continue. But the impact of the recession on the industry is likely to

So far the larger agencies have borne the brunt of the slump. This is partly because they hold accounts across so many different product areas that they act as "barometers" for

Alice Rawsthorn on recession in UK advertising

ances to work with big clients

This was the main reason

behind the Lowe Group's deci-

sion last week to merge Allen Brady & Marsh into Lowe Howard-Spink, its flagship London agency. Geoff Howard-Spink, chairman of Lowe

Howard-Spink, said it was con-

cerned about the future for a middle sized, domestic agency like ABM, which was recently

hit by a string of account

to accelerate changes in the structure of individual agen-

cies. Almost all agencies still

follow the model set on Madi-son Avenue in the 1950s with

its pyramid structure of sepa-

rate departments for account

management, creativity, media

uring is completed Robert Lou-is-Dreyfus, one of the few

senior executives in the indus-

try to come from outside adver-tising, plans to conduct a thor-

ough review of the structure of

its agencies to see if the Madi-son Avenue model is still valid.

adopt a less radical approach.

Most agencies have aiready jet-tisoned the peripheral services,

such as research and internal

promotions, they introduced in the 1980s. Now they are

Other groups are likely to

Now that Saatchi's restruct-

buying and research.

Agencies still bumping along the bottom



Jay Pond-Jones and John Emerson: prize-winners in voluntary liquidation

the advertising market and if banks would have allowed a the market declines they find it difficult to buck the trend. Another reason is that until recently some large agencies have been affected by the financial problems of their par-ent companies. Saatchi & Saatwhich owns BSB Dorland and KHBB as well as the epon-ymous Saatchi agency, has just completed a complex recapital-isation. The WPP Group, which owns J Walter Thompson and

Ogilvy & Mather, is now near-ing the end of negotiations over its financial restructuring. Most of the larger agencies have now cut back as far as they need to. Most are wary of further cuts in case they jeop-ardise the standard of their client service. Robert Louis-Dreyfus, Saatchi's group chief executive, says its agencies should not need to cut costs further unless the advertising market falls by more than 6 per cent compared with January and February.

But small agencies are still very vulnerable. One of the main problems is that, as Emerson Pond-Jones discovered to its cost, the banks are now so nervous about the industry's condition that they are far from sympathetic to their financial difficulties. Up until a year ago the

small agency to operate on an overdraft, or extended loan, if it came across a short-term problem like a bad debt or an account loss. Nowadays they are no longer so sanguine. This tougher stance from the banks will increase the pressure on small agencies until the market recovers.

In the meantime all the agencies - large and small -must struggle along as best they can. So far most companies have been able to adjust to reduced revenue by cutting ts across the board. But as the recession continues they could be forced to make longer

There are already signs that the recession is accelerating the polarisation within the industry. The long-term trend in advertising, as in most other maturing industries, is for growth to be concentrated between the largest and small-est companies at the expense

of the middle ground. The main catalyst for this is the trend for larger advertisers to co-ordinate their accounts on an international basis by consolidating their business into multinational networks. trend is making it more difficult for middle-sized agencies without international allistarting to scrutinise other areas, such as planning.
Some agencies, notably RMP
DDB Needham, see planning –
the process of producing advertising strategies through research which was originally conducted by account managers but elevated to the status of a separate discipline in the 1980s – as an integral part of all their work. Others, such as Saatchi, are limiting its use to larger accounts. Smaller comlarger accounts. Smaller complanning department as a lux-ury they can no longer afford. Media departments are also rigeur for new agencies to sub-contract media buying to specialists rather than to open their own departments. The

pressure on costs could per-suade some middle-sized agencies to subcontract media buying too.

So far there is no sign of the recession prompting larger agencies to form British verions of the media clubs they have developed in other Euro-pean markets such as France and Spain. Saatchi has for some time centralised the media buying of its agencies through Zenith. Other groups, such as WPP, Omnicom and Interpublic, have so far decided

against pooling their media buying in the UK.

Martin Boase, chairman of Omnicom (UK), believes that "although the trend towards centralised media buying is clearly continuing" the UK market is still "a long way away from following the cen-tralised model set in France

Finally, in financial terms the recession has prompted all agencies to cast a much more critical eye over overheads. The extravagances of the 1980s the long lunches and telephone digit salaries - are already things of the past.

Neil Blackley, advertising analyst at James Capel, the stockbroker, suspects agencies will continue to keep tighter control over areas such as pro-duction costs and credit control even after the recession. The trend for agencies to be paid by fees, rather than com-mission, should also continue.

For although the advertising market should return to growth next year, no one expects the industry to experience the same frenetic level of growth in the 1990s as in the 1980s. The long-term trends of media fragmentation and the growth of other disciplines, notably direct marketing, should ensure that the 1990s is a much more temperate era for the advertising industry.

Why brewers are seeking a starting to scrutinise other bitter taste in the mouth

Philip Rawstorne on the market for canned 'draught' beer

ritain's major brewers are investing heavily in the taste of their take-home beers.

A new generation of draught-style canned ales is appearing on the market. Millions of pounds of research have gone into reproducing in the canned products all the quality of pints pulled from a pub cellar. Millions more will be spent on advertising and promotion as the brewers seek promotion as the brewers seek to assure consumers that they have succeeded in doing so. Guinness feels confident enough about the outcome to launch its first ever canned bitter - and to put its name

boldly on the can.
Whitbread this month will introduce cans of Bodding-ton's, now one of its leading brands with annual sales of £125m.
These are the latest - and

most technically innovative in a line of brand extensions that has put cans of Courage's Directors, and Bass's draught Bass on the off-licence and supermarket shelves. Allied-Lyons has brought out new versions of its Burton and Tetley ales. Many others are rumoured to be on the way. The moves are designed to

capitalise on two areas of potential growth in the UK beer market - the take-ho sector, and a revival of cask-conditioned "real" ale.

Total beer sales are expected to fall by 45 per cent over the next five years. The pub trade is declining. Britain's popula-tion is ageing, which means there will be fewer young drinkers; older pub-goers will drink less. The spread of cable and sateilite television will keep even more people entertained at home. Take-home beer sales are set

to benefit. From around 22 per cent of the market, it is predicted they will grow to 28 per cent by 1995 and to around 30 per cent by the year 2000.
"A Tesco store will be selling more beer than many a pub," says Miles Templeman, managing director of Whit-

bread's beer division.

The take-home sector is at: present dominated by lager. Though ale takes 44 per cent of pub beer sales, it has only 22 per cent of the take-home

One reason for this is that

tioned ales which are expected to increase their share of the ale market from 30 per cent to
44 per cent by 1995.
Guinness pointed the way
with the launch three years



Guinness claims to have got the technology licked

ago of its draught stout in cans. Faced with a declining share of the packaged beer market, Guinness spent five years and £5m in developing the technology that would give its canned product the appear-ance and taste of its draught

The solution was the in-can system (ICS) – a plastic moulded device, placed in the bottom of the can. When the stout passes through a minute hole into the device. Opening the can releases the pressure; the stout in the ICS, activated by a small amount of nitrogen injected when the can was filled, surges into the rest of the beer, giving it a creamy

After a trial run in some regions in 1988, the canned stout was distributed nationally in 1989. It sold 49m caus in its first year and today is the sixth most popular annual sales of £45m.

Guinness is now using the same system in a canned bitter the first "blonde" beer to same system in a cannot bitter—the first "bionds" beer to bear its brand name in the UK. The new bitter will be un test in the Granada, Central and Anglia television regions from mid-May. "There is an exceptional opportunity in the off-trade for a national bitter brand that can deliver read draught quality and tasts draught quality and taste and we think we have that," says Andrew McMeekan, marketing director at Guinness

Brewing.
Whitbread has followed a similar route with the launch of Boddington's in cans this

When Guinness declined to license its technology, Whit-bread developed its own Draughtflow system in 18 months. Its in-can "widgel" releases a squirt of nitrogen into the beer when the can is opened, giving the same draught effect.

Demand from supermarkets, off-licences and other retailers for canned Boddington's has aiready ensured its distribution through 90 per cent of available outlets, says Templeman. He forecasts that the move will establish Boddington's as a national beer brand and give a fillip to the whole

Boddington's will be followed in the summer by the launch in cans of Murphy's stout, a Whitbread brand with £75m annual sales already. Bach will be supported by up to £5m of advertising and pro-

Other brewers have so far relied on simpler methods to give the canned versions of their ales more authenticity. Courage uses "a nitrogen flush" during the filling pro-cess for its Directors bitter. Bass took three years to per-fect "a judiclous use of nitro-gen" in its premium bitter. Allied has put a shot of nitro-gen into its Burton ale but not yet into its leading Tatlou yet into its leading Totley

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It remains to be seen whether consumers will appre-ciate all this scientific effort that has gone into satisfying their taste buds. But the brewers are convinced that more discerning ale drinkers will be pouring their own pints at home if they are not queuch-ing their thirst at the local.

BUSINESS LAW

Commission's directive prevails

By Nicholas Higham and Stephen Kon

Michael Page Finance

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\~&& FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

ARTICLE 37 of the Rome Treaty requires member states progressively to adjust "state onopolies of a commercial character" to ensure that there is no discrimination between nationals of member states in

the procurement and market-ing of goods. Two weeks ago, in a case brought by Italy against the European Commission (case 4) 83, the British Telecom case), the European Court held that the Post Office acted as a commercial undertaking and was therefore subject to treaty rules. This ruling enabled the commission to apply competi-tion rules in the telecommuni-

In 1987, the commission pubished a Green Paper on the development of a common market for telecommunication services and equipment. One of its aims called for users of tele-communications to be allowed to benefit from technological advances by having a free choice between the types of quipment available.

The commission asserted that there was no reason why the supply of terminal equip-ment, including telephones, facsimile machines and PBXs, should be reserved to national telecommunications adminis-

In 1988, the commission relying on its powers under Article 30(3) issued a Directive on Competition in the Markets in Telecommunications Terminal Equipment (88/301/EEC). Article 90(3) permits the commission to address appropriate directives or decisions to mem-ber states to ensure that they neither enact nor maintain in force any measure contrary to

treaty rules.

The commission's claim of a The commission's claim of a right to issue directives under Article 90(3) was challenged in the European Court (case C-202/88) by the French government supported by a number of other EC states which were concerned not to be excluded from the discussion about possible abolition of their national from the discussion about pos-sible abolition of their national telecommunications monopo-lies. They argued that direc-tives ought to be issued by the Council of Ministers, on which their national represen-tatives have a seat and a voice. In April 1989 Sir Leon Brit-tan, the competition commis-sioner, said that it was incor-rect that liberalisation of telecommunications should be based on harmonisation direc-

based on harmonisation directives emanating from the council rather than directives from

the commission. He argued that liberalisation implied the application of existing community rules and added that Article 90 obliged the commission to monitor enter-

prises under state ownership. He went on to say that the commission had identified several infringements of the rules of competition and that, while it could have started individual actions against several EC states, that would have resulted in much duplication and delay. He concluded that it was appropriate to use commission directives to open up the telecommunications market to competition.

The court's ruling generally upholds the commission's right to take action under Article 90 in relation to state measures affecting telecommunications undertakings (or indeed other undertakings having the character of revenue-producing monopolies) where these measures conflict with the

The court held that the com-mission had, under Article 90 made a proper determination of obligations incumbent on RC states, and that it was not obliged to proceed instead under Article 169; it also had a duty of surveillance over undertakings of this nature, and it could exercise its powers independently of the council's powers under Article 100(a). ider which the council enacts harmonisation measures under the single market programme. However, the commission's

certain parts of the directive on terminal equipment were annulled:

wings have been clipped in the

ised for failing to identify clearly each of the measures complained of and how they conflicted with the treaty; and • the court held that the com-mission might only legislate under Article 90 as regards Under Article 2 of the direc-

Under Article 2 of the directive, member states which have granted undertakings special or exclusive rights were required to withdraw those rights. Special or exclusive rights are mentioned, but not clearly defined, in Article 1.

The court upheld the obligation to withdraw exclusive rights, but rejected the obligation to withdraw special rights, on the grounds that these are insufficiently specified and therefore ambiguous and open-ended. Before issuing a

open-ended. Before issuing a

directive requiring withdrawal of special rights, the commis-sion had an obligation to identify the rights concerned and to explain how they conflicted with the treaty.

Under Article 6 of the direc-

tive, EC states were required to ensure that, from 1 July 1989. the responsibility for drawing up technical specifications and type-approval procedures used for terminal equipment was entrusted to a body independent of the phone companies (PTTs). Certain states had objected to this provision, but Article 6 was upheld by the court on the grounds that, were it otherwise, the PTT would have an unfair competitive advantage.
Under Article 7, EC states

were to ensure that PTTs made it possible for their customers to terminate, at no more than one year's notice, any leasing or maintenance contracts concerning any terminal equipment which, at the time of signing, was subject to exclu-sive or special rights.

Article 7 was annulled by the court on the grounds that Article 90, on which this directive is based, only gives the commission authority to intervene in relation to state mea-

Finally, under Article 9 of the directive, states were to provide an annual report to allow the commission to monitor compliance with the provi-sions of the directive. This is now modified so that no report will be required on those aspects of the directive which have been annulled.

Whether the distinction between special and exclusive rights will be of long term practical importance will depend on whether a valid disdepend on whether a valid distinction between special and exclusive rights can be made by the PIT in any other member state (the UK having long since withdrawn all such rights).

The court order will at least blur the issue and slow the liberalisation of the terminal equipment market in those states (eg France and Belgium)

states (eg France and Belgium) which are most resistant to

As to the effect of the court As to the effect of the court ruling on Article 7, the commission is now likely to consider proceedings under Articles 85 and 86 against any PTT which does not allow termination of a maintenance agreement on a year's notice. It has already indicated its intention in the guidelines on the tion in the guidelines on the

application of competition rules to the telecommunications sector to take action under Articles 85 and 86 in suitable cases.

What effect will this ruling have on the directive on competition in the markets for tele communications services (90 388 EEC), which was also issued under Article 90(3)?

A number of provisions under this directive seem secure but others may not be. For example, under Article 2, member states are required to withdraw all special or exclusive rights for telecommunica-tions services, other than for voice telephony, and to take operator may provide all other telecommunications ser-

Just as the reference to spe-cial rights was criticised by the court in relation to the terminal equipment directive, so too is it open to criticism under the services directive.

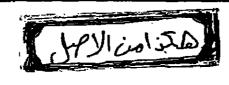
Article 4 which again makes use of the phrase special rights may also be challenged. However, the obligation under this article for states which main-tain special or exclusive rights for the provision and operation of public telecommunications networks to take necessary measures to make the condi-tions governing access to the networks objective and nondiscriminatory, and to publish them, are entirely consistent with more general principles of community law.

The Belgian, Italian and Spanish governments have tabled complaints, on similar grounds, against the commission in respect of the services

in the light of the court's judgment it ought now to be possible for the commission and these governments to reach a consensus before the case comes to court.

While the European Court's igment may confuse certain issues, and perhaps has and will cause further delay, fundamentally the commission's authority has been enhanced both in relation to the telecommunications sector, and in relation to other areas of commercial activity, such as water treatment and electricity, which are carried out by public undertakings in most member states.

The authors are partners in City solicitors S J Berwin & Co.



The man who eschewed the power and glory

Anthony Curtis mourns the death of Graham Greene, Britain's most distinguished novelist

The death of Graham Greene yesterday robs the British literary world of its most distinguished

Greene was both a serious artist and a popular entertainer, quintessentially English in his eccentricity and sense of fair play, but after his style had matured he found most of his inspiration in exotic places. He lived in Paris and Antibes and went on frequent journeys to Africa and Latin America. He was someone who shunned the media so far as personal publicity was concerned, but who was also a habitual intervener, sending reports and frequent letters to the press on a wide variety of topics. As a novelist he revealed many of the qualities of the journalist, his first profession. and his creative powers were matched by a keen critical faculty shown in his *Collected Essays* (1969).

se are just some of the contradictions that spring to mind on hearing of the loss of this greatly gifted man whose writings enriched the art of fiction in English over so many years. Although Greene lived to the age of 86 and remained productive into old age, he never became a Grand Old Man. It was the last thing he would have wished for himself. He shrugged off success

Yet after world war two, with the film *The Third Man* (1948) capturing the defeated bitter corrupt mood of that period in Vienna, Greene attracted readers all over the world. He had a special appeal in France where Mauriac had recognised him as a major novelist who wrote about issues of particular importance. tance to Catholics. But Greene's work attracted readers everywhere whether they were Catholics or not. In addition, it seemed made for the cinema and Hollywood producers competed with each other for the right to turn his novels into movies, though the completed films were

In The End of the Affair (1951) Greene's narrator says that a "steady drip of words" coming from the pen is the only thing that really matters to a writer. In Greene's own case the drip was a constant flow. It began when he arrived at Balliol to read history in 1922; and on coming down it led him to make writing his career, after first toying with join-ing BAT, then a spell in journalism in Nottingham and on The Times in

One of Greene's worst periods came when he was working on The Power and the Glory (1940) in 1938. He was in desperate straits; the writing was proceeding very slowly, and he was worried that the novel, inspired by a visit to Mexico, would not be popular and would not provide much income. Greene decided therefore to write simultaneously with the Mexican novel an enter-tainment that would, he hoped, discharge his debts. He rose early and took a regular benzedrine tablet for breakfast, and settled to producing a daily ration of 2000 words of *The* ntial Agent (1939) throughconfidential Agent (1939) through-out the morning, while resuming work on his masterpiece after lunch. It nearly killed him but, The Confidential Agent was thus fin-ished in six weeks. He later won-dered if this routine had not had much to do with the break-up of his

some signs of haste and fatigue in its writing, as do several of the early books. None the less, it holds up remarkably well as a picture of life in Britain when the nation was a more from the Democracy was emerging from the Depression and about to become embroiled in the second world war. It reminds us that Greene was of the same generation as Orwell, Auden, MacNeice, Isherwood (Greene's cousin), and Henry - the other - Green, all of them keen observers of the remarkably inward-looking nature, the class-conscious insularity of English

society in those days. Greene first

Read today, the novel does betray

attempted to escape from it for a while in Stamboul Train (1932). But there is a great affection – as

well as a corresponding revulsion for this world of pre-war Britain in many of his novels of this period: Its a Battlefield (1934), A Gun For Sale (1936) and Brighton Rock (1938). The crowded race-course, the beach packed with clerks and typists sprawled on deck-chairs at bank holiday-time, the rehearsal room of a provincial pantomime, the remote rural railway station, the steamy tea-shop, the basement flat are some of the circles of the hell his

bewildered people inhabit.
Greene had been through a pro-longed personal crisis at the time several of these pre-war books were written. It may be traced back to his schooldays and his famous games of Russian roulette to defeat the onset of boredom. He seems to have been unduly sensitive to bully-School, where his father was the headmaster, giving him an acute sense of divided loyalties.

While he was at Oxford he fell in love with Vivien Dayrell-Browning, a Catholic convert, and his passion for her led him to receive instruction from a Father Trollope while he working on the Nottingham Jour-nal. He was eventually received into the Roman Catholic Church in Nottingham in 1926. Greene married Vivien in October 1927 and in the years immediately preceding the second world war Greene was living in a small Queen Anne House on Clapham Common with his wife and young family. When war broke out he became an air-raid warden at a post in Gower Street. Then he was coopted into the secret service and

The End of the Affair with its writer-hero William Bendix, working on his novels while the bombs fall around him, is one of the most personal and most interesting of Greene's stories, containing not only his mature thoughts on the

sent abroad.

brings, but also on the nature of an adulterous love-affair, the joy and guilt it generates in roughly equal proportions. His heroine proves to have some of the characteristics of a saint. Worship of her memory after her death leads to the performance of a miracle. Many readers found this ending hard to swallow, and Greene later acknowledged that he had made a mistake in the unfolding of the plot. But his identification with the hero seems undeniable as it does in a later, despairing novel about a leper colony, A Burnt-Out Case (1961).

An overtly Catholic theme was often a feature of the novels Greene published after the war until his death, and this was joined to his compulsive need to visit places where trouble was brewing, or had already brewed. Greene's wander-lust had first sounded before the war. His Mexican adventure resulted in a travel book, Lawless Roads (1939) as well as the novel, The Power and the Glory. Another fine non-fiction book, Journey With out Maps (1936), recorded a perilous trek he made with his cousin Barbara and a party of native bearers through the Liberian jungle.

In the latter part of the war Greene was in Sierra Leone working as a secret agent with a code book and a control in London, the classic situation that was to crop up in so many post-war novels by him and others. He used Sierra Leone as the setting in one of his most mature books, The Heart of the Matter (1948), to present the dilemma of love versus pity, and he made the protagonist, Major Scobie, a Catholic. If that book won him acclaim world-wide, many American readers took offence at his portrayal of the main character Pyle in The Quiet American (1955), an innocent abroad in Indo-China, dreaming of the intervention of a Third Force in the period before the war in Vietnam. He had a sharp nose for trouble

literary life and the dubious fame it and injustice. In Our Man in Havana (1958) - a witty send up of an agent's life - it was Cuba before Castro; in The Honorary Consul (1973) Argentina; in The Comedians (1965) Haiti and in Travels With My Aunt (1969) a number of Latin American countries, parts of the world where Greene was becoming a frequent visitor. They included Panama where he took an anti-American position and became a friend of the President, a bizarre relationship which he described in Getting To Know The General (1984). Nor was he content only to be

regarded as a novelist. A clutch of stage plays - the best of which are The Living Room (1953). The Potting Shed (1957), The Complaisant Lover (1959) - showed him intermittently pursuing a career as a dramatist. His Nottingham years are echoed in The Potting Shed, which became the excuse for a cruel parody by Ken-

neth Tynan. At the end of his life Greene turned to a form which is halfway between the short story and the novel. Dr Fischer of Geneva or The Bomb Party (1980) was the first of these late works where Greene the practical joker is at his most lethal and his dislike of prosperous Switzerland unabated. This was fol-lowed by the much more genial lable, Monsignor Quixote (1982), in which Greene recalled bibulous tours in Spain with his friend Father Duran, a Spanish priest and professor at Madrid University. Finally, there appeared that curious amalgam of early and late Greene, The Captain and The Enemy (1988).

In one of Greene's novels the hero is faced by the thought of his own death. He concludes sadly that he will have to meet his Maker "with nothing done at all". Could Greene have been basing this, in any sense, on his view of his own life, just as Shakespeare once talked of "desiring this man's art and that man's scope"? If he was, he could not have

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Money can't cure a bankrupt imagination

The film industry should give the public what it wants, argues Nigel Andrews

o wonder April was T.S. Eliot's "cruellest month". It is chosen by sadistic governments as the threshold of the business year. In Britain, the Budget having laid out the national horrors to come, your accountant and the Inland Revenue lay out the personal horrors to

In such a season, did anyone really expect good news for the Brit-ish film industry? Yet movie people 'What, no tax incentives, no national lottery?", they cry, dismayed at the rebuff to a native cinema that once brought us Powell and Pressburger, the Ealing comedies, the Bond movies. Now (cry the doomwatchers) the same cinema brings us almost nothing and who

can be surprised? It has been fascinating to watch the career of Mr Norman Lamont. Back in the mid-1980s he and I met in a recording studio for a BBC radio phone-in following a programme about the British film industry. Mr Lamont, then in the Department of Trade, looked on with appalled fascination as his fel-low-guests, director John Boorman and National Film School head Colin Young, slagged each other off on air. Boorman was talking about the filthy state of British cinemas and how the vomit had to be cleaned up before each showing. Young said, "It's probably from

watching your films, John." It was, as you can imagine, a non-constructive evening. But I do remember Lamont showing ideological hand early on. Before the phone-in, when we were listening to the programme, the future Chancellor piped up "He sounds a good man". He was referring to prerecorded contributor Ridley Scott, director of Blade Runner. Scott was saying something to the effect that British cinema should be self-sustaining and stop whingeing about grants and subsidies.

I shall appal the nation's film fraternity now by saying that I think Scott and Lamont have a point. (So does John Boorman, but a smaller one.) British cinema cannot go on and on holding out the begging bowl. Year after year the Burghers of Pinewood, men with holes in their pockets and circles under their eyes, troop towards the seat of power begging monetary mercy. Year after year they are told to go away and support themselves.
In the short term the suggestion

seems cold and brutal. In the long term it is probably the only sound one. The reason British cinema is ailing is not because we are cashstarved but because we are ideastarved. However much money you lavish on a national cinema, if its imagination is comatose there will be no end product. This lesson has not been learned even by sage men like British Film Institute chief Wilf industry lobby. One goggles at the irony of Mr S soliciting fresh aid from the state, when the BFI Pro-duction Board has been in the forefront of wasting public money on films with no commercial mileage and little critical kudos.

The few BFI-advanced exceptions prove the rule. There may be an argument for subsidising directors like Peter Greenaway or Derek Jarman or Terence Davies. Their films are part of this country's cultural glory, they win prizes at festivals; they will never form queues outside

the Bromley Odeon. But in a healthy film culture, the money to fund such films would come not from the taxpayer but from the profits of a successful commercial sector. Where is this commercial sector in British cinema? Nowhere.

ish producers conceal their inade-quacies under the pretence that British bankers are investment-shy. Yet recent history has proved that substantial funds can be prised from British pockets to fund bankable film ideas. Two of the last four Best Film Oscars went to non-British movies largely financed in Britain: The Last Emperor and Dances With Wolves. There is no bankrupt native film industry in Britain, there are merely native film-makers bankrupt of commer-

cial ideas.

Last time I went eight rounds with this subject in this column, I bemoaned today's lack of any serial movie tradition like the Carry Ons. the Hammer horrors or the Bonds (now fading or fled abroad). But the problem is larger. The lack of self-confidence that has our producers weeping on the doormat of Number Ten is part of the same failure of confidence that caused the crisis in the first place. We live in a Britain uncertain of its own identity. Caught in a cultural squeeze between America and Europe, and a historical squeeze between Empire and decline, we feel we must look in tiny, cobweb-bed corners to find any indigenous popular culture at all. Hence films about Old Ireland like The Field or

Old Gangsterdom like The Krays or Old London like Little Dorrit.

You do not revive, let alone renew, a popular culture by throw-

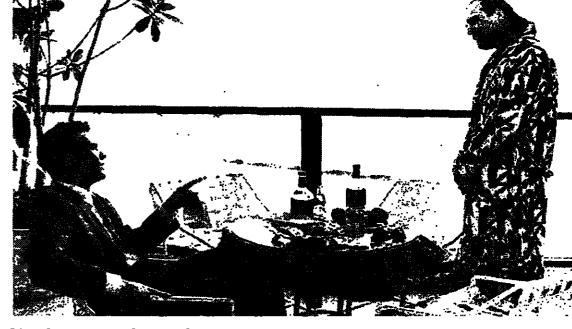
ing state money at it. The money will merely create a breed of moviemakers who know they need not perform at the turnstile because the Treasury will help them out. Protectionism is a recipe for enfeeblement. A thriving popular culture is ensured only by a direct supply-anddemand rapport between creator and consumer. In six words: Give the public what it wants.

Fears that this can produce a rubbish culture are the rearguard cries of artistic snobbery. In their day the following things were "rubbish culture". Comic-strips: (they are now venerated as pop art and pour hun-dreds of millions of dollars into Holwood B-movies: (they are now critically more valued than many of their "A" brethren and brought forth directors like Don Siegel, Francis Coppola and Martin Scorsese). Hitchcock's Psycho: (execrated in its day as a low-budget shocker). And so on.

If you give the public what it wants, the result has a surprising tendency to survive into the next generation as valued folk art. What British cinema must do is find out present it to them. The task itself may not be simple, but the principle certainly is.

Giving the public what it wants is something director Sidney Lumet has excelled at Serpico, Dog Day Afternoon, Murder On The Orient Express: show this man a crime plot and he will go off like a Fourth of July rocket.

His new film Q & A (18, Warner West End) goes off like a Fifth of July rocket: there are signs of damp and déjà vu. The plot about cop



Timothy Hutton and Armand Assante in Sidney Lumet's new film 'Q & A'

corruption, scripted by Lumet from a book by Judge Edwin Torres, has seemingly surefire ingredients. A tough, untried Assistant District Attorney (Timothy Hutton); the racist police lieutenant (Nick Nolte) he is investigating, who has "put away" a criminal in quite the wrong way: and a multi-ethnic swell of minor characters, including dodgy D.A. Patrick O'Neal and snake-smooth Latin drug baron As usual with Lumet, the dialogue crackles and people hit and hug each other. Understatement is unknown to this

man. But while the histrionics get hotter, the story tends to get cooler. Overlong at 130 minutes, what begins as a taut verismo yarn about a killing and cover-up turns increasingly footloose and

ill-focused. By the time we hit Florida, we are watching an overgrown episode of *Miami Vice* complete with exploding yachts and dial-an-accent Hispanics. But nine out of ten for the main performances, and eight and a half

Tatie Danielle (15, Cannon Tottenham Ct Rd, Screen on the Hill) is a French film of delectable malice. Though slow to hit its stride - dear me, was that my own head nodding in the stalls? - it moves briskly by mid-movie. The titular Auntie (Tsilla Chelton) is a frightful old bat from Auxerre who strikes terror into relatives and paid companions. Her butter-wouldn't-melt manner conceals a flair for insult unsurpassed by Bette Davis in All

About Eve and a readiness to embarrass guests with wilful

Can she get away with it? Of course. This is France, where social hypocrisy and lack of hygiene are not unknown. But director Etienne Chatiliez, co-scripting with story author Florence Quentin, stands apart enough to castigate as well as to celebrate. Cautionary and comical.

The best thing in Simon Wincer's Aussie Western Quigley Down Under (12, Cannon Haymarket) is is an English land-baron (Rickman) doing in Australia, tangling with an American sharpshooter (Tom Selleck)? Who cares Rickman wittily devours his dialogue, while the scenery devours everything and



BERLIN

Komische Oper 19.00 Romeo and Juliet choreographed by Tom Schilling, music by Prokofiev. production of Giustino with cast led by Jochen Kowalski and Dagmar Schellenberger. Sat: La bohème. Sun: Figaro (2292 555) laatsoper unter den Linden 19.00 Spartacus choreographed by Laszlo Seregi, music by Khachaturian, Tomorrow: Yevgeny Onegin. Sat: Meistersinger. Sun: Pelleas et Melisande (2004 762) Deutsche Oper 19.30 Giuseppi Sinopoli conducts Otello with Vladimir Atlantov in title role and Julia Varady as Desdemona. Tomorrow: Der fliegende Hollander with Jose van Dam. Sun: concert performance of I Puritani (3410

Schouspielhaus 20.00 Claus Peter Flor conducts Berlin Symphony Orchestra in Mozart's Jupiter Symphony and Beethoven's Fifth, lus Martinu's Oboe Concerto with Aldona Kosel Repasted tomorrow and Sat. Sun at 16.00: Alun Francis conducts Mozart, Schumann and Stravinsky, Sun at 20.00: Rafael

Beethoven and Debussy (2272 261) Philharmonie Kammermusiksaal Tomorrow Daniel Barenbolm with the Berlin Philharmonic Orchestra (2614 383)

BONN

Oper 20.00 Julien Sorei, ballet by Youri Vamos with music by Elgar. Sun: Vaciay Neumann conducts The Bartered Bride (773667)

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■ GENEVA Grand Theatre 20:00 Jeffrey Tate conducts Kurt Wilhelm's production of Intermezzo, with Inga Nielsen as Christine. Also Sat and Mon

LONDON

MUSIC Covent Garden 19.30 Carlo Rizzi conducts II barbiere di Siviglia with a cast including François Le Roux, Gregory Yurisich and Jennifer Larmore. Tomorrow: Die Zauberflote. Sat: Tarkovsky production of Boris Godunov (240

ım 19.00 Jerzy Maksymiuk Colle conducts Jonathan Miller's production of Don Giovanni, with Peter Coleman-Wright In title role, Jane Eaglen as Donna Anna and Margaret Marshall as Donna Elvira, also Sat. Tomorrow: Salome (836 3161)

Royal Festival Hali 19.30 Christopher Adey conducts National Youth Orchestra of Great Britain in John Ada<u>ms</u>' Harmonletehre and The Rite of Spring. Tomorrow: Rattle conducts the CBSO. Sat Kurt Masur

conducts Schnittke and Tchaikovsky. Sun: Andrew Davis conducts BBCSO in first British performance of Edison Denisov's Peinture (928 8800) Queen Ejizabeth Hail 19.45 London Ragtime Orchestra plays ragtime and Jazz, Tomorrow: gypsy guitarist Bireli Lagrene (928 8800)

This week's shows include Royal Shakespeare Company production of Much Ado About Nothing directed by Bill Alexander (Barbican), lan McKellen as Richard III (National), Jeffery Bernard is Unwell, a comedy by Keith Waterhouse directed by I Sherrin and starring Peter O'Toole (Shaftesbury) and The Shape of the Table, David Edgar's witty play about the collapse of an eastern bloc government (National). Phone

Theatreline: Plays 0836 430959

0836 430961 Thrillers 0838 430962

MADRID Auditorio Nacional de Musica 19.30 Schubert quintets. Tomorrow and Sat at 19.30, and Sun at 11.30: Yuri National Orchestra in Tchaikovsky programme (337 0100)

Teatro alla Scala 20.00 Gianandres Gavazzeni conducts Lamberto Puggelli's production of Adriana Lecouvreur, also Sat and Sun. Runs till May 12 (7200 3744)

■ NEW YORK

MHSK Carnegie Hall 20.00 Pinchas

Zukerman is conductor and soloist with English Chamber Orchestra in programme of music by Haydn, Bach, Elgar and Mozart Tomorrow Hiroshi Wakasugi conducts Tokyo Metropolitan Symphony Orchestra (247 7800). Sun: Zukerman and the ECO play an alternative programme at Avery Fisher Hall (874 6770)

Metropolitan Opera 20.00 Placido Domingo conducts Tosca with cast led by Teresa Stratas, Neil Shicoff and James Morris. Tomorrow: James Conlon condicts Le nozze dt Figaro, with Felicity Lott, Marie McLaughlin and Samuel Ramey. Sat: I Puritani (362 6000)

THEATRE This week's shows include the

musical Miss Saigon, Nicholas Hytner's acclaimed London West End production with cast led by Jonathan Pryce and Lea Salonga (Broadway Theater), The Maids, ali-male production of Jean Genet's modern classic about two sisters who try to escape their lowly position in life through a deadly game of make-believe (House of Candles), Mule Bone, long-lost Harlem Renaissance comedy about southern black society (Ethel Barrymore) and Candida, G B Shaw's play about a suburban London matron who must choose between her husband and an 18-year old poet (Playhouse 91). Ticketron (246 0102) answers indulries and sells tickets

■ PARIS

Palais Gamier 19.30 Opera Ballet in Nijînska/Nijînsky programme, Including L'Apres-Midi d'un Faune with decor and costumes by Leon Bakst. Runs until April 13 (4742

National de France in Strauss and

MUSIC Theatre des Champs-Elysees 20.30 Erich Leinsdorf conducts Orchestre

Mozart programme, with Maria Joao Pires soloist in Mozart's TMP-Chatelet 19.00 Piano recital by Ekaterina Skanavi, with music by Scarlatti, Schubert, Schumann and Liszt. Tomorrow: Vadim Repin, /iolin. Sat: recital by Lyubov Kazarnovskaya (4028 2840) Salle Pleyel 20.30 Pierre Boulez conducts Orchestre de Paris in all-Bartok programme, with Andras Schiff soloist in Second 4563 0796). Sat Vladimir Fedosseyev conducts Orchestre Beethoven and Tchaikovsky programme (4561 0630)

Opera Bastille 20.30 Recital of Mozart arias and songs by mezzo-soprano Martine Mahe In the Auditorium (4001 1616)

■ VIENNA

Staatsoper 19.00 Peter Schneider conducts Die Zauberflote, with Sylvia McNair as Pamina. Tomorrow: Eva Marton sings Tosca, Sat: Cav and Pag. Sun: Lohenarin with Rene Kollo and Gwyneth Jones (51444 2960)

Volksoper 19.00 Bruno Weil conducts Le nozze di Figaro, suno In German. Tomorrow: Wiener Blut. Sun: Die Zauberflote (51444 3318) Musikverein 19.30 Charles Dutoit

Orchestra in Bartok's Concerto for Orchestra, with Rudolf Buchbinder soloist in Beethoven's Fifth Plano Concerto, also tomorrow, Sat and Sun (505 8190) Konzerthaus 19.30 Barbara Moser Beethoven and Schoenberg Tomorrow: Hagen Quartet plays string quartets by Beethoven, Schnittke and Verdi (7124 6860)

■ WASHINGTON

Kennedy Center Concert Hall 20.30 Lorin Maazel conducts National Symphony Orchestra in Sibelius' Fifth Symphony, with Viktoria Mullova soloist in Vieuxtemps' Violin Concerto No 5 and Chausson's Poeme, also tomorrow, Sat and next Tues. Sun: Emmanuel Krivine conducts Orchestre National de Lyon (467 4600)

Kennedy Center Opera House 20.00 Dance Theatre of Harlem, also tomorrow, Sat and Sun (467 1600)

■ ZURICH

Opernhaus 19.30 Ferdinand Leitner conducts August Everding's new production of Yevgeny Onegin, with Monte Pederson in title role and Lyubov Kazarnovskaya as Tatiana, also Sun. Tomorrow: La Sylphide. Sat: Berghaus production of Elektra (251 0909)

Tonhalle 20.15 Marc Andreae conducts Tonhalle Orchestra in Bruckner's Third Symphony, with Dinorah Varsi soloist in Seethoven's First Piano Concerto (201 1580). Sun: Cyprien Katsaris plays Mendelssohn's Second Piano Concerto with Zurich Chamber Orchestra (252 1737)

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Thursday April 4 1991

No let-up on Iraq

PRESIDENT Saddam Hussein's regime in Iraq has become no less ugly for its military defeat at the hands of the allied forces. It remains brutal, dictatorial and dependent on force for its survival. This has been known for years by western governments, their Middle Eastern friends and most emphatically by the Kurds and other opposition organisations

Now, however, after the Gulf conflict, Mr Saddam no longer has the military capacity to wage war on his neighbours or to launch Scud missiles against more distant enemies. That was achieved by the creation of an alliance, unique in modern Middle East history, designed precisely to bring about the withdrawal of Iraqi forces from Kuwait. The methods to achieve that aim were initially peaceful, although in the final resort military force had to be used. Critically, it was a course of action agreed upon and sup-ported by the United Nations. It never was a unilateral US

It implicitly accepted the possibility of heavy loss of life, particularly on the Iraqi side, but also among coalition forces. The eventual ease of victory should not disguise the sacrifices that might have had to be made by allied troops.

The recent public disagreement between General Norman Schwarzkopf, the US commander, and President George Bush, over the decision to halt the attacks on the retreating Iraqi forces in order to prevent an even bigger slaughter underlines the moral, political and military dilemmas inherent in such an action.

Repugnant course Further killing of Iraqi

troops who had no desire to sustain Saddam Hussein in office appeared then to be repugnant. The allies had achieved their stated and agreed objectives. Much of western opinion appeared to favour Mr Bush's decision to end the hostilities, at least on humanitarian grounds, while still hoping for the removal of Saddam Hussein.

It might be argued that, in light of the Kurdish tragedy. America's commanders should have been given carte blanche to destroy all remaining units

of the retreating Iraqi army. The international outcry may have been intense, but it would in turn have limited Saddam Hussein's ability to defeat the Kurdish rebellion in the north-east and the uprising in the south by Smas.

However, there could still have been no guarantee that having killed so many tens of thousands of Iraqi troops that the regime would be toppled or that the lightly-armed Kurds and Shias would be safe from

Saddam's rules

To enter into such calculations is anyway to play by Saddam Hussein's own rules in a st which he understands and plays more bloodily than most. It is also to start down a road which starts idealistically but inevitably runs an ever-in-creasing risk of deeper military engagement and eventual responsibility for the political reconstruction of Iraq. And it is a road which the US would almost certainly have had to travel virtually alone.

However harsh the decision

may seem in the light of the latest reports from Iraq, it was right and remains right for the US and its allies to avoid further military involvement on the ground in Iraq. It is equally right for the toughest international sanctions, apart from the most immediate humanitarian needs, to be maintained against Iraq for so long as Saddam Hussein remains in

The plight of the Kurdish people, suffering so harshly at the hands of Saddam Hussein for the third time in little more than 15 years, emphasises that short of deeper military involvement there can be no let up on the Baghdad regime. The draft terms of the UN Security Council resolution for a permanent Gulf war ceasefire are rightly tough. The council members must leave Mr Saddam Hussein in no doubt that they will be rigorously enforced and even tightened While that is no immediate consolation for the Kurds and the other oppressed people of Iraq, it is only such determined consistency which could, if applied more widely, offer hope to many others suffering simi-lar fates in different parts of

Competition in gas

GAS POLICY in Britain is in a mess. Five years of privatisa-tion have left British Gas with almost as much market power as it had at its flotation in 1986. In an attempt to curb monopoly abuses, the Office of Gas Supply (Ofgas) has been drawn into acrimonious skirmishes with British Gas. Regulators are bound to be poor substi-tutes for competition, yet Ofgas is the only protection available to most customers of British Cas.

Meanwhile, the Department of Energy oscillates between free market rhetoric about opening the gas market to com-petition and its deeply interventionist instincts. No one knows whether the govern-ment will block further imports of Norwegian gas from the mid-1990s. Yet this decision is crucial for planners in an industry with long lead times. Industrial customers com-

plain bitterly in private about the high-handed attitude which British Gas continues to display. The latest group to feel aggrieved is the clutch of independent power producers try-ing to flesh out another part of the government's energy policy its wish for competitive elecricity generation. Last month, these electricity pioneers were faced with overnight price increases of 35 per cent for power station gas supplied by British Gas. Many of these pro-

Lost opportunity

The government's failure to create the conditions for competition at the time of British Gas's privatisation is the root cause of this unsatisfactory state of affairs. But it is not realistic to think of splitting up British Gas now. The dismem-berment of a company so recently floated on a quite dif-

recently meases on a quite inferent prospectus would rightly provoke a public outcry.

Other ways have to be found to inject extra competition into the market. A Monopolies and Mergers Commission investiga-Mergers Commission investigation in 1988 made recommendations designed to open the
industrial market. But so far
the fledgling competitors to
British Gas have captured only
about 2 per cent of industrial
gas sales, according to Mr
James McKinnon, director-general of Ofgas.
Mr McKinnon has had some

success in his battle with British Gas, notably in cajoling it into surrendering some gas to its competitors in order to help them become established. That has become necessary because one of the Monopolies Commis-sion's rulings — that British Gas should not be able to buy more than 90 per cent of the supplies from new gas fields -has not secured a sufficiently quick flow of gas to potential

The ruling, known as the 90/ 10 rule, is due to be reviewed this spring. It is now essential to broaden this review to encompass not just the effectiveness - or lack thereof - of the 90/10 rule, but also the slow pace at which competition has entered the industrial gas mar-ket. That would entail a study of the sources of gas supply in the second half of the decade. Such a review should lead logically to a public statement by the government that it will not oppose increased gas imports from Norway. Hitherto the Energy Department has feared that such imports would discourage the full exploitation of the UK's own gas reserves, with obvious consequences for tax revenue and the trade balance. But given the huge demand for power station gas. the reserve exploitation argu-ment is weak and the tax argument weaker. Having created a dominant private sector utility, dominant private sector utility, government policy should be directed unequivocally at backing the regulator in a search for more competition. Moreover, UK support for an open gas market in Europe cannot be taken seriously if a protectionist stance is adopted at home.

Even tougher solutions will be required if competition still does not develop in the industrial gas market. One possibility would be to extend the price regulation that governs charges to domestic customers, where British Gas still enjoys a statutory monopoly, into the industrial market. A compara-ble development occurred when British Telecom's regula-tor extended price controls to international calls. There is no international caus. There is no case for a private company to enjoy the unregulated benefit of its effective monopoly in a crucial raw material.

r Nicholas Brady, the US treasury secretary, was blunt with Congress ward his far-reaching plans to reform

ward his far-reaching plans to reform the US banking system. He invoked the wave of bank fail-ures that is sweeping the US, the anti-quated laws which prevent American banks from keeping pace with chang-ing markets, and the chaotic system of banking regulation. He summed it up: "It's a bleak picture that demands action - prompt action - to correct it."

But it looks as if Congress will pay only passing heed to his appeal. The view on Capitol Hill as well as within the financial services industry is that he will be lucky to secure more than two of the half-dozen central proposals in his reform programme — one of them his plan to rescue the deposit insurance system. It would take the personal intervention of President personal intervention of President George Bush himself to push the bulk of the package through in its entirety, and the White House's agenda may be

and the winte House's agencia may be too crowded for that.

If the reform programme does fail, it is hard to see a fresh opportunity arising to overhaul a legal structure that was designed to cope with the 1930s Depression. And US banks may be doomed to live with it for the rest of the 20th continue. As one observed of the 20th century. As one observer put it: "You need two things to achieve reform: crisis and cons There is still an element of the former, though it is dwindling as the recession flattens out and bank stocks recover on the stock exchange. The latter has always been in short sup-

ply.

These are early days, of course, and the pessimistic judgment could be premature. Insofar as the Brady plan has won plaudits, it is for tackling the US banking industry's problems across a broad front rather than pieceacross a broad front rather than piece-meal. "We wanted a comprehensive package, and that is what we got," says Sir Dennis Weatherstone, the chairman of J.P. Morgan and one of the leading proponents of change. "That does not mean that it's an ideal package, but we're very pleased here."

The forces lining up against com-prehensive reform are broadly two-fold. First is the formidable alliance of special interests which feel threatened by the proposed changes; these range from grass-roots banking communities that fear the switch from state-based to nationwide banking, to the Federal Reserve Board whose supervisory powers would be heavily curtailed under the Brady plan. Second, the debate within Congress

itself is clearly focusing on short-term issues of sparing the taxpayer another enormous savings and loan-style bail-out. Broader issues concerning the need for a modern regulatory struc-ture have been pushed into second

Not that Mr Brady is ignoring the political realities. He has played on fears of a credit crunch, and he has stressed the losses that will have to be borne by the taxpayer if the deposit insurance system is not refin-anced. He has even appealed to raw nationalism by depicting weakened US banks in a world where once they were the dominant players. "Today the US does not have a single bank among the world's 25 largest," he said. "Twenty years ago we had seven."

If crisis does prove to be the driving force for reform, it will be through the proposals for change in the deposit insurance system because this will have to cushion the taxpayer against loss. A reform bill would be a vehicle could be attached. Mr Robert Dugger, chief economist at the American Bankers Association, describes it as the fuse which could set off a string of firecrackers".

Two things need to be achieved here. The Bank Insurance Fund, which pays out depositors in failed banks, has to be recapitalised. Mr Wil-

The planned reform of the US banking system is likely to be piecemeal rather than on a broad front, says **David Lascelles**

Last chance for a sweeping overhaul



liam Seidman, the chairman of the Pederal Deposit Insurance Corporation, estimates that it requires another \$10bn (£5.6bn) to meet expeced losses this year. This will have to be borrowed, probably from the Fed, but ultimately paid for with higher insurance premiums from the banks. Although the big banks are not enthusiastic about refinancing the Bank Insurance Fund because of their own parious state, they accept that it would be politically desirable to be seen to be making a contribution, particularly if this increases the chances of wider reforms. "We'd swallow hard and do it," says Mr William Haraf,

analysis in Washington. However, the insurance issue is linked to the question of whether the US government should have a policy which treated certain banks as "too big to fail" - in other words, that they should be bailed out regardless of their insurance cover.

Citicorp's vice-president of policy

The Treasury wants to retain this right because it must be free to act when the system or the national interest are threatened. The bail-out decision would be made jointly by the Treasury and the Fed, but the cost would fall on the FDIC and banks.

banking industry is hotly opposed to this idea because bail-outs tend only to happen to large banks. Mr James Watt, president of the Conference of State Bank Supervisors, says: "The result of this will be an upstreaming of deposits to the big banks," with the implicit threat that local communities would be drained of credit. The small banks are opposed to restrictions on the scope of deposit insurance which the Treasury wants in order to instil greater discipline in bank managements - again because comprehensive insurance enables them to compete with big banks.

The Treasury's proposals for inter-state branching have also run foul of local interests. It has not been diffi-cult for the small bank lobby to raise the spectre of large banks tramping across state borders and shifting lending decisions from a bank manager on

Some raise the spectre of large banks shifting lending decisions from a bank manager on Main Street to a computer in a Manhattan skyscraper

Main Street to a computer in a Manhattan skyscraper. Mr Watt of the CSBS stresses that his group is not opposed to inter-state banking as such, but he wants it done by state subsidiaries under local control rather than branches.

of tax revenue that would follow if banking profits earned in their states were attributable to corporations domiciled elsewhere. Delaware has estimated this loss at \$70m a year.

However, the question is whether state banking interests would be willing to concede the inter-state branching battle in order to be more certain

of victory in the crucial engagement over deposit insurance. There is a belief that this may be so, and that Mr Brady's desire to open up nationwide branching therefore has a chance of making it to the statute book.

The other deregulatory proposal, to lower the barrier between commercial and investment banking embodied in the Glass-Steagall Act, appears to have less steam behind it.

One reason is that the Fed has already relieved some of the pressure by using its special powers to grant certain banks the right to deal in investment securities. Another is that few banks are now strong enough to take advantage of deregulation in this risky area anyway. A third is that the Securities Industry Association, while dropping its fundamental opposition to reform, is still fighting the small print. Mr Gedale Horowitz, its chairman, says that banks should not be allowed to subsidise their investment banking operations by funding them with federally-insured deposits.

ironically, the strongest opponents may turn out to be the foreign banks which will be forced to incorporate their US operations into local financial holding companies. These companies would have much less firepower in if foreign hanks could or directly through branches using the

parental balance sheet. Although the US Treasury's pro-posal that banks only be allowed to engage in investment banking activities through separate subsidiaries for safety reasons came as no surprise, it is still cumbersome. Groups such as J.P. Morgan, one of the few banks to

have been granted securities powers. nave been granted securities powers, and American Express, a diversified financial company, welcomed it as a step forward, though in an ideal world, they would like to become much more streamlined. Mr Paul Seader, assistant general counsel at American Express over marmiarion. Amorican Express, says regulation forces us to twist ourselves into pret-

A related question is whether industrial companies should be permitted to own bank holding companies. Mr Brady sees it as a way for new capital to enter the banking business. But his proposal has affended strongly held beliefs about the need to keep banking and commerce separate. "It's the American way and it always will be the American way," says an official at the New York Fed.

A more rational objection is that if the US banking industry proved capa-

the US banking industry proved capable of curning the necessary returns, it would attract new capital anyway. So the prime goal of reform must be to raise the value of the banking franchise. The Treasury estimates that its plan could save the US banking industry \$10bn a year on nationwide branching alone, a big figure in the context of the \$16bn of profits which banks carned last year.

The proposal of Mr Brady that has

caused most puzzlement is his plan to reilg regulatory responsibilities for banking. The Treasury would emerge as the leading agency, with the Fed playing a secondary role. The FDIC would be removed from the regula-tory scene altogether. The Treesury describes this as a practical realignment, but it is seen as a blatant power bid by Mr Brady's team, and the public comments of Mr Alan Greenspan, the Fed chairman, are awaited with some interest.

This particular debate may be ster-ile because the proposal is thought to stand the least chance of enactment. The Tressury may nevertheless succeed in provoking more discussion about the style of regulation: it wants the authorities to keep a closer watch on banks and intervene earlier in banking crises so that troubled institutions can be shut down while they still have some capital left with which to repay depositors and creditors. Only strong banks would be allowed

to diversify.

Tactically, the Treasury may have made a serious blunder in creating the perception that its bill favours the big banks over the small. The removal of geographical and product barriers suggests this, as does the incorpora-tion of a "too big to fail" policy, and the emphasis on the United States's need for a place in the international hig bank leagues. The Treasury, naturally, denies such an interpretation. "It is not a big bank bill, it is a strong bank bill," says a senior official.

The Treasury may also be confused about its goals: it claims that the bill is a deregulatory move, yet throughout the stress is on closer supervision and "early intervention" when things go wrong. Similarly, it stresses the go wrong. Similarly, it stresses the need for greater competition, yet the removal of geographic barriers would open the way to greater concentrations of banking power, and favour banks with strong capital. "The rich will get richer and the poor will get poorer," says Mr Tom Hanley, the banking analyst at Salomon Brothers, the US investment bank.

However, it is clear that the pros-

However, it is clear that the pros-pects for the plan will turn not on the big issues but on Congress's desire to

avoid further banking scandals.

Circumstances will indicate
whether Mr Brady can push for a
complete package, or whether he will have to concentrate on the few proeals that have a chance of success If he fails to make much headway, the US banking industry and the authorities will have to address with some urgency more practical means of raising the financial strength of banks. This could well accelerate a wave of mergers, and a further retrenchment by the large banks from the interna-

Fighting talk

■ Old generals never die, they just fade away into obscurity unless, that is, they happer to be Argentine General Leopoldo Fortunato Galtieri. He has just broken cover to offer his first reminiscence of the 1982 war in the Falklands where he led Argentina (which calls them the Malvinas) into a frightful military fiasco against British

troops.
"If the circumstances were the same, I'd order the recovery of the Malvinas by sending in military forces, he told an Argentine news agency in Buenos Aires during the unveiling of a monument to his countrymen who died in the South Atlantic conflict. Galtieri - pardoned by President Carlos Menem last year for his role in Argentina's failed campaign — had previously been remarkably quiet. The only public centred on the passing-away of a legal action Galtieri brought against Eduardo Angeloz, governor of Cordoba province and Radical Party presidential candidate in the

In 1988 Angeloz publicly called Galtieri "a drunk" and implied booze was one reason he had conducted such a poor show during the Falklands War. Last year the general quietly dropped his libel action, for no apparent reason.

Under-borrowed Hubert Perrodo's
cash-strapped Kelt Energy,
which has never recovered
from buying a company twice
its size two years ago, has
missed deadlines before. But tomorrow sounds extra-special because it's supposed to be the deadline the banks set on the deferment of interest payments while the group was trying to refinance itself.

In the meantime, the

OBSERVER

polo-playing Frenchman seems to have fallen out with fellow chukka-chappie Jock Green-Armytage, who has just been unseated only 15 months after being hired as the company vet. The sale of Kelt's Wytch Farm stake has taken a tumble too, and Kelt's ankers, led by the sabre-rattling American Express Bank, seem to be

sounding the retreat. Perhaps Kelf's real mistake was that not that it borrowed too much, but it didn't borrow The \$271m at stake is not

going to bust the banks who stupidly lent the money in the first place. If that were the better bargaining position

Safety first A colleague, a devotee of the late Graham Greene, once met the great man at a Spectator

h in London. Plucking up courage, he asked the author why he had never written about Northern Ireland. Here, after all were classic Greene themes: a low key insurrection bleeding the newince dry, catholicism hold-ing its own against all the odds, a neo-colonialist regime barely tending its roots.

The then 76-year-old Greene replied that he had been to replied that he had been to Northern Ireland at the height of the troubles, spent time with some famous local spooks, and got caught up in a nasty demonstration in Londonderry.

Why didn't he return and complete research for a book?
"I'm too old to get killed,"

Faint praise ■ Surprise, surprise: Britain has picked a career civil servant as its first executive director at the European Bank for Reconstruction and Devel-

SECURITY COUNCIL US AD UKD REFUGEES (BANX) opment scheduled to open on

Monday week. Tony Faint, 48-year-old under secretary at the Overseas Development Admin-istration, has spent the past year heading the UK team setting up Jacques Attali's BERD. He has also worked the overseas development beat in Malawi and Bangkok, as well as doing a traditional stint at the World Bank where he was alternate director to the man from the Treasury. So he's doubtless a safe pair of hands.

But given the supposed private-sector bias of this new financial vehicle, a merchant banker or industrialist would have been a more inspired choice.

Out of order One's heart goes out to the Bishop of Bruges in northern Belgium. Just as he was looking forward to a post-Easter rest, the six maverick nums have come back to

bother him.

The trouble began last year when he fired the abbess of their order, the Poor Clarisses.

The six sisters, mostly in their 80s, promptly sold their convent for US\$1.4m and decamped in a Mercedes limousine, leaving behind not only their stable of racehorses but their financial manager Ronny Crab. He was later arrested on suspicion of forgery, traud and breach of confidence, but released after 40 days pending trial.

The nuns rematerialised in

a castle in the south of France then, as it had no heating, returned to Belgium in Decem-ber, lodging themselves in a

They are now moving to a spacious villa near Antwerp, intending to turn the room above the garage into a chapel a plan which has made the bishop cross, if not incensed. "They can't just create a chapel like that; they have to ask for permission from the church authorities," said his spokesman. "It's all a bit weird."

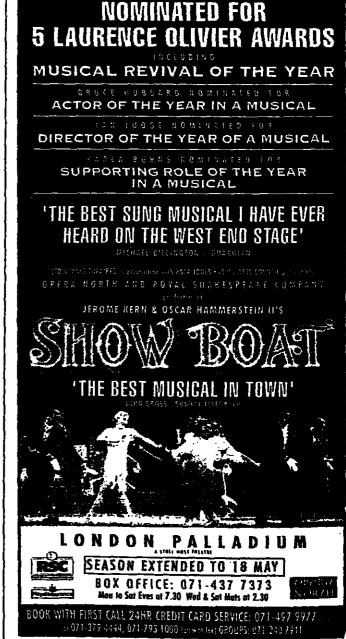
Age factor Britain's insurance ombudsman reports that a woman decorating a kitchen left her small son alone with the paint, and returned to find he had sprayed the stuff every-where. So she claimed under her house insurance contract, citing the clause covering damage from "malicious persons or vandals". The claim was rejected on

the grounds that her son had acted, not as a vandal, but like six-year-old boy. How she'd have stood if he'd been 16, who can say?

Nostalgia

 Observer's "golden intro"
award for public speakers goes
to the new UK Chief of Defence
Staff, Field Marshal Sir

Staff, Field Marshal Sir Richard Vincent, for the folhichard vincent, for the foi-lowing opening to a speech at a City of London dinner: "Time was, ladies and gentle-men, when gay meant cheerful, clap meant applause, and only generals had aides."





arely can an economic prognostication have been so quickly falsified by events as that from the "Liverpool Six" monetarist in their letter to

economists, in their letter to The Times, published on Feb-ruary 13. This warned about "a depression which would get out of control" without a

change of policy and generate the type of monetary problems that triggered the Great

Depression of the 1930s".
The writers put the blame on the delay in cutting interest rates, which "should have been

cat significantly". That should be accompanied, the Liverpool Six argued, by a "sharp depre-ciation in sterling", especially against the dollar. To remove

obstacles to this course, "ide-ally the UK should leave the

European Exchange Rate

Mechanism, to adhere to soundly based monetary tar-

The economists who come out best from the Liverpool episode are the two or three

who were expected to sign the letter, but did not. The name of

one – Professor Geoffrey Wood – even appeared on an

earlier typewritten version. But, although Wood had opposed joining the ERM, he

believed that to leave it now,

and announce that the UK was going back to monetary tar-

going back to monetary targets, would carry no credibility. You can say that again.
In any case, since the Liverpool letter was published, UK hase rates have been cut three times by a total of 1% percent

age points - the first of these

cuts on the day the letter was published. (Indeed the Bank of

England does not consider that

base rates could have been reduced any faster outside the

ERM because of the need to

make sure that inflation was

well and truly subsiding; and

the Tressury believes the ERM

to have been only a slight drag

in the winter). But these changes have been

accompanied neither by UK

departure from the ERM nor a

downward realignment of ster-

ling. On the contrary, sterling has risen to second place in the

ERM currency grid, and could take an increase in German

interest rates in its stride.

(Indeed Sir Alan Walters should have stuck to his origi-nal complaint that the ERM

would be a force for too low

The fuss about

was due to a

teenage-type

projection

monetary overkill

stayed within the ERM, it should realign downwards.

311, 4 1991 dities bowers. a diversified omed it as a in an ideal to become d. Mr Paul d counsel at s regulation ves into pret.

whether ould be perding compa Sa way for anking bust us offended I the need to Tr separate nd a always ed. says an on is that if Stoved Capa. tal anyway. rm must be anking fran-

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One of the objectives of Lew-isham council's women's con-mittee was to increase the proportion of women employed by the council. Unable to operate quotas - illegal under the equal Opportunities Act they adopted a series of "targets" for each class of job in each department.

As a Conservative member of the social services commit-

Party proposals to be contested

From Mr Fergus Nicholson. Sir, The dissolution of the Communist party has been erroneously reported in the the past few years. On Thurs day your correspondent fell into this error ("Communists lower the red flag", March 28). which will be debated up to and at our national congress in November this year. It is not might, however, go so far as to assume that these proposals

Saving monetarism from monetarists

ECONOMIC VIEWPOINT

By Samuel Brittan

interest rates instead of rushing to argue the opposite). Sterling has also fallen sub-stantially against the dollar since February; or, to put it less parochially, the dollar has risen by an average of nearly 10 per cent, despite the hesitations of the last couple of days.

As for depression, the Confederation of British Industry now expects output to level out in the second and third quar-ters of the year, before starting to recover. By the end of 1992, non-oil GDP is expected to be rising at 3 per cent per annum slightly higher than the official estimate of underlying growth, even though unemployment will still be rising under the influence of earlier output losses. No wonder the Treasury tion. Meanwhile the balance of businessmen expecting to raise prices is, at 4 per cent, the low-est since the CBI monthly sur-

vey began in 1975. Confidence in the domestic target type of monetarism will not be increased by the third bulletin of the Shadow Monetary Policy Group (modelled on the US Shadow Open Market Committee and published by

the Institute of Economic Affairs). Some aix of the group's nine members have suggestions for monetary targets for the year ahead. Two of them argue mainly or exclusively in terms of an M0 (cash with the public plus bankers' deposits at the Bank of England) target of 0 per cent to 3 per cent. This is indeed a shade more severe than the government's own target. The fuss about monetary overkill in the Liverpool seems to have been due to a teenage-type projection of a short-lived standstill in the three months to last December. A third member insists on targets for the broadly-based M4 (cash plus bank and building society deposits). A fourth has a target for M2 (a broadly-based aggregate which excludes large wholesale deposits). A fifth prefers a tar-get for base rates. Finally Peter



David Hume (1711-76): the greatest of all the monetarist

Expansion, which was used as a target when Britain last had a fixed exchange rate, but which the Bank of England no

longer publishes.

The last thing I want to do is to crow at the disarray of the monetarists. Those of us who support the ERM will have some explaining of our own to do, if Germany goes through a period of inflationary strain and the D-Mark continues to weaken under the pressures of unification. Such strains can be resisted by partner countries allowing their interest dif-ferentials against Germany to erode, and if necessary to go into reverse. In the last resort they can even realign upwards against the D-Mark. These expedients will suffice so long as any German weakness is

and, in the event, are ulti-

mately often abandoned in

favour of low-cost US imports.

The European electronics industry needs a much better

integrated market, a cultural shift in emphasis away from

"gold-plated" requirements to

cost-effective designs, access to low-cost components (instead

of the present situation where

direct and indirect subsidies which continue to be available

dollar. R. J. Smith-Saville,

managing director, Signal Processors, Cambridge Science Park,

Milton Road, Cambridge

From Mr G K Maddrell. Sir, Peter Robinson in his article "Training is not a pana-

Skill stock vital

cea", (March 14) states that we have no real idea of the

increase in productivity that would arise by doubling the numbers of National Vocational Constitutional Constitutional Constitutional Constitutional Constitutional Constitutional Constitutional Constitutional Constitution

tional Qualifications Level 3

(A-levels or their vocational

equivalent). He may not have, but we in the Training and Enterprise Council movement

are in no doubt of the value. A figure has been quoted by the director-general of the

National Economic Develop-

ment Office, with which we

agree that 1 per cent of the working population converted from unskilled to skilled is

worth a 2 per cent productivity increase. This figure explains the 70 per cent higher produc-tivity in west Germany.

The main point of his article,

that we should also consider ways we can reduce wage infla-

tion in relation to employment

levels, still stands, but a key

factor must be our ability to pay for higher levels through productivity and hence the

importance of increasing the

UK skill stock.

G K Maddrell,

17/21 Chorlton Street,

chairman, Manchester TEC.

temporary, as it surely will be.

is too important to be left to monetarists. Too many Anglo-Saxon monetarists not esponse "monetarism in one country" (as Stalin espoused "socialism in one country") but insist in the face of history that it is the only form. They refuse to see that a choice between a direct monetary rule and an indirect exchange rate depends on circumstances of time and place. That greatest of all monetarists, the 18th-century Scottish philosopher, David Hume, explained in a famous essay Of the Balance of Trade, that if the amount of gold in a coun-try were doubled, its inhabitants would not be better off, but would mainly contribute to a higher level of world prices and a redistribution of their

gold to their neighbours.

As Hume explained, encouragement to industry is only Just as war is too important to be left to generals, monetarism given "during the interval

between the increase of the money and the rise of prices". Subsequent monetarists have explained how even that temporary encouragement depends on the public being taken unawares. Indeed, on a thor-oughgoing monetarist analysis, monetary policy can never be so tight as to cause depression, so long as it is predictable and expected; and the only harm from too severe a policy would be an uncomfortably rapid fall in the rate of inflation.

Yet here are the Liverpool Six drumming up depression psychosis just like the 364 economists who protested against fiscal policy during the previous recession of 1981, when Margaret Thatcher was prime minister. In pandering to the belief that e belief that governm rather than markets, deter-mine output and employment, and that inflation can be squeezed out without any tran-sitional pain, the Liverpool Six are as bad as the Cambridge-based 364: indeed worse as they

should have known better. The Shadow Group's secre-tary, Robert Miller, bravely tries to dig his way out of the quagmire by suggesting an independent Bank of England, although going out of his way not to mention that Nigel Law-son was the first leading pres

War is too important to be left to generals, and monetarism to monetarists

ent-day Conservative to espouse the idea. Miller's own version is based on the Reserve Bank of New Zealand's contract with its gov-ernment to deliver a 0 to 2 per cent inflation rate by December 1993. He at long last knocks on the head the false notion, prevalent on the City of London cocktail circuit, that the erve Bank governor's salary is dependent on achieving

the inflation objective. In any case, the New Zealand model would not quite do in the UK. For, the British gov-ernment and the Bank of England have the proximate objective of maintaining ster-ling within its ERM limits, which would make difficult a contract of the New Zealand type. The instinct to link prac-tical monetarism with an independent central bank is a sound one. But the most likely route towards independence is by freeing the Bank of England from government instructions in its contribution to the EC Committee of Central Bankers, which will be the forerunner of

any European Central Bank.

BOOK REVIEW

Few answers to green questions

sea-change in thinking about environmental problems has swept industrialised countries in the past few years. The old "com-mand-and-control" approach, based on laying down regula tions which polluters must obey, is increasingly out of favour. Environmental policymakers are switching their allegiance to market-based charges, which give polluters economic incentives to change their ways.

Harnessing the market is a more efficient way of protecting the environment, it is suggested, particularly when coupled with the judicious use of regulations. That this argunt has become almost com monplace owes much to the efforts of David Pearce, professor of economics at University College, London. Together with a group of energetic colleagues, Prof Pearce has produced a stream of books explaining the

role of economic analysis in environmental policy. The high point of their efforts so far has been Blueprint for a Green Recommy, one of the more surprising best-sellers of 1989. A lucid, yet rigorous exposition of environmental economics, Blueprint caught a mood. Not only was concern for the environment enjoying a surge in the industrialised west, it was also for the first time penetrating the establishment. Parties of the right, such as the US Republication of the penetration of the right, such as the US Republication. cans, the British Conservatives and the German Christian Democrats, were rushing to don the green mantle; so too

was big business. These new environmentalists were temperamentally averse to the sentimentalism and doomsterism of traditional eco-campaigners. demanded hard analysis and even harder facts before agreeing to changes with potentially ruge costs. Blueprint seemed to fill that gap. Prof Pearce's appointment as special adviser to the UK environment secretary appeared to signal the final triumph, in Britain at least, of market-based environmental thinking.

And yet the world is not that simple. Recent global environmental initiatives have tended to use the traditional com-

BLUEPRINT 2, GREENING THE WORLD ECONOMY Edited by David Pearce Earthsom Publications £7.95

mand-and-control approach. The agreement to phase out ozone-ce-stroying chlorofluoro-carbons (CFCs), arguably the most successful environmental accord of the past decade, set industrialised countries a common transfer of production in mon target for reduction in CFC usage. Only the barest nod was made towards the sophisticated analysis of the economic impact of environmental measures favoured by Prof Pearce.

Similarly, the recent drop in world ivory prices resulted from the ban on ivory trade introduced in 1989 against the better judgment of the Pearce school, which argues that man-aged trade in ivory as a better way to save the elephant. Even the UK government, with Mrs Thatcher in Downing Street and Prof Pearce in Whitehall, drew back; last year's white paper on the environment rele-gated market-based initiatives to a learned annex, from where they are unlikely to escape so long as inflation remains the

government's priority.
Son-of-Blueprint, a collection
of essays by Prof Pearce and five colleagues, is being launched into this slightly choppy sea. Blueprint 2, Greening the World Economy, is intended to do for global environmental analysis what the original book did for the UK The sequel addresses the world-scale problems dominat-ing the environmental agenda: global warming, the destruc-tion of the ozone layer, deforestation, population growth, the extinction of animal and plant life, environmental degrada-tion in the Third World.

Blueprint 2 has all the virtues of its predecessor. It is admirably clear-headed in an area where muddle is often king. The book is particularly forceful in dismissing the attacks from head-in-the-sand environmentalists on the original Blueprint. Adopting an economic approach to the environment is not the same as aligning oneself with commer cial interests. On the contrary

by identifying benefits traditionally unvalued, such as the role of tropical forests in slowing down global warming, environmental economics can deliver an even stronger case for conservation.

The tramework adopted is described, rather clumsily, as modified cost-benefit analy sis". First, the interests of future generations are taken into account through the axiom that each generation should hand on to the next the same quantity of capital (both man-made and natural) as it inherited: this is the operational heart of the notion of sustainable development. Second, a value is given to goods which are not traded, such as the ozone layer or the survival

The policy options supported by this approach are typically mid-way between radical green reservation at all costs and hell-for-leather economic development. As a framework, it is admirably reasonable and con-

vincingly argued.

But Blueprint 2 is ultimately disappointing because it generally fails to progress much beyond conceptual ground-clearing. Although an excellent introduction to the most pressing environmental issues, too many of the essays leave the reader asking the question: and so? What does the analysis imply in practice for a country or a company contemplating decisions which involve con flicts between environmental and economic goals?

The difficulty lies not in the analytical tools deployed by the authors, but in the practical problem of valuing the environment. Some of the Blueprint 2 studies skirt the problem by avoiding quantita-tive analysis and detailed pol-icy prescription; others quote so many differing figures that almost any conclusion is possi

3, it would need to offer clearly costed solutions to precise problems facing world governments. Otherwise, marketbased solutions could continue to win the theoretical plaudits, while old-fashioned command and-control regulations are quietly preferred in practice.

David Thomas

LETTERS

EC must face US electronics challenge House-building

Spencer makes an interesting

plea for Domestic Credit

bution costs, low facilities costs and access to low cost labour in Mexico and else-From Dr R J Smith-Saville. Sir, Your editorial "The fash-ionable place to be seen". ionable place to be seen", (March 26), addressing the plight of the European electronics industry, comments that European demand is depressed by artificially high prices compared with the US. You ascribe such prices in the where, enables the US to achieve very low manufactur-ing costs. This is reinforced by the US cultural emphasis on quantity manufacture of minimum cost designs, rather than the European tendency to emphasise technical excellence computer and consumer sec-tors to the ability of dominant at the expense of manufactur-

producers to charge premium prices because of weak compe-tition. ing cost - the Ford versus Rolls-Royce syndrome. In many instances the tech-There are other equally important causes of the plight of the European electronics nology has been commercialised first in the US because the US is a large, receptive market. This not only gives US manufacturers the advantage industry which must be recog-nised and addressed. The Euro-pean industry has few of the of volume manufacture before their European competitors, tages of the US electronics industry. The US market is large, deregulated and much better integrated than the EC. Development of advanced techbut also gives them the corresponding equipment supply records and operational experi-ence to reinforce their credibil-ity as suppliers. On top of all these advantages the dollar is nologies is supported by a mas-sive defence programme and by civil programmes such as Nasa. still unrealistically weak rela-

The US still has a strong, low cost components industry which, coupled with low distri-

romen's interests may be new to central government but not to local Labour councils. They have operated committees for

women, race or equality for

some time with the same pur-

Job levels for women targeted tee, I received a many-paged report indicating the "targets" to be achieved for each type of job. Each year, these were to be monitored in detail until From Mrs Alison McNoir. Sir, The Labour party's idea of a ministry for women as a change champion" to promote

Social services always employs large numbers of women. If the target levels were reached, the percentage of women in the department would have exceeded 80 per

tive to European currencies.

By contrast, procurements are still much more frag-

All this is done in the name of equal opportunities and is not an April Fool. Alison McNair formerly social services spokesmon for the Conservatives visham Council, 3, Eliot Vale

The event she was reporting was the issuing of proposals

for me, nor for anyone else, to announce now the result of that democratic process. You will be vigorously contested. Fergus Nicholson, 52 Tournay Rd. SW6

on firm ground standards are applied, with dif-fering degrees of openness to real competition and a continu-ing tendency to "gold-plated" specifications. Such specifica-tions are expensive to meet and in the avent are not

From Mr Duncan Davidson. Sir, The almost invariably astute pen of Lex seems to have misinterpreted the facts supporting the four recent rights issues by UK house-

builders (March 28). All four companies already had strong balance sheets, by

no means in need of any repair. Land is a basic raw material of the housebuilding industry, and only a small proportion of it comes directly from "rich farmers" - the source of the land is in any event irrelevant

tariffs on components are higher than on many manufacto the builder. tured goods), and willingness on the part of EC governments to recognise and match the requirement for between 150,000 and 200,000 new homes in the UK every year for the foreseeable future. Builders to the US and Japanese electronics industries. Ideally it also needs a realignment of the have to buy land to meet this demand. The price they can afford to pay for land is dic-tated by the prices at which they can sell houses. Duncan Davidson,

group chairman, Persimmon Persimmon House, Fulford, York Pyrrhic victory

From Mr Marcus S Pomice.
Sir, A deafening shameful silence has descended upon America as the tragic conse-quences of the Gulf war unfold. The brutal aerial destruction of Iraq, bombing it back to a "pre-industrial state", killing and injuring hundreds of thou sands of people and creating civil and environmental chaos,

should not elicit feelings of national pride. On the contrary, a superpower eager to rationalise slaughter and devastation while too impatient to trust peaceful alternatives is morally and politically bankrupt.

As the unwarranted patriotism of this Pyrrhic victory fades, a "Persian Gulf Syndrome" will soon develop, haunting our nation well into the 21st century.

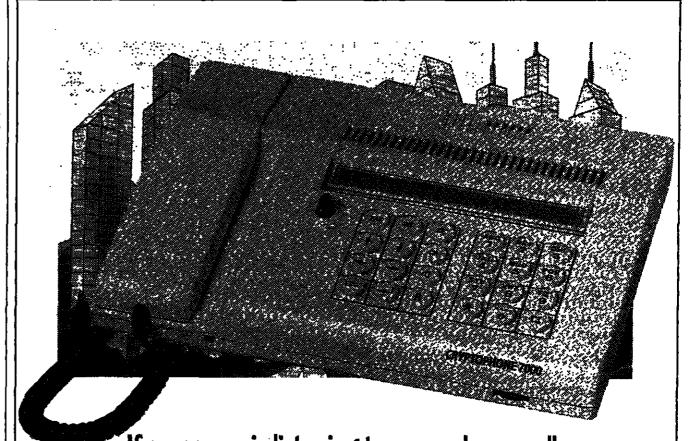
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FINANCIAL TIMES

Thursday April 4 1991



REPRESSION OF THE KURDS

France urges UN to condemn Iraqi action

FRANCE yesterday called on

the UN to condemn Iraqi repression of the Kurdish pop-ulation fleeing the onslaught of the advancing President Saddam Hussein's army in north-

ern Iraq. Paris despatched a government minister to the embattled Kurdish region as up to 2m refugees were reported heading towards the Turkish and Iranian borders threatened, according to the UN officials, The move came as the Bagh-

dad government announced that it had put down the insur-rection in the north of Iraq. In New York a majority of Security Council members yes-terday agreed on the terms of a resolution of a permanent ceasefire in the Gulf War, the withdrawal of allied troops from its territory and a ban on Iraq's weapons of mass destruction.

The resolution is the most

complicated and ambitious attempt ever undertaken by the UN to settle a war and punish an aggressor state.
It does not, however, address

Iraq's repression of the Kurdish and Shia Moslem populations. The Turkish government has proposed that the Council adopt a further resolution call-ing on President Saddam Hussein to end the suppression.

Mr Thomas Pickering, the US delegate, said intensive consultations on this were already under way. The subject is delicate for President George Bush who urged Iraqis to rebel against Mr Saddam but has since declined to provide US military aid requested by the Kurds and Shias.

France has urged that the Security Council maintain the UN embargo against Iraq so long as the Baghdad regime continues it repression of the



Some of the Kurdish refugees to cross successfully into Turkey arrive at a camp near the Turkish town of Semdinli.

asefire resolution in order to get such assurances. French President François Mitterrand told the French cabinet that "the political and moral authority of the UN would be gravely affected" if it failed to act to protect the

Kurds. An Iraqi opposition spokesman was quoted as saying in Damascus. "Planes and helicopters are bombing roads leading to Syria, Turkey and Iran, which are clogged with hundreds of thousands of Iragis fleeing on foot from the savagery of the regime," "A whole population is being annihilated, thousands have

been been killed and displaced," he added.
The United Nations High Commissioner for Refugees (UNHCR) warned the threat of genocide was looming in northern Iraq, where hundreds of thousands of Kurds are fleeing Baghdad's troops. Commis-

sioner Sadako Ogata said she had been told on Tuesday that 7,000 Kurds had crossed from Iraq into south east Turkey. Her comments followed Iraqi government claims yesterday that its troops had recaptured Sulaimaniya, the last major town in Kurdish rebel hands. Sulaimaniya is situated near

100km (60 miles) east of Kirkuk, recaptured by government troops last week. In Paris, meanwhile, Mr

Roland Dumas, the French For-eign Minister, told parliament that the special envoy the government was sending to the Kurdish region of Baghdad was Dr Bernard Kouchner, junior minister for humanitarian affairs, who was one of the founders of the international relief_organisation Medecins sans Frontières.

Mr Dumas indicated that though he was waiting for official permission for Dr Kouchner to enter Iraq to arrange supplies of medicaments, food

mentary commission on human rights said the interna-

tional community should now

strive to save lives in the same

and clothing for the Kurds, the mission would take place even if it was not authorised by

The 12 European Community governments also denounced Iraq's repression of Kurdish and Shia uprisings yesterday as brutal and said only dialogue could unify the country. The British government said in London that it was ready to consider requests for more aid to Iraqi civilians and a spokes man added that Britain wanted swift action on the plight of the Kurds by the UN Security

Council Thatcher appeal for aid: US

Turkish army tries to stem the human tide

TURKISH authorities said yesterday that troops would attempt to dissuade a tide of Kurdish refugees from fleeing across the bleak mountainous border in the wake of the brutal onslaught of the vengeful

Iraqi army. Mr Murat Sungar, foreign ministry spokesman, said the Turkish armed forces had taken up "visible" positions along the 150-mile border to stop a "massive" influx. However he denied press reports that Turkish soldiers had fired

ing Iraqi refugees Ankara's tough stance towards the refugees came amid a growing international outery over the fate of the Kurds after troops loyal to President Saddam Hussein brutally crushed the short-lived Kurdiush rebellion in northern Irac. International relief agencies said at least 2m Iraqis were believed to be fleeing from government troops.

Baghdad said yesterday that Sulaimaniya, the last major town in Kurdish rebel hands, had been recaptured. Meanwhile, President Saddam's forces were reportedly advancing closer to the Turkish border to block the route of Kurds desperately trying to escape what their leaders are already calling another genocide. The capture of Sulaimaniya

the cradle of Kurdish nationalism, appeared to spell the end of a month-long attempt by Kurds and Shi'ites in Iraq's against Mr Saddam.

The steady trickle of refugees in Turkey since Iraq's invasion of Kuwait last matic proportions since the Iraqi government moved to crush the Kurds' spontaneous nprising three weeks ago.
Mr Mehmet Yazar, the
defence minister, warned yes-

about 10,000 have crossed, of which 4,000 have arrived in

The interior ministry announced that two new camps had been set up at Cukurca and Silvan, while the Turkish Red Crescent and other agencies mounted efforts to bring tents and other provisions to the border area. Turkey has protested in

'very strong language" to the Iraqi ambassador to Turkey. On Tuesday, following a meeting of Turkey's national secucouncil. Mr Yildirim Akbulut, prime minister, called on the United Nations Security Council to condemn Iraq's attacks on the Kurds. He urged the UN to co-ordinate

Mr Sungar, however, said the refugee crisis was "not only Turkey's problem. A global solution must be found."

an international effort to resolve their plight.

way they were trying to put out oil well fires in Kuwait. During the crisis, Turkey has moved to ease language

restrictions faced by its own Kurdish speaking population, representing half of the Middle Bast's 20m Kurds. President Turgut Ozal also signalled a dramatic shift in policy towards the Kurds by inviting Mr Jalai Talabani, leader of the Iragi Kurdish opposition group, to Ankara for talks. President Ozal said this

week that Turkey wanted to help not only the Kurds but all Iraqis. Unlike France, which has also called for action from the UN Security Council, Tur-key has little sympathy for the Kurds' wider political aspira-

Officially, Turkey does not recognise Iraqi Kurds as refugees. Under the so-called goegraphic limitation to its signa-ture of the United Nations High Commission for Refugees convention, Turkey only

recognises European refugees.
The UNHCR this week approved the despatch of additional assistance to deal with 100,000 refingees. Tents and blankets for some 20,000 arrivals are already in place, with a a camp at Silopi set up. But aid officials warn that many of the refugees are crossing the mountains, where severe weather conditions prevents the use of tents

The European Commission yesterday agreed to send Ecu5m (\$6.2m) to international relief agencies dealing with Kurdish refugees.

One western official said there was now an urgent need for donors to make available earlier pledges of assistance, warning Turkey was about to be overwhelmed by the swarm of refugees now streaming towards its southern border.

Back to watching Wall Street

Sun Alliance

140

120

Share price relative to the

FT-A Insurance Composite

1985 86 87 88 89 90 91

formed Sainsbury's by 10 per

cent and Argyll's by more than 2 per cent, topping the market by 45 per cent over the same period. If the handful of top food retailers are no longer

rated for their traditional

defensive virtues but on crite-ria more in keeping with the

longer-term risks inherent in

their dash for growth, it becomes a matter of judgement

which offers the best value.

Switching from Sainsbury to Tesco or Argyll was last year's

smart play. This time, the move is much harder to call.

The 7 per cent jump in Wig-

gins Teape Appleton's share

price yesterday represents a further stage in the UK mar-

ket's education about the Euro-

pean paper industry. The 9 per cent drop in WTA's pre-tax profit last year is largely irrele-

vant. What matters is the

promise of cost savings in the merger with the French group

kind are tricky to assess, turn-ing as they do on the creation

of a new managerial culture. The market has eventually warmed to the Anglo-American

drug merger between Beecham and SmithKline. Nearer to home, it might well have

doubts about the Anglo-French

packaging merger CMB, which

yesterday produced a 24 per

cent fall in 1990 earnings. Of the two, WTA/Arjomari seems

closer to the former in terms

both of management strength and of market position. This is

not to say that the immediate

prospects are exciting, if only

because the programme for

cost savings stretches over the

next five years. Having pro-

duced virtually unchanged

business may do no better in

This kind of steady and unexciting earnings performance is in sharp contrast to

earnines last year, the men

Cross-border deals of this

WTA

To the extent that yesterday's record-breaking close on the FT-SE was due to Wall Street. there is room for slight unease. Previously, Wall Street had gone up on dollar strength. Now it is going up on dollar weakness. But on the whole, the second course is the more rational. Having briefly convinced itself that the US interest rate cycle had bottomed. the market has now swung back to expecting a final half equities might therefore be expected to benefit from a fur ther switch out of cash. But if further Fed easing is a response to continued nomic weakness, the market had better be sure it can see a recovery in corporate earnings according to its previous time-

Meanwhile, the UK market's expectations on base rate cuts are out on hold by the worry that the Bundesbank might raise German interest rates later today. This in turn owes much to Tuesday's figure of mearly 20 per cent annual growth in pan-German money supply. Guessing the policy response to events in east German money response to events in east German money response to events in east German money and the state of the stat many is made no easier by Monday's assassination of the head of the Treuband. But even if German rates go up eventually, the US influence on the UK markets might, with luck, prove the more powerful.

Tesco

No-one really doubted Tesco's ability to top January's rights issue profits forecast of £416m. However, this does not quite explain why the shares have kept pace with the market's spurt since the end of the Gulf war while the food retail-ing sector has underperformed by 4 per cent. Part of the rea-son will be investors' faith in a management clearly at the top of its form. Net profit margins last year improved from 6.0 per cent to 6.6 per cent; the rights issue proceeds mean there is cash in the till; and the company swears that gearing will not exceed 35 per cent despite the hectic store expansion programme of the next three

years.
If Tesco can continue to deliver anything like the earnings and dividend growth of recent years, its shares would be sensibly valued at a premium to the market rating, at least in the medium term. It might seem curious, then, that even after their recent relative strength they should be trad-ing at a small discount. Since the start of last year,

Tesco's shares have outper-

the paper industry as a whole, where the huge swings in pulp and commodity paper prices made for a cyclical collapse in profits last year and will allow a correspondingly sharper recovery when the cycle turns On the face of it, WTA's

shares look correspondingly stolid and dependable, on 11 times cornings at yesterday's 233p. On the longer view, though, there is some attraction in the idea that the merger process might turn out more profitable than is yet

Sun Alliance

Sun Alliance must be the envy of its UK competitors. The worst year for composite insurers in living memory wrought hurricane-like bavoc on most composite balance sheets, yet left Sun's notorious financial strength largely unimpaired.

A 90 per cent solvency ratio . up from 80 per cent since the end of December - not only underpins the group's view that equities and property will provide the best investment returns in the long run. It also means Sun will be under less pressure than its rivals to abandon market share in pursuit of harder premium rates in coming months.

The real question, though, is whether Sun Alliance should

devote its formidable resources to the much-needed shake up of the UK's insurance industry. Admittedly shareholders will be feeling grateful for manage-ment's caution in the recent past. The fact that there bas been no ill-fated dash for growth via estate agents, Italy or New Zealand banking accounts for much of the premium rating. On the other band, it would be a pity if the company turns out to be too gentlemanly to shirk the challenge which must eventually be addressed close to home. UK composites are only mediumsized insurers by European standards, a weakness which will become increasingly apparent in the single market. Then again, the possibility that Sun may suddenly go for growth via acquisition or merger could yet cast a shado over the share price. At a yield of 4.9 per cent Sun is one of the highest-rated shares in its sector. On the basis of asset value, it is not clear that the sector itself is cheap any more, given the number of shares now trading close to net asset values or even at premiums - by con trast with discounts of 20-30 per cent not so long ago.

terday that 250,000 people were waiting to cross. To date, The head of Turkey's parlia-Waigel attacks Treuhand image as favourite emerges for chief

By Leslie Colitt in Berlin, David Goodhart in Bonn and Andrew Baxter in London

MRS BIRGIT Breuel, deputy president of the Treuhand, emerged yesterday as the favourite to replace the mur-dered Mr Detlev Rohwedder as head of the controversial agency privatising east German industry.
The final decision, which

will be taken after consultation with Chancellor Helmut Kohl and the Finance Ministry in Bonn, will be announced next week. There is strong pressure for an internal candidate because there have already been several changes in the structure and leadership of the Treuhand in the past few

Mrs Breuel, a member of Mr Kohl's Christian Democratic Party, is a former finance min-ister in the west German state

of Lower Saxony.
The German president, Mr
Richard von Weizsäcker,
announced that Mr Rohwedder
would be honoured with a would be honored with a state funeral in Berlin next Wednesday, which will also be a national day of mourning.

At a press conference in Berlin yesterday, Mr Theo Waigel, De State Wednesday, Mr Theo Waigel, Mr Theo

Bonn finance minister, said the Treuhand's "negative image" needed to be challenged and implicitly criticised the organisation for not having presented its achievements vigorously



Walgel: image change call

countered that until very recently the accent set by the Finance Ministry, which conrmance sumstry, which controls the Treuhand, had been exclusively on privatisation rather than on restructuring the majority of companies not yet ready for privatisation.

The rhetoric of the Finance Ministry and the Treuhand has changed over the nast few changed, over the past few weeks, to concentrate more on

restructuring and co-operating with the east German state

It now seems likely that the Finance Ministry will have to raise the Treuhand's DM25bu (\$15bn) credit limit for 1991 if the organisation is to invest in currently unsellable com-Mr Odewald yesterday said

566 of the 8,000 larger compa-nies under Treuhand control had been privatised in the first two months of this year, dou-ble the number in the first half of 1990. The Finance Ministry also says that DM47bn in private investment has been pledged in east Germany, mainly in association with privatisation. GEC Alsthom.

Anglo-French engineering group, yesterday announced its first acquisitions in east Germany with the purchase of Kesselbau Zeitz and Kesselbau Neumark from the Treuband. The two concerns, which employ 380 people, rehabilitate and manufacture steam gener

Two other privatisations were announced. Unflever said were announced. Unliever said it was taking over an oll and margarine company in Mr Robwedder's birthplace of Gotha. And printing machine producer König & Bauer confirmed it was buying 75 percent of east Germany's internationally renowned Planeta printing group in return for a printing group in return for a DM45m capital injection.

UK warns China over Hong Kong airport

MR DOUGLAS Hurd, Britain's foreign secretary, is to warn China today that Hong Kong's plans for a HK\$100bn (\$12.8m) international airport will be shelved unless Peking abandons its 18-month opposition to the project.

This is the toughest line the UK has taken for many years with China, which regains sovereignty over Hong Kong in 1997. It shows that Mr Hurd, who is on a five-day visit to China, believes a stand must be taken over the airport to demonstrate that China cannot expect to control events in the colony before 1997.

"We are really talking about going ahead soon [on the airport] with China's acquiescence or saying, sorry, the price being asked in terms of political control is too heavy and the project will have to be shelved," Mr Hurd said in an interview with Radio Television Hong Kong, due to be sion Hong Kong, due to be broadcast this morning.

It has been known for some time that Hong Kong might be unable to build the airport without China's blessing because international financial institutions would be reluctant to provide funds. However, this is the first time that this practical point has been stated pub-licly as a threat.

The airport is urgently Kong's economic growth because the colony's Kai Tak airport is near saturation point. China agrees that a replacement is needed but it has been trying to persuade Hong Kong to water down its plans to conserve its financial

reserves of about HK\$73bn. Peking's real aim, however, is to establish a precedent so that it can have a big say in Hong Kong's internal affairs before 1997. For this reason, Mr Hurd decided, after consulta-tions yesterday with Hong Kong's executive council, that the price in terms of "political control" could be too much.

Mr Hurd's main purpose in visiting Peking is to try to win China's trust so that "stagnation" on the airport and on other 1997 preparatory work can be cleared Mr Hurd intends to try to

use his authority to assure Chinese leaders that Britain does not intend to cream off Hong Kong's riches before 1997. He starts two days of talks with leaders today when he will have two meetings with Mr Qian Qichen, foreign minister, and one session with Mr Lu Ping. Peking's senior official directly responsible for Hong Kong. Tomorrow he will meet Mr Li Peng, prime minister, and Mr Jiang Zemin, Communist Party general secreThis advertisement appears as a matter of record only

Murch 1991

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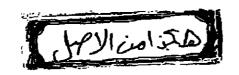
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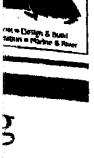
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Ashcroft accused of insider trading Laidlaw, the Canadian veste management

ECONOMY

IN ACTION



company, has alleged in a New York court that Michael Ashcroft, chairman of ADT (left), used inside information to sell a 5 per cent stake in Airports Authority, announcing the move only hours before ADT told the markets that it had sold a similar stake. It is understood that

the Stock Exchange in London was aware of the allegations in November, but the exchange says it never comments on whether an investigation has taken place. Page 21

Gold rush for the Soviets

Sales of gold by the Soviet Union, the world's second-largest gold producer, could rise by up to one-third and earn it another \$1bn this year. This startling forecast, by two leading builion analysts, also suggests, however, that eco-nomic chaos in the USSR will not result in vast quantities of gold bullion being sold in the West. Kenneth Gooding examines the pressure the Soviets are experiencing and the likely tional bullion market_Page 28

Wiggens Teape profits fall Wiggins Teape Appleton

the paper group, yester-day reported its first set of annual results as an Independent public company. WTA recorded a 9 per cent fall in taxable profits from £173.5m (\$307m) to £158.2m in tually unchanged at

£1.51bn. Earnings per share fell slightly to 20.8p but the company announced a final dividend of 5.05p giving a total pay-out of 8.35p.

Growth in the market garden

Portuguese agriculture suffers from such chronic inefficiency that it is dependent on imports for more than half its food. Now, however, French entrepeneur Mr Thierry Roussel has set out to prove that Portuguese farmers can compete and prosper. His Pieln Sud group is establishing what he claims will be Europe's leading market gardening producer. Patrick Stum examines the growing prospects for fresh produces. resh produce in Portugal. Pag

New lease on life



It was a day to remember in Buenos Aires. On Thursday Merch 21, crowds gathered cutside the windows of brokerage houses anxiously scrutinising stock exchange monitors. Then it happened. Turn-over hit a record \$30.5m, the exchange's Merval index climbed 28 per cent, while the dollar-adlusted index gained 23

per cent, raising market capitalisation to \$5,31bn. John Barham looks at the factors behind the rejuvenation of the Buenos Aires stock exchange. Back Page

Market Statistics

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FINANCIAL TIMES

COMPANIES & MARKETS Reid & Taylor

O THE FINANCIAL TIMES LIMITED 1991

Thursday April 4 1991



Buoyant Aegon raises dividend 23%

AEGON, the second largest Dutch insurance group, has reported a 14.1 per cent rise in 1990 operating profit and a 23 per cent increase in its dividend, reflecting strong performances in its two main markets, the

Operating profit, a concept which Aegon has introduced for the first time as part of a major change in accounting principles, climbed to FI 645m (\$341m) from a restated FI 566m in 1989. The dividend in the principle FI 7.10 dividend in the prin dividend is to be raised to F1 7.10 Net profit was barely changed

kets last year. Under the new accounting sys-

at Fl 749m compared with Fl 741m, reflecting a 40 per cent decline in capital gains because of the weakness of financial mar-

tem, capital gains on shares and property transactions are included in the profit-and-loss account rather than being credited or charged directly to shareholders' equity, as in the past.

Net profit would have risen by
14.5 per cent to FI 562m under the old system. Group revenue was up 5.5 per cent at Fl 12bn but

it had not been for foreign exchange movements.

Aegon said it had a strong year in the Netherlands, where it saw a significant rise in earnings and an 8.9 per cent increase in premi-

In the US, revenue and operat-

ing profit increased by nearly 16 per cent in dollar terms, but this gain was almost entirely offset by the decline in the dollar.

Aegon said other foreign sub-sidiaries made satisfactory prog-ress in 1990 but their contributions to profits were more moderate. This was partly

because of damage claims in Belgium and the UK after severe winter storms in early 1990 and partly because of investments needed in markets like Spain and

Aegon is the first Dutch insurer to adopt accounting principles which are roughly similar to the US Generally Accepted Accounting Principles (GAAP). It made the move to make its figures more easily comparable with those of international insur-

ers, particularly in the US and Dutch insurers have long complained that their share prices are too low because existing accounting methods understate their true financial strength.
One of the main differences between the two methods is that

the costs of acquiring life insur-ance contracts are amortised over the life of the contract, and not simply in the years when

expenses are actually incurred.

The immediate effect of this is to boost profits and shareholders equity. Aegon's equity stood at Fl 4.45bn in 1990 under the new system but would have been just Fl

Amev, the third-biggest insurer will also adopt the GAAP method when its 1990 figures are published on April 25. Nationale-Nederlanden, the market leader which will release its figures on April 11, will retain its existing accounting principles for the 1990

accounts but may switch later. Like their counterparts in the UK. Dutch insurers are debating whether to begin publishing indications of "embedded value", which represent shareholders' from an insurer's existing policy

US groups prune debt with equity swap

More companies are turning to refinancing as a cure for 'leverage' disease, writes Nikki Tait

DONALD TRUMP does it. Henry Kravis does it. Continental Air-lines would like to do it. If lever-aging companies was Wall Street's game of the 1980s, swapping that debt for equity is the trend of the 1990s. And it is growing. The refinan-

cing of debt-burdened companies began to get under way in the US during late-1989 and 1990. The current year, however, has already seen an acceleration in the process - both in deal volume and in the ways such transactions are structured.

In the past few weeks, for example, RJR Nabisco and Dura-cell have announced plans to sell shares to new investors, stating that the proceeds would be used to pay down debt. Coincidentally, both the tobacco and consumer products giant and the batteries group were subject to leveraged buy-outs engineered by Kohlberg Kravis Roberts, in the 1980s. On Friday, their example was followed by USAir, which filed for a \$200m convertible preferred stock offering, saying that the proceeds would be used to pay off a revolv-ing credit agreement with a group of banks.

More imaginatively, Stone Container, the Illinois-based packaging company, said it would raise trade receivables. The proceeds would pay down cumbersome

McCaw Cellular, the largest US cellular phone company 20 per cent owned by British Telecom, has extended a deal whereby holders of its senior subordinated debentures can swap into com-

In large part, this "debt reduction" medicine is a simple cure to the "leverage" disease. On the leveraged buy-out front alone, \$200bn-worth of deals were done between 1985 and 1989. More broadly, non-financial companies pushed up debt as a percentage of their total capital from 34 per



Donald Trump (left) and Henry Kravis: swallowing the debt-for-equity pill

cent to 49 per cent during the 1980s. Interest cover fell sharply. The extent to which this 1980s phenomenon is now being reversed is harder to calculate, given the variety of methods used. But if one simply considers exchange offers, 36 have been announced so far this year, according to Securities Data. Of these, 21 involved the replacement of "old debt" by cheaper funds (such as equity). That com-pares with 98 deals (73 involving "old debt") in 1990, and 55 (40) in

In part, "deleveraging" activity as been forced on companies and investors. The recessionary climate has spelt trouble for many heavily-indebted businesses: principal or interest repayments have been missed, and companies and creditors have been forced into negotia-

Given the current clamp on bank lending, there are few buy-ers for distressed companies, so some form of debt-for-equity swap is often the only solution witness Mr Trump's efforts to

save his Taj Mahal casino. Of the 21 "old debt" exchange offers announced this year, Securities Data estimates a third were either deals by distressed companies or "pre-packaged bankrupt-cies" (where the bankruptcy procedure is used as a speedy way to pre-arrange agreement between a company and its creditors.)

This trend seems likely to continue. Standard & Poors, for example, has estimated that companies will default on about \$15bn-\$20bn of debt this year, compared with \$14bn in 1990.

But what has been noticeable recently is the move by healthier products of the LBO movement to refinance their debts. The jury is still out on the

\$25bn RJR Nabisco buy-out, for example - particularly over whether RJR's core tobacco business can be revitalised, and the long-term impact of the owner ship change. But, that said, the buy-out has produced no unpleas-ant surprises to date, and saw free cash flow of \$2.7bn last year. The fourth quarter after-tax loss fell to only \$13m, compared with a \$144m deficit in 1989.

In these cases, the buy-out sponsor, who has ended up with a sizeable portion of the equity. usually agrees to be diluted via the issue of new shares, so that the company can use the money raised to pay down borrowings. Mr Stephen Munger, a principal at Morgan Stanley's capital restructuring group, said: "It's a trade-off - a question of improv-ing the long-term viability of the company against the degree of

dilution that is acceptable. Again, the reason for this increase in activity is scarcely subtle. The US stockmarket has risen more than 13 per cent since the beginning of the year, and many LBO sponsors seem to feel the ratings are attractive. More-over, institutional liquidity has been building up and the market was starved of new issues in the latter half of 1990.

The dollar volume of "Initial Public Offerings" fell by a quarter in 1990 from the already-depressed 1989 levels, to \$10.2bn. "I imagine everyone's looking through their portfolios at pres-ent," said Mr Mike Blondi at Wasserstein Perella, another Wall Street investment banking business running LBO funds.

It is not just the stockmarket which has recovered. The "junk market" has also surged this year. Mr Biondi said this had allowed a few groups to raise

new funds at the subsidiary level. to pay off debt in the parent company. However, bankers are wary of predicting much business of this type. They say that the traditional buyers of "below invest-ment grade bonds", like thrifts and insurance companies, are

largely out of the market. Booming stockmarket levels do not mean golden opportunities for every LBO. Much depends on the company's existing capital structure. When the equity base is narrow, the degree of dilution which may result if significant sums are raised could look unacceptable to the owners.

Equally, the chances of a suc-

cessful exchange offer depend heavily on the extent to which liquidity exists in the relevant securities. Most bankers like to attract the arbitrage community during an exchange offer. The arbs buy bonds in the market at less than the effective price offered in the exchange, and short the stock. They make a turn, and the exchange mechanism is generally oiled.

The speed at which this "deleveraging" trend continues is a moot point. Barring a sudden rebound in the US economy, there seems little doubt that the flow of distressed exchange offers

Moreover, most bankers believe that, over time, there will be a fairly widespread replace-ment of debt by equity. But some stockmarket pundits suggest that the recent share price rally may run out of steam, implying that the current flow of "voluntary" deleveragings could stabilise.

That also has implications for

the junk market. Mr King Penniman, an analyst at McCarthy, Crisanti & Maffei, said: "Credits have the scope to work back to investment grade. But that's driven by the economy, and bond prices have reached a level where it's hard work trying to find the performers again".

Vendex to sell stake in US stores group for \$891m

By Ronald van de Krol in Amsterdam and Nikki Talt in New York

VENDEX International, a large Dutch family-owned retailing group, plans to raise \$891m by selling its 25 per cent stake in Dillard Department Stores of the

Proceeds from the sale, equivalent to around Fl 1.6bn (\$847m), will be used to reduce bank debts and cut interest costs at a time when Vendex is struggling to turn around Vroom & Dreesmann, its loss-making Dutch flagship department store.

Vendamerica, Vendex's US subsidiary, has decided to sell its almost 9m ordinary shares in Arkansas-based Dillard for \$99 Dillard Department Stores, which comprises 186 stores pri-marily in mid-western and southwestern states, is targeted at middle to up-market customers. Clothing accounts for about

three-quarters of the group's Despite the difficult US retail climate, the group recently

reported a 23.4 per cent increase of non-core businesses and conin after-tax profits for the year to February 2, with earnings per share up by almost 15 per cent. Sales last year totalled \$3.6bn.

Dillard's apparent success in a deeply-troubled retail sector has meant that the group's shares attract a premium rating on Wall Dillard shares climbed a fur-

ther \$5% to \$106% yesterday morning after the Dutch group's announcement. Morgan Stanley, Goldman Sachs and Merrill Lynch are co-managers for the offering of the

In a filing last month with the US Securities and Exchange Commission, Vendex said it planned to sell up to 6.9m Diliard shares. However, heavy demand for the shares and the favourable US stock market climate prompted the company to divest its entire stake after consulting with Dillard's management.

centrating on Europe. In February, it sold six of its 23 loss-making Brazilian department stores and said it was seeking

buyers for the rest. The company has also made a series of divestments in the Netherlands over the past few ars in areas such as training and travel agencies.

In the fiscal year 1989/90, Ven-dex had short-term bank debt of Fl 2.2bn and long-term debt of Fl 1.9bn. Its net profit dropped from Fl 172m to Fl 96m. The company said yesterday that the expected reduction in

interest charges brought about by the Dillard divestment is larger than the dividends which it would have received from the US company over the next few "On balance, this will have a favourable effect on Vendex International's profit," the group

Vendex is gradually pulling out Alcatel Alsthom to absorb units

By George Graham in Paris ALCATEL Aisthorn, the French electrical engineering and tele-communications group, has unveiled a plan to overhaul its complex financial structure by absorbing three of its subsidiaries, adding an estimated FFr6.8bn to its stock market

The company also announced net profits of FFr5.1bn (\$896m), up from FFr4.9bn in 1989. It represents a 29 per cent advance if the one-off effect of a change in accounting practice is excluded. Operating profits increased 15 per cent to FFr12.6bn on flat sales of

FFr144bn Mr Pierre Suard, Alcatel Alsthom's chairman, said he pro-posed to offer the parent compa-

ny's shares to minority investors in Générale Occidentale, the former holding company of Sir James Goldsmith, in Saft, an industrial battery producer, and in Locatel, a TV rental company. The main operation concerns GO, in which Alcatel Alsthom

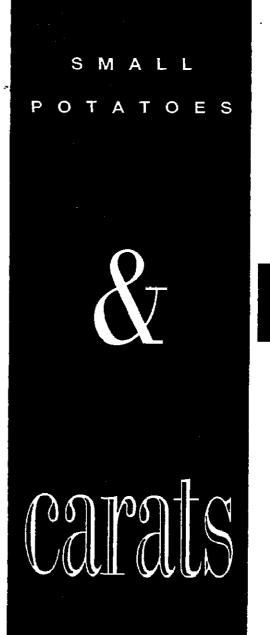
already owns a 39.9 per cent con-solidated interest. GO groups Alcatel Alsthom's holdings in the CEP and Groupe de la Cité pubfishing businesses, and a portfolio of shares and cash. Alcatel Aisthom, which changed its name from Compag-nie Générale d'Electricité at the start of the year, will offer four of

its shares for every three of GO, valuing GO at FFr10.8bn.

The offers of nine Alcatel

Alsthom shares for four Saft and one Alcatel Alsthom for three Locatel value these smaller companies at FFr790m and FFr126m respectively. The group owns 67.5 per cent of Saft and 70.8 per cent

The operation appears similar to the recent offer by Paribas, the investment banking group, for the minority interests in the Polist and Ciments Français con-struction materials companies. It is an elegant form of rights issue, allowing Alcatel Alsthom to increase its capital base and get rid of some of the treasury shares held by its subsidiaries - shares which are to be outlawed by French legislation coming into effect later this year.

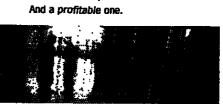


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↑SUTCLIFFE **MCATERING** THE QUALITY PARTNER

UPERT Murdoch and his company had been courted by the international banks throughout the 1980s. When the courtship ended suddenly last year, he almost lost his company

News Corporation had long raised a large share of its financing in short-term markets, where money was cheapest. When pushed to raise more long-term debt, Mr Murdoch resisted because he believed interest rates would fall. In the interest rates would fall. In the meantime, he reasoned, even if the short-term markets became difficult, the banks would always be be ready to lend. They were not. For four

nerve-racking months from last September, the future of News Corporation hung in the balance as its 146 bank lenders were parlayed, chivvled and strong-armed into a debt restructuring. It was the largest and geographically most diverse corporate restructuring

sought of international banks.

By the end, more than half
of News Corporation's
US\$7.6bn of bank finance was being "rolled over", a growing snowball of debt which repeatedly raised the spectre of default. The company's popular UK newspapers were tem-porarily in hock: secured against a temporary £150m (US\$265.5m) credit line from half a dozen banks necessary to keep the company going. The company's shares had collapsed. As a measure of the uncertainty, its Swiss franc bonds were at one time yielding close to 50 per cent.

It is not entirely clear when Mr Murdoch realised the size m facing him. He had built up his family's Australian newspaper company into a huge media group with newspaper, film, television and book publishing interests spanning four continents. By his own account, there were occasions when he was minutes away from losing it as banks refused to extend financings. There were days in November when banks were refusing to roll. We were in some pretty tough conversations at five minutes to midnight. They were real heart stoppers," he

The backdrop for the restructuring was not auspicious. It was, according to Mr Murdoch, carried out in "the eye of the storm". With Iraq occupying Kuwait, the deadline for war approached and passed, and war began. Reces-sion was taking hold in News Corporation's three main mar-kets - the US, UK and Australia. Banks, led by the Japanese, were in retreat from the corporate lending business they had chased so aggressively in the 1980s. "We did this at the very bottom of the market," he said. The first signs of the crisis ame about year ago. Japanese oanks started to withdraw from the short-term money market in Australia. The company had a programme of up to

lost its first regular source of Difficulties were intensifying when the company attempted to refinance a short-term bank loan of US\$750m it had raised in December 1989 to be repaid ast June. The company tried

Authorised

US\$ 100,000

A\$200m (US\$155m) in this n

ket, where it used to borrow

overnight, seven or 30-day money. News Corporation had

to secure a three-year loan to refinance it but found it impossible to arrange. The company paid back US\$250m and secured agreement from the banks to extend the US\$500m for a further three months.

Over these three months, liquidity problems got worse. More banks were in retreat and other sources of financing dried up. Banks were unwilling to negotiate deals for the sale and lesseback of equipment — a staple source of News Corporation - except at, in Mr Mur-doch's words, "outrageous rates". The financing outlook went from bad to worse.

The closure of numerous fin-ancing routes coincided with unexpectedly large losses on the company's Sky Television satellite television company, and enormous capital expenditure on new printing presses in the UK and Australia. "You could say it was bad luck but there was a degree of bad management," said Mr Murdoch, particularly in the degree of concentration of capital expen-

Some US\$2.9bn of debt was to mature between September 1990 and the middle of this year, a position one banker described as "somewhat terminal". The company needed to roll over the US\$500m again and wanted some new funds. The request did not go down well with the banks: a comwen with the banks a com-pany, apparently unable to meet its debt repayments on time, like Oliver Twist, was asking for more. Whether or not the company fully recog-nised it at the time, the balance of power had shifted from the company, where it had resided through the 1980s, to the lending banks.

The company secured the roll-over with difficulty. But the message from the banks was that the arrangement was untenable for long. News Cor-poration needed to rearrange its debt and a business plan to

hack it up.
In early October, the company called in Citicorp and the operation code named Doubth began. Citicorp officials say the fact that the company had arranged more than half its financing through the London narket led to the decision to look for a European partner. Samuel Montagu, a subsidiary of Midiand Bank in the UK and the arranger of the US\$750m short-term loan, joined the

As a first step, the two banks had to analyse exactly the state of the company's finances. What faced them was a complicated corporate structure, created partly to minimise tax, and a plethora of lending facilities to a large number of different borrowing companies in different currencies. It was somewhat simplified by the fact that all the News Corporation companies were 100 per cent owned, with one important exception, Queens land Press, of which it owned 46 per cent.

rowed with two things in mind: to reduce tax and to pay the lowest interest rates possible. There were 146 lending banks. "We had to answer the ques-tion 'where are we?' before we could figure out what to do, said Ms Ann Lane, in charge of the operation for Citibank. outline to put together a plan

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Stephen Fidler reports on the four months that News Corp fought to win the international banks' backing for its make-or-break debt restructuring

Operation Dolphin rescues Murdoch

meeting of the banks at end-October. "We saw it as a liquidity problem, not a problem of creditworthiness," said Mr John Evangelides, who led the Montagu team.

The company was also aiming to present a five-year business plan to the banks at the meeting, which would be the first gathering of the nine Tier one banks. These banks, Citi-bank, Midland, Lloyds, Deut-sche Bank, Crédit Lyonnais, Manufacturers Hanover, Secu-rity Pacific, Commonwealth Bank of Australia and Westpac. These were judged by the company to be its main rela-tionship banks to the company in the main banking markets. The two Australian banks were to act as de facto co-ordinators in Australia and the Far East. The third task was to ensure that the banks could be sure that the assets were worth more than the debt, together with the additional borrowings

valuating the borrowings turned up some surprises: what one banker described as "weirdo borrowing arrangements". Apart from bankers acceptance facilities, bank acquisition finance, facilities in Hong Kong dollars and simple syndicated borrowings, there was an Islamic letter of credit facility and Australian "spin notes", a financing designed to create tax advantages in Aus-

and working capital needs of the company. Wertheim Schroder in the US and Ham-bros in the UK were called in

to evaluate the company.

Some banks had lent to stronger entities than others and had better security. Said Mr Evangelides: "Although many of the lenders thoug that all the banks were in the same position when it came to recourse to the company's various businesses, they were not. Some were made to asset-owning companies with guarantees from the holding companies, and some to the holding com-panies with guarantees from set-owning companies. It was not clear how the guarantees would work.'

Citibank and Montagu could take years as banks jos-tied for position. They decided on the first fundamental principle which guided the restructuring: We are where we are". This apparent tautology meant there would be no fundamental restructuring. Instead, they decided on what bankers call an override agreement. The original agreements

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between lenders and borrowers would stand, but a new agreement would replace certain clauses with others, for example, adjusting the maturity and interest rates.

Furthermore, it was clear that if one bank succeeded in withdrawing from the facility, other banks would want to get out too. "There was simply not enough cash to buy out all draw," said Ms Lane. The second tenet was to make sure every lending bank was locked in for the length of the over-ride agreement and that no bank should be allowed to

The third principle was to formulate a deal in which no bank improved its position at another's expense. That meant repayments would be made pro rata to all banks (except for any new funds lent). By the end-October meeting,

News Corporation was on the verge of announcing the merger of its loss-making Sky Television with its competitor, British Satellite Broadcasting. "It was felt Murdoch had to solve the Sky problem. The Sky deal helped to close up a black hole for the company. It helped his credibility," said

one banker at the meeting.

Even then, the company probably had little inkling of how difficult the restructuring would be. One reason was that it was being assured of support by banks' marketing managers, when decisions were being taken elsewhere in the bank. There are dangers in believing what the marketing person in the bank is telling the treasurer," said one banker close to the talks. "When the deci-sions are made by the credit person, the banks' attitudes are very different."

The company had originally sought a seven-year loan from the banks, and then a five-year loan. It was forced by the banks to accept a three-year maturity. It was also clear that the nine Tier I banks had no wish to be the sole source of the US\$600m of new money that would be needed to tide the company through 1991.

The network of new lenders would be expanded to almost 30: in early November, the Tier picture with a roadshow which moved from London to New York to Sydney. In the second half of November, the roadshow went from Sydney to London to New York and the remaining 120 Tier III banks were apprised of the plan.

The original agreement served as the basis for that finally agreed (see panel), although it was altered after that first meeting of Tier I banks and subsequently

The Tier II banks pushed for and obtained more concessions from the company: the success fee equal to 1 per cent of the tanding amount at the end of three years. Australian lend-ers to Queensland Press secured a pledge that Murdoch family interests would receive dividends in shares rather than cash. This was mainly symbolic: News Corporation had never paid out large cash dividends.
The agreement also changed

the covenants on the loan agreements. Previously the only lending covenants restricted the company to bor-rowing 110 per cent of net assets as defined under Australian accounting principles which are generous compared with US rules. As the company was revalued annually, its bor-rowing increased. The new agreement links borrowing limits to cash flow, "which is what this company is all what this company is all about", according to one banker. Mr David DeVoe, chief financial officer and formally appointed on September 1 as one measure to tighten financial management, described the new covenants as standard for US media companies. By the end of November, the deal was fairly close to its final

shape. But the work was only just beginning.
Financings had been maturing throughout November and a spate fall due in December. Unanimous agreement had to be secured from lenders to roll them over and if this was not coming, the company would have gone into default. This would have triggered cross-default clauses in other loan agreements, which would have meant all the financings

A US\$285m financing A US\$250m Hinancing matured on December 1, one for A\$10n on December 7, and a "spin note" facility on Christmas Eve. Another came due on January 4. "On December 1, December 7, December 24, and January 4, we had some problems with the mall-overs. Banke lems with the roll-overs. Banks would tell you of their inten-

would have been repayable on



tion to get out of the facility: they would push you to the edge," said Citicorp's Ms Lane. In the end, no bank "was will-ing to play chicken to the point where they would pull the plug on the company," she said, "but that's not to say that at every point there wasn't someone willing to play chicken."
In most of the US transactions, including the one falling due in early December, a similar problem arose: big US banks, constrained by their lack of capital, often sell their exposure to smaller banks or other financial institutions.

Small lenders of every description were a problem: some took an age to focus on the issue and others simply said no. According to Mr Murdoch, approval from an Indian bank to which the company owed US\$1.5m was delayed because the chairman had gone hunting."

On December 7, roll-over date for an A\$1bn Australian financing, half to Queensland Press and half by the same lenders to News Corporation, the problem banks were Japa-nese and from the US. All banks were anyway having troubles with their other Ausnot thought necessary to go to Tokyo. In the end, Citicorp and Montagu sent individuals to Montagu sent individuals to Japan to try to ensure the participation of Japanese banks. It was during December that William Rhodes, senior international executive at Citicorp. was first called in in a bid to

persuade recalcitrant banks first to roll over their debt, and later to sign the restructuring

agreement.

The participation of Mr Rhodes, a veteran of numerous Latin American sovereign debt restructurings in the 1980s, was ironic; bankers likened the transaction to a Brazilian debt transaction to a Brazinan deci-rescheduling. His experience of the third world debt crisis meant he was on first-name terms with many bank chair-men. In December, he tele-phoned a US bank and a Japa-nese bank to press them to agree to roll-overs but he was forced to step up his efforts significantly in January. Mr Murdoch impressed him at a dinner they had in early January. ary: "He knew what he had to

Mr Rhodes said he was worried about the implications for the financial system if the restructuring failed. "There was the whole question of sys-temic risk if the deal fell through, and I wasn't the only one to take that view." Mr Rhodes said he talked to financial authorities in three countries about the deal and found one, which be wouldn't name,

particularly concerned. Montagu was keeping the Bank of England informed too, but there was not much that the Bank could do. Whereas in previous restructurings for UK companies, such as Laura Ashley which was completed last summer, the central bank played a central role in bringing opposing parties together, this deal was too global in nature to be significantly influenced by one central bank.

Before Christmas, the term sheet - the document which details the terms and conditions of the financing - was put out to banks. At that point, as Citicorp saw it, the deal handful of new money lenders were still resisting lending new money and the deal was in danger of losing mome

The latter point was to be a source of friction between Citicorp and Montagu: although co-operation between the two was for the most part good, there were cultural differences. Montagu saw Citicorp's style at times as overbearing and pushy: aggressive US behaviour would backfire in the staid boardrooms of European banks. They also saw a Citi-corp deadline to get the deal done by the year-and as unrealistic. UK and European banks would take a long break over the holiday period come what

On the other hand, Citicorp was worried by the Japanese holiday early in the new year. If the deal could not be closed by the year end, it would drag on into January, and the bat-tering that News Corporation was taking in the press and in the stock markets would continue. "We were disappointed that it dragged through Christ-mas," said Mr Murdoch. Citicorp saw Montagu's approach as too relaxed, but they were not able to get Montagu to

work over Christmas. When a restructuring occurs. issues unrelated to the company often intervene. As Ms Lane said: "Naturally some banks aren't predisposed to Citibank and some aren't pre-disposed to Samuel Montagu." There were some hangovers from previous deals: most notably the restructuring organised by Citicorp for the Trump Organisation of New York. Dresdner Bank believed Citi-corp had tried to press-gang it into that restructuring and the tension that generated rolled forward into the News Corporation agreement.
Along with Swiss Bank Cor-

This can be done in several ways, but the most problematic

About US\$7.6bn of debt restructured over three years, to be repaid by February 1994. Interest margin increased by 1 percentage point on existing facilities and flat 1 per cent "up-front" fee.

One year credit of US\$600m at interest

margin over money market rates at average 2½ percentage points.

Success fee of 1 per cent on outstanding amount after three years, a maximum of

The terms of the \$7.6bn financing deal The company committed to reduce its total outstanding debt, including public debt obligations by U\$\$800m after 12 months and a further U\$\$400m in three six-monthly instal-

■ Dividend cannot exceed A\$0.10 a year while agreement in effect. Murdoch family interests agree to take shares instead of cash dividends.

appeared to be where the smaller banks were sold participations (in the UK jargon, subparticipations). Here, the lender of record

remains the large bank who passes through the interest payments to the participants. Agreement to the restructuring had to be secured from the participants. ticipants, many of which pro-tested that the lender of record had promised to buy them out. But once in, according to the principles decided at the start, even participants couldn't be

The big problem right up to the end was the question of whether our large banks could deliver their participants," said Mr Murdoch. These partici-pants were small banks or insurance companies often making only a short-term investment and with little long

term interest in the company.
Said Ms Lane: "Participants are always looking to get bought out by the banks that brought them in . . . Participation increases the risk of a deal in many respects the deal. In many respects, the danger is that the company falls victim to our complicated

tralian exposure, and some US lenders had pulled out of the lenders had pulled out of the market altogether. Having closed its operation in Austra-lia, one US bank professed not to care and to be willing to write off its exposure if neces-

Japanese banks were also a source of frustration: their tendency to refer all important decisions to head office and the complexity of the transaction slowed down decisions. One slowed down decisions. One Japanese bank was a lender through five offices: Sydney, Singapore, London, New York and Los Angeles.
There was also a culture difference: if the restructuring had taken place in Tokyo, the main buyes banks would the

main house banks would have bought out the small lenders. Why, shouldn't that happen here, Japanese banks asked?
In retrospect, the co-ordinators agree that it was a mistake not to have taken the

news Corporation roadshow to Tokyo. Because Japanese banks were only responsible for 20 per cent of the lending – a relatively low percentage - and much of that through the main foreign centres, it was

poration, Dresdner was the last of the 27-bank group to agree to provide the new loans. It wasn't until January 16 that agreement from all 27 Tier I and Tier II lenders was secured for new funds. Lenders owed more than US\$75m were expec-ted to contribute new funds, but even this fairly simple cut-off caused problems. Foreign exchange fluctuations meant that, by its calculations, Swiss Bank's exposure had fallen

But this was not all: by this time, the company needed interim finance. In mid-December, six of the main lenders, cluding the two co-ordinators including the two co-ordinators and the two Australian banks agreed to provide the company with a credit line of £150m. The security the banks obtained was the Sun and the News of the World, the company's UK tabloids. Clauses in the US loan agreements meant it was impossible to make the loan from the US.

impossible to make the loan from the US.

The banks called it "the bridge to the bridge" because it would be paid back by the US\$600m one-year bridge loan. Such was the uncertainty over

whether the deal would be were jokingly calling it the pier. In the event, the company only needed to draw a small amount because a couple of asset sales were completed by the company to provide cash. Mr DeVoe described it as a "back-stop". "We drew very lit-tie of that bridge." The arrangers had a continu-ing problem with deadlines: the first was for December 14, the next for the year end. The

problem was convincing benks that the deadline was indeed an important date, when at least two had passed without apparent effect. The ideal, bankers decided, would be for there to be a credible deadline. known among the banks, but which was not known to the outside world. This proved to be impossible. When a Midland spokesman indicated in mid-January that the banks were gunning for the end of the Citibenk.

his influenced Mr Rhodes, and when talk began of obtaining roll-overs from the end of January for a further month "I objected," he said. "Rupert was concerned over the negative impact such a delay would have on his com-pany's business." Roll-overs were agreed but only for two weeks, and the pressure on the banks to sign was unrelenting. When the agreement of the last bank finally came through in the early hours New York time, of February 1. Mr Murdoch and his team sat up

waiting for it.
The completion of the deal made Montagu and Citibank each about US\$15m richer, not counting the substantial fees due to them as lenders. Mr Murdoch thinks he got value for money: each had 10 people working full-time on the deal and the participation of many others from the bank chairmen

The completion of the debt restructuring does not mean Mr Murdoch can rest. There have been questions about , whether his company has been given enough time. But given the difficulties to secure agree. ment on the deal, the co-ordinating banks say they doubt that a restructuring that gave the company an easier ride .would have been possible to sell to lenders.

Mr Murdoch sees one drawback as the fact that the company will have to start negotiations with banks for refinancing "pretty much in the second year". Going for-ward, he and Mr Devoe speak of becoming less dependent on banks for finance and building up long-term debt. "As the markets improve," said Mr Murdoch, "we'll be looking to reducing our dependence on banks and taking in a degree of public debt."

They also aim to reduce the number of bank lenders. They would like to stop large banks selling participations except in meaningful amounts of, say, US\$50m but "don't know whether we'll have the power

to do it" By next February, the company must repay US\$800m to the banks, US\$600m to redeem the bridge, and US\$400m in three six-monthly instalments after that. When the agreement runs out in February 1994,

US\$5.6bn falls due. He appeared to have no doubts about these payments being made, and planned to make them ahead of schedule. The company, he said, was making "herculean efforts" to improve profitability. "The underlying thing we're going to do is to get our earnings up by hook or by crook," he said. He has announced his willingness to sell his US maga-zines, apart from TV Guide, and soon expects to announce "a significant asset sale in Aus-

The restructuring was "an experience we'll remember for the rest of our lives", Mr Murdoch said. Despite the heart-stopping, it had forced him "to stop and think a lot about the ss". As a result, he says: "We'll come out of this recession a lot stronger for it."

If he's right, his bank lenders will have secured for them-selves a good deal: they will receive an extra US\$76m from extra interest alone in the first

In the long run though, the implications are less hopeful.
Only a few years after the mistakes which led to the third world debt crisis, banks were again overlending to a large group of borrowers on which they subsequently pulled up the credit drawbridge.

No longer able to push loans into the third world, internsinto the third world, interna-tional banks had rushed into corporate lending. Perhaps the second time around, the conse-quences will prove less cata-strophic: companies going to the wall rather than conti-nents.

But the second time around, it is harder to dismiss the banks' mistakes as had luck. At the root of their desperation to lend in the first place is a simple fact: there are too many banks chasing too little highquality business. With their best borrowers going elsewhere for their money and depositors seeking higher returns, international banking is a declining industry with both profits and capital variety with both profits and capital under severe pressure. News Corporation's problems are simply one manifestation

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INTERNATIONAL COMPANIES AND FINANCE

Nissan Motor takes over control of French dealer

By Kevin Done in London and William Dawkins in Paris

NISSAN Motor, Japan's second largest car maker, is expanding control of its European vehicle distribution network with the takeover of Richard Nissan, its French importer/distributor, in a deal valuing the company at PF861.3m (\$152.1m).

Wissan Motor is also seeking to take over the Nissan vehicle distribution operations in the UK, where it is embroiled in a legal battle with Nissan UK, its privately-owned distributor The company, the leading Japanese make in the European car market, already holds a 9.55 per cent stake in Richard

with the Richard family to acquire the 72.09 per cent stake

at a price of FFr1,253 per share valuing the holding at

The share price has risen steeply in recent days on speculation that a bid was in the offing, and the shares were suspended on Tuesday at FFri,580, a high for the year. Nissan said the deal was

expected to be completed before the end of the year. It will make the same offer to outstanding minority share-

The takeover is subject to Nissan gaining French govern-ment approval and the bid comes at a sensitive moment with France still taking the hardest line of any EC member state against Japanese car

Takeovers of French companies by non-European Commu-nity businesses must be vetted by the French Government, one of the few foreign invest-ment controls left in France. Mr Roger Fauroux, industry

to limit the free circulation of UK-built Nissan cars. It limits Japanese car imports to around 3 per cent of the market and only allows five Japanese car makers, Nissan, Mazda, Toyota, Honda and Mitsubishi, to market vehicles in France.

minister, said the government was "reflecting" on the plan,

but gave no clue as to the

likely outcome. France has pre-viously sought unsuccessfully

Pembridge halts DRG break-up

PEMBRIDGE investments, a highly-leveraged Bermudan response to the general economic climate and the effects PEMBRIDGE Investments, a highly-leveraged Bermudan investment vehicle, has halted its break-up of DRG, the UK paper and packaging group.

DRG, which included brand names such as Sellotape and Basildon Bond stationery, was bought for 2697m (\$1.25m) in cash in 1989 after a bitterly-contested takeover battle.

Pembridge is headed by Roland Franklin, a long-standing associate of Sir James

ing associate of Sir James Goldsmith, the Anglo-French entrepreneur. Mr Franklin said he intended to unlock DRG's unrealised value by disposing of peripheral activities. Peripheral activities. Technology, medical packag-However, Mr Franklin's son, ing, cartons and rigid plastic

of the Gulf war, Pembridge Investments has decided to withdraw all its assets from the market for the time being. In the light of this strategy, Pembridge has effected a refi-nancing that will enable the group to retain and develop its business for growth and enhancement of capital value."

Pembridge has sold 15 DRG businesses, including the Basil-don Bond stationery group, for £340m. It retains the Sellotape business, renamed Adhesive

manufacturing. Mr Martin Franklin said although Pembridge had withdrawn the remaining DRG businesses, it would not turn down an "irresistible" offer. However, Pem-bridge viewed itself as a long-term holder of these businesses and would continue to invest in them.

Mr Franklin would not give

details of the refinancing package but said it removed pressure from Pembridge to sell until the market improved. No new lenders had come into the original £655m loan consortium, but Citibank, the lead banker, had reduced its expo-

tant as Epos".

Following the rights issue, the year end balance sheet had net cash of £177m against net

> was £19.1m against £9.8m after £63.2m, compared with £45.3m was capitalised. Profit sharing took £22m against

share, excluding property profits, rose 24.3 per cent to 16.6p. The final dividend is 3.6p (2.8p) as promised, to give a total of 5.25p (4.17p adjusted for the rights).

Improved margins **boost Tesco** by 27.7%

By Maggie Urry in London TESCO, the UK food retail group, just beat its profit forecast made with its £572m rights issue in January, reporting pre-tax profits excluding property gains of £417.1m (\$738m) against £326.6m, a

rise of 27.7 per cent.

The prediction was for profits of not less than £416m for the year to February 23. The shares rose 3p to 273p. Sir Ian MacLaurin, chair-

man, said the group was suf-fering few adverse effects from the recession, although sales growth slowed slightly in the second half of the year. Tesco's share of the grocery market had risen to 9.2 from 8.7 per cent, he said.

He foresaw another successful year, although admitting that falling food price infla-tion with rising costs pres-

ented challenges.
The profit increase came on a turnover rise of 17.5 per cent to £6.35bn excluding value added tax, and reflected a rise in net profit margin to 6.6 per cent from 6 per cent. The margin was 4.6 per cent in 1985-86.

The increase is due to the higher margins Tesco extracts from its large, modern, "conforming" stores, the use of electronic point-of-sale (Epos) scanning and its central distri-

Mr David Malpas, managing director, said that he could foresee further margin improvement with the help of developments which might be "just as exciting and impor-

debt of £317m. Property profits were £19.1m, against £35m previ-ously, and interest receivable

Fully diluted earnings per

Sun Alliance lifts payout despite fall

By Richard Lapper in London

BUOYED BY the strength of its balance sheet, Sun Alliance, the largest of the UK compostte insurers, yesterday said it was able to absorb 1990 pre-tax losses of £180.9m (\$326m) and

Attributing the losses to rate competition combined with heavy weather and recession-related claims, Mr Roger Nev-ille, chief executive, described the result as "manifestly unac-

the result as "manifestly unac-ceptable".

Yet, despite a 30 per cent fall in the value of shareholders' funds during 1990, Sun Alli-ance's solvency margin (net worth as a percentage of pre-miums) is significantly higher than those of main competi-tors. Three of Sun Alliance's

large competitors - Guardian Royal Exchange, Royal Insurance and General Accident posted a 40 per cent-plus fall in the value of their shareholders' funds in 1990.

Underwriting losses amounted to £550.8m, with losses from UK business plunging to £461.3m against £1.2m and accounting for more than two-thirds of the total. Profits from the group's life business amounted to £47.7m against £46.5m and other £40.5m. Investment and other income contributed £322.2m to earnings compared with

Underwriting losses in the last quarter of the year in the UK were particularly heavy. Sun Alliance has paid claims on a large number of commer-

cial fires and also made a provision for several million pounds against professional indemnity claims, which have arisen from alleged errors and omissions on the part of property surveyors. Sun Alliance financed the

whole of its losses and the fillm needed to pay its dividend by drawing from share-holders' funds, which slumped by nearly a third to £2,034m at the end of 1990 compared with £2,937m at the end of 1989. The value of equity and fixed-interest investments fell

by £250m during 1990, while property values declined by £100m. The strength of sterling also reduced the value of foreign currency assets by £200m. The company is sanguine

about the decline, however. Since the beginning of the year the upturn in the equity markets and revival of the dollar has led to some recovery, improving the group's solvency margin from 81 per cent at the end of 1990 to an estimated current level of 90 per cent.

The company is also confident that rate increases even in the highly competitive industrial risks sector - can be secured this year. House structure rates and motor rates have been increased by 10 per cent and 9 per cent respec-tively and the company believes there are hopeful signs of stability returning to the marine and aviation mar-

Acec-UM sees

profits tumble

By Andrew Hill in Brussels

ACEC-UNION Minière, the

Belgian non-ferrous metals

to BFr3.4bn

Lex, Page 14

Compaq to buy into 3D graphics

ics with \$50m to fund R & D.

ics are expected to join forces with MIPs Computer Systems.

Digital Equipment, Microsoft and the Santa Cruz Operation

to develop a new standard for

desktop computers that will blend technologies from techni-

cal computer workstations with the ease of use features of

Compaq and Silicon Graph-

By Louise Kehoe in San Francisco

COMPAQ Computer, a leading personal computer manufacturer, is to acquire a stake in Silicon Graphics, the California-based maker of computer workstations three-dimensional graphics. The companies have also agreed to co-operate in product development.

The alliance is a precursor to the formation of a powerful computer industry group that is expected to announce plans next week to develop a new generation of advanced desk-top computer technology. Compaq will acquire a 13 per cent equity stake in Silicon Graph-ics for \$135m. In addition, Com-

Packaging,

Franco-British cans and plastic bottles group formed two years ago by Carnaud and Metal Box.

has reported a 14 per cent drop in net profits last year to FFr1.0bn (\$175m).

The fall is in line with the

warning issued in December by Mr Jean-Marie Descarpentries,

CMB's chairman, with heavier

than expected restructuring

and financial costs offsetting a

The group expects the reor-

rise in operating earnings.

By George Graham

In addition to its alliance with Compaq, Silicon Graphics announced an agreement with Microsoft, providing the per-sonal computer software giant paq will provide Silicon Graph-

CMB reports 14% fall to FFr1bn

with access to Silicon Graph-ics' graphics technology.

"The leading graphics capa-bility we provide today could

two years will lead to a notice-

able increase in ordinary prof-

its in 1991, and that it had therefore decided to maintain

CMB said it had made a

FFr364m charge for exceptional

restructuring costs, but the cash impact of these costs,

including the utilisation of pro-

visions made the previous

However, last year's accounts also included an

exceptional profit of FFr460m on the sale of CMB Acier, the

year, was FFr620m.

ganisation and investments it had carried out over the past group's steel production unit.

very well become an important graphics standard on the desk-top computer of the 1990s. The potential impact on individual users could be significant," said Mr Edward R. McCracken, of Silicon Graphics. Mr Rod Canion, president

and chief executive officer of Compaq, said: "Compaq and Silicon Graphics are creating a long-term strategic relation-ship. The combination of Silcon Graphics' dominance in advanced technologies such as computer graphics and our industry leadership in the busi-ness computer market will have a major impact on the

Net financial expenses rose

by 12 per cent to FFr726m, but

the group said it had since improved its financial position

through the issue of FFr1.3bn

of perpetual subordinated debt

in January, as well as £200m of

preference shares issued by a UK subsidiary last November.

After these operations, the group's total financial debt was

nearly halved to FF12.8bn, rep-

resenting 19 per cent of its

equity and quasi-equity.
Operating profits in the

main packaging sector rose by 11 per cent to FFr2.2bn.

group, yesterday underlined the volatility of its sector last year when it announced that pre-tax profits in 1990 had fallen to BFr3.4bn (\$98m), compared with BFr11.9bn in 1989. Acec-UM, 82 per cent of which is owned by Société Générale de Belgique, said the uncertain market conditions made it impossible to predict

dollar exchange rate and the continued downward trend in metal prices had led to a small operating loss in the first quarter of the year.

The group, formed in 1989 from a merger between Union Minière and the ailing Acec group, blamed the weak dollar and the 10 per cent drop in the

what would happen in 1991 as a whole but warned that the

price of zinc for the collapse in its profits last year.

Those factors alone accounted for about two-thirds of the decline, said the company, which was also forced to revalue its stocks downwards

by about BFr800m. After extraordinary gains of BFr1bn against BFr7.1bn and tax charges, net profits stood at BFr3.82hn compared with BFr19.9bn. The company said it would pay a gross dividend of BFr120 per share for 1990 against BFr168 for the previous 12 months.

Norwegians plan oil expansion By Karen Fossii in Oslo and William Dulfforce in Geneva

TWO NORWEGIAN oil and gas engineering and equipment supply companies are making acquisitions which will allow them to break out of the North Sea offshore oil and gas mar-

Kvaerner group is expected today to announce the acquisi-tion of Singapore-based R. J. Brown and Associates, the pipeline engineering, terminal and sub-sea production equip-

ment group.

R. J. Brown and Associates Houston, Texas.

has an annual turnover of about \$80m and a staff of 165. The company also has offices in Houston although it has engineered oil and gas pipeline projects throughout the world. In another deal announced yesterday, ABB Asea Brown Boveri, the European electrical and engineering group, plans to acquire full control of Vetco Gray, a US manufacturer of production equipment for the oil and gas industry, based in

erro de la Caraca de C

ABB is to increase its stake from 19 per cent of the voting stock to 100 per cent by buying the controlling interest in Vetco Gray acquired by Bain Capital, a private investment company, in June 1988. The purchase is subject to approval by US regulatory authorities.

A price was not disclosed but a US source said ABB was paying substantially less than the \$79m it received from the sale of the Dry Branch plant of Georgia Kaolin.

SAINT-GOBAIN IN 1990 NET INCOME OF 3,35 BILLION FRENCH FRANCS CASH FLOW ABOVE 8,4 BILLION FRENCH FRANCS

The Board of Directors of Compagnie de Saint-Gobain met on March 14, 1991 and approved the consolidated financial statements of the Group for 1990. The key final consolidated figures are as follows:

in millions of French Francs	1990	1989
Sales	69.076	66,093
Operating income	8.022	8.735
Income before tax and before results on sales of	·	(
non-current assets	6.457	7.354
Net income before minority interests	3.942	4.953
Net income	3.359	4.311
Net income excluding profits/losses		[
from the sale of non-currents assets	3,458	3.696
Resources from operations (cash flow)	8.394	8.179
Capital expenditure on plant and equipment	5.980	6.202
Total investments	·· 19.447	10.788
Total anarcholders equity	32.704	30.647
Net indebtedness	19.389	9,882
Employees (as at December 31)	104.987	87.816
		1

The Group's sales increased by 4,5 %, with NORTON being consolidated for 5 months and SOLAGLAS for 6 months, while they decreased b 3,6 % on a comparable basis in French France.

They are split : France, domestic market 29 %, exports from France 12 %, other European countries 39 %, countries outside Europe 20 %. Operating income is stated after the depreciation charge of FF 4 105 million (+ 15 %) and a charge for provisions of FF 706 million (- 19 %). me before tax and before results on sales of non-current assets is stated after net interest expense (FF I 433 million) which rose by FF 277 million because of the impact of the year's acquisitions on indebtedness, and after reorganisation and other charges (FF 405 million) down

by 24 % when compared to 1989. Net income before minority interests includes a loss arising from the sale of non-current assets of FF 165 million which is mainly due to the disposal of SADEFA, a subsidiary of Pont-a-Mousson S.A. In 1989, the Group recorded a capital gain of FF 519 million. This caption is stated after provision for income taxes of FF 2 219 million, against FF 2 783 million in 1989.

Net Income is after deduction of FF 583 million for minority interests in the Group's subsidiaries (-9%).

(62.056.010). Excluding results on sales of non-currents assets, they are FF 53.02 per share, against FF 59.40 in 1989.

Net income amounts to FF 3359 million compared to FF 4311 million in 1989. Excluding results on sales of non-current assets, net income amounts to FF 3 458 million, compared to FF 3 686 million in 1989. Earnings per share based on the number of shares issued at December 31, 1990 (65 225.625.) are FF 51,50 against FF 69,47 at December 31, 1989

Cash flow increased slightly and accounts for 12 % of sales, as last year. It largely covers capital expenditure which has started to decrease after the considerable efforts in recent years (over FF 25 billion since 1986).

Financial Investments have been particularly high this year (FF 13 467 million). This is due to the major strategic acquisitions which took place during the year, notably, those of Norton in the United States and Solagias in the United Kingdom. As a consequence, net indebtedness increased by PF 9 507 million and represents 59 % of shareholders equity, thus showing an improvement over the estimates published last January. Employees at December 31 1990 include those of Norton and Solagias who newly joined the Group. The Board of Directors has also approved the statutory accounts of Compagnic de Saint-Gobain, the parent company (holding) of the Group. These

accounts show a profit of FF 2 260 million, against FF 950 million in 1989. Accordingly, it will be proposed to the Annual General Meeting of Shareholders of Compagnie de Saint-Gobain, which will be convened for June 14, 1991, dividends of FF 946 million, against FF900 million last year. The dividend per share is therefore FF 14,5 the same as the dividend paid in 1990. A tax credit of FF 7.25 per share should be added, giving a gross dividend of FF 21,75 per share. The dividend should be payable in the first two vereks of July 1991. As last year, it will be proposed to offer shareholders the possibility of opting for the payment of the dividend by way

> COMPAGNIE DE SAINT-GOBAIN INVESTOR RELATIONS DEPARTMENT Tel.: (33) (1) 47.62.33.33.

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For turther information and a copy of our Annual Report (with audited financials) together with the 1990 third quarter report, please contact: Mr. Akın Öngör, Executive Vice President. 40 Mete Caddesi, 80060 Taksim-İstanbul/Turkey Tel: [90-1] 149 35 23 Tix: 24538 gafo tr Fax: [40-1] 151 45 49 Mr. ilhan Nebioglu (London Representative Office) 141-142 Fenchurch St. London EC3M 6BL Tel- (44-71) 626 3803 Tlx: 8815102 galo g Fax: 144-71) 029 55 82

Wiggins Teape falls 9% to £158m in hectic year

By John Thornhill

WIGGINS TEAPE Appleton, the paper group, yesterday reported its first set of annual results as an independent pub-lic company after a hectic year which saw it demerge from BAT Industries and later merge with Arjomari-Prioux, the leading French paper

Against a backdrop of tough trading conditions which have left many rival North Ameri-can and Scandinavian paper companies struggling, WTA recorded a 9 per cent fall in taxable profits from £178.5m to £158.2m in 1990. Sales were virtually static at £1.51bm. Earnings per share slid to 20.5p (21.9p), but the company

approvinced a final dividend of 5.05p giving a total pay-out of 8.35p, as forecast when the company was floated last June. WTA said depressed pulp prices and cost pressures on paper products affected its profitability on both sides of the Atlantic, with poor results from the forestry, pulp and commodity paper sectors.
Appleton Papers, WTA's

North American arm, intro-duced a range of higher value-added papers during the year – including a recycled carbonless paper – and increased its production capac-

SHARPLY HIGHER interest

costs, difficult trading condi-tions in the final quarter and the move to a new factory con-

tributed to a 29 per cent decline in annual profits at

Worcester Group, the maker of domestic heating equipment. Pre-tax profits for 1990 fell

from £5.03m to £3.55m on turn-

over ahead 10 per cent to

man and chief executive, characterised the year as one of "high activity" in which Worcester had moved factory,

launched a high-output "Combi" boiler and made its

first European acquisition with Radson - a Belgian boiler-

Mr Cecil Duckworth, chair-

By David Owen



North American operating profits rose in dollar terms, but fell to £91m (£93.1m) after an adverse currency factor of WTA's paper manufacturing activities produced the vast bulk of operating profits and their contribution rose from £136.1m to £142.6m. Paper merchanting profits increased from £12.6m to £13.5m.

But these gains were dragged back by a sharp deteri-

£3.5m as interest charges bite

"We were reasonably well satisfied, although we were disappointed with the drop off in sales in the final quarter," Mr Duckworth said. The shares

were unchanged at 136p.
The interest bill jumped to £671,000 (£76,000), while year-end debt stood at £9m, giving

The factory move showed up

as a £203,000 exceptional

charge. There was also an extraordinary charge of

£549,000, relating to the sale to management of the group's

The group suffered a 14 per

cent increase in the cost of

packaging subsidiary - reduced debt by £938,000.

This announcement appears as a matter of record only

gearing of 58 per cent.

maker - for £2.76m.

tic fall in the contribution from the Portuguese Soporcel mill. Together these businesses saw profits drop from £46.8m to

Although its attempts to sell the Soporcel stake to Stora, the Swedish paper company, were blocked by the Portuguese gov-ernment, WTA was still confi-dent that it could dispose of the holding.

WTA's merger with Arjon-ari was only concluded on December 24 and the French company's figures were not included in this set of results. But WTA provided a pro-forma profit and loss account for the combined company showing pre-tax profits rising slightly from £259.6m to £262.6m on sales of £2.6bn (£2.42bn). Earnings per share would have worked out at

21.5p (21.3p). Mr Cob Stenham, chairman, said: "The merger is beginning to work and we are ahead of schedule in implementing the plans needed to achieve the synergies and other benfits that the whole merger was predicated on.
"Although trading condi-

tions remain difficult we remain decidedly confident,"

sales and a 29 per cent rise in

administrative expenses. Mr Duckworth attributed this to the product launch, which "cost us more than anticipated."

The company said it was encouraged by sales of its Combi boilers, where it is UK market leader. Metal Constructions had an "excellent" year in spite of a substantial bad

Grate Glow Fires, the maker of fuel-effect fires bought last April for £2.6m, contributed

Earnings per share declined to 9.4p (14.2p). The final divi-dend of 2.68p makes a total of

profits of about £450,000.

Worcester Group falls 29% to a low-key one, repeating much that Redoute had said when it launched its 125p cash per

> 12 per cent stake in Empire, taking its holding to 37.8 per cent. Observers said that they had not expected the offer doc-ument to start a "slanging match" since Redoute had been a shareholder in Empire since 1988, had seats on the Empire board and had been working cordially with the

Redoute says £49m for Empire is generous

By Maggle Urry

REDOUTE CATALOGUE, the French mail order group, said yesterday that its £49m bid for Empire Stores of the UK, was "generous" compared with the price paid last month by Otto Versand, the German group for Grattan, a larger competi-

tor to Empire.

The offer is part of the shake-up taking place in the mail order industry which has included Otto's £165m final offer for Grattan last mouth and the expected sale of the Littlewoods mail order business. Redoute Catalogue is part of La Redoute, in turn 54 per cent owned by Au Printemps, the French retail group.

group. The assertion came in Redoute's offer document sub-lished yesterday. Redoute said Empire shareholders were being offered a higher multi-ple of assets than Next, the high street retailer, received for Grattan, after adjusting for the level of debt in each com-

the offer for Empire was at "a higher multiple of operating profit and broadly the same multiple of turnover, despite Empire having a weaker mar-ket position than Grattan". Otherwise the document was

share offer.
The bid was triggered last month when Redoute bought a

Empire management for some

However, there have also been suggestions that the bid is not being pursued vigor-ously. Redouts has ruled out any increase in its offer and the Empire share price has stubbornly remained a few stubbornly remained a few pence above the offer price since Empire rejected the bid. Yesterday Empire's shares were unchanged at 131p.

Wilson (Connolly) slides 42% to £31m

By David Owen

POORER PROPERTY results and a sizeable provision against both residential land holdings and property develop-ment have eaten into annual profits at Wilson (Connolly) Holdings, the Northamptonbased housebuilder.

Pre-tax profits for the year to December 31 slipped 43 per cent from £54.24m to £31.07m. The result breaks a 16-year sequence of uninterrupted profit growth at the company.
"We are not immune to the economic fortunes of the country and have found it necessary to cut costs whilst strengthening the fabric of the company for future growth,"

The shares edged up by 2p to 199p.
The £12m exceptional provision was made up of £6.9m against the group's residential land holdings and £5.1m

against its property develop-

the group said.

est so we are not facing some of the horror stories that could exist, and we have said in addition that a little bit here and a little bit there needs to come off," said Mr lan Black, manag-

"We do not canitalise inter-

During the year, the group cut its debt — including off-balance-sheet finance — to £26.5m, compared with shareholders' funds of £180m. The interest bill weighed in at 24.1m, against 26.4m in By division, housing gener-

ated the lion's share of profit before exceptional items, contributing £33.08m on turnover of £144.77m, against £35.51m on turnover of £125.78m a year

Profits from construction doubled to 24.43m (£2.03m), while those from property slid to £5.56m (£16.7m). Overall, turnover advanced to £195.81m (£192.64m). Wilson (Connolly) Share price (pence) 200 190 180

1991 Apr = 1990 The Wilcon Homes unit sold

2,350 homes during the year — its second-highest total ever — with the average selling price dropping to £59,500 from £84,500. Excluding land sales and provisions, housing profits came to £31.7m (£31.5m), giving

a net profit margin of 23 per cent. The group is looking to add to its land bank, which currently has a book value of £148m, having consumed 1,800 more plots than it bought dur-

ing 1990.
Wilcon Construction achieved record profits on static turnover, in spite of pressure on margins as a result of the deteriorating property sec-tor. Enquiries will have to be turned into firm orders if the unit is to sustain progress, the

company said.

Wilson Connolly Properties found the going "tough". Profits were taken on the sale of office buildings in Hampshire, the last phase of a distribution park at Brackmills and two industrial units in Northamp-

Earnings per share tumbled to 11.3p (19.6p). A final dividend of 2.53p (2.3p) is recommended, making a total of

Pension boost for Ash & Lacy

ASH & LACY, the West Midlands-based galvanising and steel products group, increased pre-tax profits for the year to December 28 to \$5.05m from a previous \$4.82m. The rise came in spite of lower turnover of £56.34m (261.5m), due to the disposal of its building products division in July 1989.

Operating profit fell to 24.89m (£5.18m). The results were helped by a pension credit of £114,000 (charge of £130,000). Rent income rose to £164,000 (£141,000).

Mr Howard Marshall, group managing director, said that the rise in profits reflected

Boxmore Intl

to £2.7m

shows advance

Despite increasing pressures in its area of the packaging indus-try, Boxmore International

raised taxable profit by 18 per cent, from £2.31m to £2.74m, in

Turnover at the USM-quoted

company rose 14 per cent to 218.52m (£16.2m). Operating profit came to £1.96m (£1.64m). A final dividend of 4.4p is

recommended, lifting the total to 6.4p (5.55p). Earnings per

Marlow estate

YJ Lovell (Holdings) has sold its Thames Industrial Estate at Marlow, Bucks, for £15.59m

cash. The buyer is TSB Group Pension Trust.

sold for an initial £6.84m, com-

prises two recently built unlet office buildings. Additional consideration depends on future rental levels.

The second and third elements were sold for £8.75m, against their September 1990 book value of £7.35m.

Southern Radio

down to £1.8m

The property was held in

up from 16.4p last time.

Lovell sells

for £15.6m

share worked through at 20.2p.

both the "pension freehie" of over £200,000 and a "useful contribution" from two acqui-sitions in the fourth quarter. These were Societe Nantaise de Galvanisation, a steel gal-vanising company, and Eden Material Services, a distributor of stainless steel hollow bar and special tube, which were acquired for a total of \$4m sion was offset by a significant increase in steel galvanising. The contribution from its per-forated metal activity was

acquired for a total of \$4m. Last year the non-ferrous metals stockholding and distri-bution division suffered a sharp decline in margins from about 20 per cent to between 3 and 4 per cent due to the fall in

Karnings per share rose to 13.53p (13.29p). The final divi-dend is maintained at 3.9p for

an unchanged total of 6.40.

With its strong balance sheet

net debt is £1m and gearing 5 per cent - the group said it was well placed to take advantage of opportunities for expansion. However, while margins are holding up, sales were down and the outlook was too

uncertain to make any fore-casts for the year, Mr Marshall said.

copper prices. However, it did manage to stay in profit. The downturn in that divi-

Merlin bid terms disputed By Sue Stuart in Douglas and Stewart Fleming in London

THE SUCCESS of the \$2.9m bid for the failing Merlin International Properties was in doubt yesterday following disagreement over the terms. As it is currently conceived

the offer would permit Bonav-enture, the Swiss company pro-viding the finance for Luirc, the bidder, to withdraw if Mer-lin's finances suffer a material change. Under Takeover Panel rules, however, it is Luirc as the offeror which must estab-lish and abide by the condi-tions of the bid.

The Panel insists that an offeror's advisers must confirm that funds are available to pay

ceeds. The Panel believes Luiro cannot give that undertaking if the financing arrangement is also conditional. Mr Geoffrey Pearson, a direc-

tor of Fininvest Corporate Finance, Luirc's advisers, angrily accused the Panel yes-terday of threatening completion of the bid.

Mr Peter Borgas, the Austra-lian who is the sole share-holder in Bonaventure, said he had not been in direct contact with Mr Kurt Zingre, the Swiss banker who owns Luirc. He maintained Fininvest was "driving the deal" and would not say how he had become

DIVIDENDS ANNOUNCED

		payment	dividend	year	year
Air London §int	1.4	May 22	1.1	٠.	25
Ash & Lacyfin	3.9	June 1	3.9	6.4	5.4
Boxmore Int §fin	4.4	May 21	3.85	.5.55	6.4
Burlordfin	0.45	May 8	0.35	0.85	0.65
Caparo Indsfin	2.3	June 21	1.8	3.8	3.12
Friendly Hotelsfin	3		2	. 51	3.35
Hay (Morman)fin	0.64	July 2	1.5	1.14	2,26
Lec Refrigeratefin	10.5	May 17	10.5	14.5	14.5
Megnoliefin	3.65	-	3.65	5.4	5.4
Molynxfin	2.5	July 3	2.25	3.75t	3.2
Southern Radiofin	1		1.25*	1	1.25*
Sun Alliancefin	è	July_1	8	14	12.5
Teacofin	3.61×	July 1	2.89	5.3	4.3
Wingins Teepefin	5.05	June 13	-	8.35 .	-
Wilson Connollyfin	2.53	-	23	3.74	3.45
Worcester Groupfin	2.68	May 14	2.57	4.011	3.82

Dividends shown pence per share net except where otherwise stated *Equivalent after allowing for scrip issue. fOn capital increased by rights and/or acquisition issues. SUSM stock. *Carries scrip option es special dividend of 0.5p.

Wiltshire unveils loss and £1.44m rights

The Wiltshire Brewery yesterday amounced a £1.44m rights issue to fund pub acqui-sitions and also reported a pre-tax loss of £398,000 for the

year to September 30. Mr Graham Axford, chair-Mr Graham Axford, chairman of the USM-quoted brewer and pub retailer, said the 4-for-5 rights issue at 32p per share – fully underwritten by Guldehouse Securities – would enable the company to take maximum advantage of opportunities to buy pubs.

opportunities to buy pubs.
Witishire is buying 12 pubs from Bass for £2.1m, funded in part by a £1.8m fixed interest loan from Bass; and acquiring the Bunker Beverage Com-pany, which owns two puls, for £100,000 through the issue

of 232,000 new shares.
The properties, which bring the Wiltshire estate to 40 pubs, are expected to make an immediate profits contribu-

Wiltshire, whose beer sales suffered during peak months last year because it did not have a head brewer, saw operating profit fall to 286,000 (2257,000). Turnover, however, was 67 per cent up at Exceptional items included

£214,000 of bad debts and com pensation, and investment write-offs of £88,000. Interest charges rose to £181,000.

Mansfield buys **29 Courage pubs**

manshein hrewery has agreed to buy 29 pubs from Courage, Fosters' Browing UK subsidiary, for £12.6m. The east Midlands-based brewer currently leases the pubs from Courage. The deal will increase Mansfield's total estate to 340 pubs and extend it into areas of

Mr Ron Kirk, managing director, said that the pubs had been selling Courage beer but, apart from Fosters' lager. would now sell Mansfield's

wn products. After start-up costs, the effect of the acquisition on earnings is expected to be neutral in the 1992 year.



East Midlands <u> Flectricitu</u>

East Midlands Electricity plc

£150 million 12 per cent. Bonds due 2016

Lead manager

March 1991

Barclays de Zoete Wedd Limited

£200,000,000

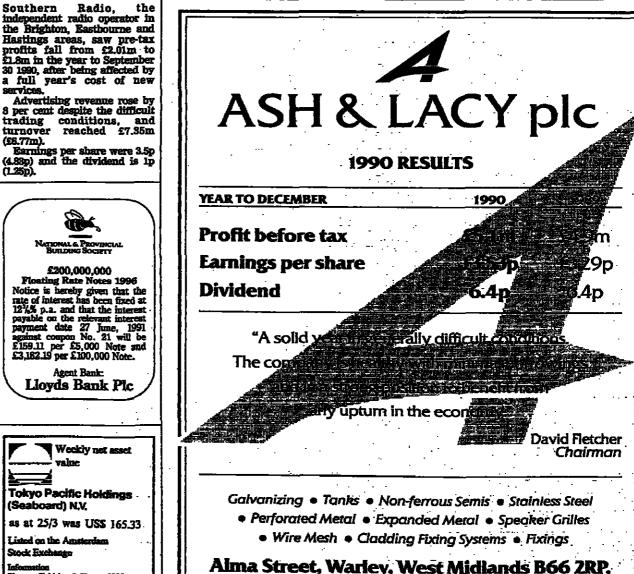
Notice is hereby given that the rate of interest has been fixed at 12 \% p.a. and that the interest payable on the relevant interest payment date 27 June, 1991 against coupon No. 21 will be £159.11 per £5,000 Note and £2182.18 per £500.000 Net and £3,182.19 per £100,000 N

Lloyds Bank Plc

Weekly net asset value Tokyo Pacific Holdings

as at 25/3 was USS 165.33 Figure M.V. Rokm SS, 1012EE, Ameterdam. Tel. + 31-20-521 11888

(Seaboard) N,V,



Alma Street, Warley, West Midlands B66 2RP. Tel: 021 558 2171

ant "well ioned'

ralian Mutual silety (AMP), Australia office and d investor, said. noder manage. ad 10.4 per cent to 33.6bn (US\$48.9bn) r 1990, Reuter total policy hold.

APRH, 4 1991

ose 5.5 per cent to 53.7bn in the same aimon, AMP man. or, said the results raging in view of in economic con-ing the year and intes of the Gulf. is now well-posi-apitalise on rising ces in 1991 and in bead," he said in a-

figures in Australia, New d Britain, where it London Life and ip insurance basi-

remlum income per cent to A\$8.5bn hile the life insurction AMP provides rept to A\$151.4ba payments to policy 5 per cent to ASSbn ralia, total assets agement rose 12 per 34.1bn. policy holdiby 2 per cent to and total life preme by 32 per cent to

ton said group asset a reserves fell 36 per t value of its 20 larginhlings rose 14 per Pi.4br from Decem-io to March 27 1991.

doch idiary

spaper i Brown as Sydney

Ap the Australian 3 of Mr Eupen Kur-BUR CAPTROTATION, VES ined the quality Mel-inadas, Herald consa (L'ISBN 3811 a vent anid ita Melbourne. ing a surrental lab g aid by relaunched as Madan Arms said it nke to in biebeit filly resignment rules t solunteers care fr frida. PARTY OF THE SOUR offices the respire

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FINANCIAL TIMES THURSDAY APRIL 4 1991

INTERNATIONAL CAPITAL MARKETS

Sears offers \$750m of credit card-backed paper

By Tracy Corrigan

EUROPEAN demand for asset-backed securities was tested by Sears' \$750m offering. of credit card-backed bonds, the first this year. The deal was priced yesterday to yield 107 basis points above the comparable US Treasury

Although secondary market spreads of asset-backed securities have tightened by 50 basis points during the last month or so, from historically wide so, from historically wide levels of more than 150 basis points at the start of the year, dealers were not sure that con-fidence would have returned sufficiently for such a large issue to be absorbed. However, Credit Suisse First

Boston, the lead manager, estimated that more than 75 per cent of the issue was sold

SPAIN and Italy were the top-performing bond markets last

month, providing investors

with returns of 2.69 per cent and 1.9 per cent respectively in local currency terms, accord-ing to JP Morgan's Govern-

Spain was also one of the top

performing markets for the

entire first quarter, with a return of 6.58 per cent in local

ment Bond Index Monitor.

by the end of the day. CSFB reported firm demand from Swiss retail investors and from UK-based institu-

INTERNATIONAL BONDS

A C\$500m seven-year issue for the Province of Ontario added to indigestion in the Canadian dollar sector, where a significant portion of Tuesday's C\$350m of supply is yet to be placed, dealers said. However, the Ontario deal attracted institutional as well as retail interest, and so fared better than Tuesday's largely retail targeted transactions, according to underwrit-

The Ontario offering was priced to yield 57 basis points above the 9% per cent Canadian government bond due 1998, compared with a 49 basis point spread over the 9% per cent government bond due 1997 for General Electric Canada's seven-year issue on Tuesday. Finnish Export Credit launched a \$250m three-year offering via Paribas Capital Markets which met mainly

retail demand. In the equity warrants sec-tor, three Japanese borrowers launched \$380m of bonds. A \$100m four-year issue for Inter, launched by Nikko, was the strongest performer, bid at an eight point premium to its par issue price.

France and the UK also pro-

vided strong returns in local

currency terms for the first

quarter: the return on the UK

gilt market was 6.65 per cent while the return on the French

market was 6.45 per cent in the

Returns from other Euro-

ean markets were flat during

March while only the Japanese government bond index had a

first three months.

	KEW	ES.					
rrower DOLLARS		mount m.	Coupen %	Price	Maturity	Fees	Book runner
nish Exoprt Credit(a)† shi Deska Kogyo(b)#		250 100	73 % 4%	101 ¼ % 100.0%	1994 1995		Paribas Capital Mkts. Yamaichi int.
ec Inc.(e)# Iano Lixi.(d)# ara(EARST) 1991(e)†	<i>:</i>	100 180 750	4% 4% 84%	100.0% 100.0% 100.70%	1995 1995 1998	24/12 24/12 17/1.7	Nikko Secs. Kankaku Europe CSFB
ERLANC (ish Aerospace(a)†		150	11 % %	99.587%	2008	- 5 ₂ :	Barclaya de Zoette Wede
NADIAN DOLLARS		500	10-4%	101,475	1998	1%/1.575	RBC Dominion Securities
STRALIAN DOLLARS	٠.	100	1212%	-100. % %	2001	2 ¹ g/1 ² g	Hambros Bank
SS FRANCS aki Corp.(2)**† 3 Shokuhin Co.(3)**†		60 50	7 ¹ 2% 7 ¹ 4%	99%% 99%%	1996 1996	• :	Wirtschafts und Pritik. Swiss Bank Corp.
IARKS wischaltiche Rentbk(f)†	: * :	50	1014	100%%	1993	14/12	Salomon Brothers AG
e td Bank(a)†	; ·	600ton	¨115 ₃ %	101.45%	1998	17/14	Brica Comm' Italiana

currency terms, as the market

has opened up to foreign inves-tors since the start of the year.

Yields in Spain fell by 189 basis

points last month due to a cut

in the interest rate. Interest in

the Italian market was lifted by the introduction of a 10-year

issue and reports that the gov-

ernment would allow foreign

investors to recover withhold

FT-ACTUARIES SHARE INDICES

ing tax on bonds.

Spain and Italy 'top performers' in bond markets

BAe raises £150m in **Eurobond** issue

By Tracy Corrigan

BRITISH Aerospace took advantage of falling absolute funding costs at the long end of the sterling bonds market to raise £150m of 18-year Euro-

"We took the view that a rate of 12 per cent before tax and below 8 per cent after tax was a good level to lock in long-term funding," said Mr Tony Rice, BAe's treasurer. He added the company had been looking to extend its debt pro-

Although companies still have to pay historically high margins above gilts — the BAe deal was priced at a spread of 215 basis points above the 9 per cent gilt due 2008 - the all-in cost of funds, now seen as a more important issue, has fallen substantially, to levels last seen at the start of 1990.

Mr Rice said the deal repre-

sents long-term, equity-type financing which will provide core funding for the company during its substantial develop-ment programme this decade. He added that the widening of margins in the banking mar-ket and the growing reluc-tance of banks to lend to less than triple-A credits had also played a part in the decision. The likelihood of fresh issu

ance at the long end of the gilt market later in the year and the possibility of further issuance by utilities, influenced

the timing of the deal.

British Aerospace has no plans for further funding, but will watch the market. Mr Rice noted a gap in the matu-rity profile of the company's debt at seven to 10 years.

significant loss of 0.45 per cent. All the bond markets showed gains of 3.9 per cent or more over the first quarter, with the exception of JGBs and US Treasuries. In US dollar terms, March showed the worst foreign bond market performance since November 1978 with

and Belgian bond markets over

10 per cent in dollar terms.

White-knuckle ride for junk bonds

Potential hazards litter the road ahead, warns Patrick Harverson

GREAT deal of attention has been focused this year on the rise in the A focused this year on the rise in the US stock market, but an equally strong performance from the junk bond market has passed by with much less

Since January, junk bond values have climbed by between 13 per cent and 17 per cent, depending upon which of the many bond indices used. By comparison, the Dow Jones Industrial Average has risen by just over 10 per cent, although the broader Standard & Poor's 500 index compares

more favourably, with a 17 per cent gain since the new year. The chief beneficiaries of the rise in junk bond prices have been the mutual funds. Figures compiled by Moody's, the US credit rating agency, show the net asset value of 30 high-yield mutual funds rose for 40 consecutive days between early February and late March.

Per cent, while the total return on junk bond funds increased by 13.9 per cent.

It is fitting that the junk bond funds should have prospered because they have been responsible for a good part of the gain in bond prices. Or rather, a rush of cash into mutual funds from US investors has been responsible.

That sudden influx of money into the funds was prompted by a surge in opti-mism about the outlook for the economy. Investors have been putting their money into the funds because they think the recession has bottomed.

This growing confidence about economic recovery has also had a direct impact on junk bond prices. A stronger economy means a stronger corporate America. Sales go up, cash flows improve, balance sheets strengthen, and the ability of leveraged companies to service their high-yield debt is enhanced. Consequently, bond prices

Demand for junk bonds has also risen

because investors reckon the high-yield market is undervalued. As Mr Joseph Bencivenez, analyst at Salomon Brothers, the US investment bank, explained: stock market showed supreme optimism and bond rates fell, so the guy in the street said the only thing that looks undervalued

are high-yield bonds."

The growing number of companies buying back their own high-yield debt, either with money raised via stock issues, or through straight swaps of equity for debt. has also boosted junk bond prices.

RJR Nabisco, the tobacco and consumer products group which was the subject of a record \$25bn leveraged buy-out in 1989, announced two weeks ago that it would raise \$1.5bn via sales of common stock and senior debt as part of a plan to pay off some of its more expensive debt.

Speculation that a company is planning a buy-back of principal can also work wonders. RH Macy, the retailer, has seen its junk bonds rise significantly recently on hopes that it would sell its credit card operations to pay for its own debt.

"Everyone has been betting on which company is going to do it next," said one bond dealer.

The return of strategic bids has also buoyed the junk bond market. Since the start of the year Hasbro has lined up fel-low toy company Tonka, and Harcourt Brace Jovanovich has received an offer from General Cinema. Just like the equity market, the junk market loves a takeover. Junk bond values have risen in spite of a fall in the number of institutions willing. or able, to play the high-yield markets. Many of the savings and loan (S&L) institutions that contribut. so much to

have disappeared from the scene in a flurry of bankruptcies. Insurance companies and banks, who once had a big appetite for high-yield debt, are also pulling back from the market

the success of junk bonds in the 1980s

under pressure from regulators and sharebolders who demand tougher balance sheet standards.

Yet one organisation that is throwing itself into the market with gusto is the Resolution Trust Corporation. The RTC, the government agency responsible for cleaning up the mess left by the collapsed S&L industry, has been taking advantage of the bull market in lunk to sell bonds previously owned by the bankrupt S&Ls. Almost \$3bn of junk bonds has been sold by the RTC since it was set up two years

ago, much of it in the past four months. And the RTC has found no shortage of buyers for its high-yield paper.
Ironically, at the front of the queue for junk bonds have been many of the Wall Street firms that sold the junk bonds to the thrifts in the first place, including Salomon Brothers, Wasserstein Perrella, Morgan Stanley, Merrill Lynch, and Shearson

Presumably, these giants of Wall Street bought back the bonds at a big discount to the price at which they were originally sold to the thrifts.

In spite of the recent gains in junk bond prices, the road ahead for holders of high-yield corporate debt remains littered with potential hazards. The year of 1990 may have been a record one for defaults - they more than doubled to \$24.6bn - but analysts expect this year to be even worse.

Forced restructurings are also likely to rise, as more companies find they cannot quite make repayments on matured debt. And if junk bonds can go up on the back of equity prices, they can also go down. Among high-yield analysts there is a feeling that the rise in junk bonds may have been overdone.

As one broker put it, in true analyst-speak: "The market is definitely looking a

BIL income reduced by **Cheung Kong warrants** big increase in provisions

A LARGE increase in provisions against its credit and securities portfolios reduced consolidated net income at Banque Internationale a Luxembourg (BIL), the grand duchy's largest local

bank, by more than 31 per cent last year, from LFr1.5bn (US\$43m) to LFr1.03bn. Unconsolidated net profit dropped from LFr1.43bn to LFr780m and the bank has proposed a reduced net dividend of LFr350 per share, against

BIL was half-owned by Groupe Bruxelles Lambert 14 per cent.

(GBL), the Belgian holding company, until the middle of last month when GBL sold a 25 per cent stake to the public-sector institution Crédit Communal de Belgique for more than BFr5bn. Credit Communal has an option to buy the remainder of the GBL holding by the end of 1993.

BIL's total assets LFr510bn were almost unchanged on the previous year, reflecting the slowdown in activity during 1990, but the volume of private customer and company deposits rose by

to raise HK\$530m net By Angus Foster in Hong Kong

MR LI KA-SHING, Hong Kong's wealthiest businessman, has issued 110m covered

warrants on his property flag-ship, Cheung Kong (Holdings). The warrants, priced at HK\$5, are exercisable within two years at HK\$19.30, yesterday's closing price for the ordinary shares in Hong

The issue price represents a gearing of 3.9 times and a premium of 26 per cent. Net proceeds of the issue, about HK\$530m, are due to Mr Li, who has not indicated how the money will be used. He owns

LONDON TRADED OPTIONS

34.9 per cent of Cheung Kong. and if all the warrants are exercised his stake would fall to 29.9 per cent

The arranger. Peregrine Brokerage, said the issue was more than three times subscribed. The warrants were issued to institutions via a private placement.

• The new issue of shares in Great Wall Electronic International, a HK consumer electronics group, has been more than 58 times subscribed. according to sponsors Standard Chartered Asia. The issue raised HK\$160m.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

-	EQUITY GROUPS	1	Wedn	esday	April 3	1991		Tite Apr 2	Thu Mar 28	Wed Mar 27	Year ago (approx)	Planta	rials. rial and
Flg	& SUB-SECTIONS jures in parentheses show number of stocks per section	index	Day's Change	Est. Earnings Yield% (Max.)		Est. P/E Ratio (Net)	rd adj. 1991 to date	Index No.	Index No.	Index No.	Index Na.	Others	otals
i	CLOTTAL COORCIGETS	905 90	+1.2	11.19	5.45	10.95	9.61	875.01	869.21	874.36	844.49	1	
힑	CAPITAL 6009S (187)	1157.77	+1.4	11.55	5.36	10.66	5.50		1120 22		1024.01	1	
3	Contracting, Construction (31)	1411.13	10.8	10.57	5.60	12.23	15.34	1400.43	1399.24	1403.34	1382.92	1	
4	Electricals (10)	2495,28		10.77	5.36	11,44	13.27		2453.35	2471.90	2453.79	1	
5	Electricals (10)	1859.04	+1.7	8.46	4.80	15.71	3.12		1809.66		1765.25	1	
6	Engineering-Aerospace (8)	460.19	+1.1	15.15	5.41	7.97	8.86	455.34	444.21	448.56	430.49	—	
1	Engineering-Aerospace (8) Engineering-General (47) Metals and Metal Forming (8)	463.85	+0.6	12.71	5.64	9.48	6.28	461.14	459.53	460.51	467.01	! —	
넴	Metals and Metal Forming (B)	509.18	+0.7	17.91	6.78	6.89	0.59	505.47	490.37	490.69	475.45	EQL	HTU
и	080tors (1.3)	. 1 356.45	+0.8	11.97	6.69 5.13	9.88 12.97	6.55 28.92	353.76 1552.65	350.99 1551.51	354.77 1554.52	346.57 1557.50	===	
1	Other Industrial Materials (20) CONSUMER EROUP (185)	17463 20	+1.2	8.39	3.64	14.77	9.69	1445.81		1427.85	1215 12		Ass' Di
i	Brewers and Distillers (22)	1793.77	+0.3	8.97	3.61	13.74		1787.74		1761.43	1416.40	Proce	Pard i
۱	Frod Manufacturing (20)	1196.70	+0:7	9.49	4.07	13.03		1188.85		1179.03		I —	
į	Food Retailing (16)	2700.48	+1.8	8.10	2.88	16.13		2652.69		2624.01		1 1	F.P.
١	Food Retailing (16) Health and Household (21) Hotels and Leisure (21)	3277.89	+1.1	6.20	2.58	19.18	17.97	3241.47		3183.20	2553,91	اندا	F.P.
l	Hotels and Leisure (21)	1387.93	+1.0	9.84	4,97	11.97	9.39	1374.04	1352.13	1354.96	1370.34	1000	E.P.
ŀ	Media (24), Packaging, Paper & Printing (16)	1496.40	- +1.5	9.45	4,52	13.31		1474.81	1465_38		0.00	40 100 25 100 9100 75	F.P.
ı	Packaging, Paper & Printing (16)	677.27	+3.6	8.32	4.87	15.01	5.03	653.68	654.14	653.24	574.95	1 0000	F.P.
ł	Stores (34)	[904.18	+1.9	9.20	4.04	14.10	2.21	887.51	877.23	884.55	744.77	1 2 1	影
Į	Textiles (11)	563.46	+1.8	9.42	5.70	13.39	2.61	553.32	542.42	538.41	493.98] =]	FP
ľ	OTHER GROUPS (108) Business Services (13)	1217.25	+1.7	9.88 10.82	4.95	12.38		1198.41 1200.45	1182.97 1181.43	1186.82 1192.45	0.00	100	辞丨
I	56519655-36171065 (1137	1278 00	+13	9.18	5.60	12.49	23.53	1262.43		1257.09		ΙΞΙ	F.P. 1
١	Chemicals (21) Gorgiomerates (10) Transport (14) Electricity (14)	1594.4B	+1.0	10.56	6.47	11.31	10.66			1562.06		游	100
ı	Transport (14)	2242.31	+1.5	11.03	4,60	11.06	6.97	2208.57	2185.97		2198.10	50	評
ł	Electricity (14)	1149.27	+1.6	12.06	5,80	10.39		1131.51		1131.59	0.00		F.P. [
	Talenhama Merwayiyidi	114.7	+2.5	9.33	3.50	13.95	0.00	1390.64	1365.47	1366.10		ı	
ľ	Water(10) Miscellaneous (22)	2457.37	+1.5	13.80	5.70	8.10	39.69			2403.96		i	
ŀ	Miscellaneous (22)	1927.01	+1.7	6.28	4,83	20.27	21.39			1875.71			
ľ	INDUSTRIAL GROUP (480)	1248.87	+1.4	9.45	4,43	13.03	9.39		1217.62	1220.62		1	
ŀ	01) & Gas (20)	2358.38	+0.3	10.96	5,65	11.92	38.85		2355.55		2263.82		
	500 SHARE INDEX (500)	1343.91	+1.2	9.64	4,59	12.87	11.66	1327.41	1314.34	1317.98	1205.77	 	
	FINANCIAL GROUP (97)	839.43	+1.2		5.61	}	15.07	829.20	819,58	824.13	806.24	1	
ı	Banks (9)	931.30	+1.4	7.87	5,90	18.31	21.93	918.61	895.90	903.27	878.36		7
ŀ	Banks (9)	1540.62	+1.2	- [5.35	-	38.87	1522.74			1303.43	bsæ Price	Amo
J	marriage (Composite) (6)	716.911	+1.6		617	~~~	11.60	699.80	691 12	697.03	656.53	rnae €	"
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ļ	Merchant Banks (7)	1030 00	+1.2 +1.2	6.55	4.55	20.64	3.69	1016.04	1009.87	1023.19		50a	1:
j	Property (40) Other Financial (20)	204 40	+0.6	9.53	613	13.01	3.59	292.60	292.58	290.49	318.48	100p 100p	
	SURE F (NADCIALLED)	1204.65	+1.4	- 1	3.38			1196.82	1192.59		1137.37	1000	F.5
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ŀ		Index	Day's	Day's	Day's	Apr	Mar	Mar	Mar	Mæ	Year	1000	į ř.i
ľ		Mo.	Chance	Kleb (a)	· Love (b)	2 -	28	27 i	26 I	25	300	i	•

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	PRICE INDICES	Wed Apr 3	Day's change %	Tue Aor 2	Accrued Interest		British Government 1 Low 5 years 2 Coupoes 15 years 3 (0%-74 %) 20 years	9.32 9.59 9.67	9.39 9.64 9.73	11,63 11,22 11,14
4	Aritish Covernment Up to 5 years (28)	120.95		120.81 131.81	1,75 2,09	3.07 3.58	4 Medium 5 years	10,16 9,98 9,94 10,30	10.20 10.03 9.98 10.34	12.75 11.62 11.37 12.87
3	5-),5 years (30) Over 15 years (8) Irredecatables (6)	139.24 155.76	+0.43 +0.52	138.65 154.96	1.25 3.49	4.05 1.50	7 High 5 years	10.16 10.11 9.93	10.21 10.16 9.98	11.9
6	All stocks (72) Infer-United Op to 5 years (1) Over 5 years (10)	159.23		159.22	1.28	1.16	Index-United 11 inflation rate 5% Up to 5yrs. 12 inflation rate 5% Over 5 yrs. 13 inflation rate 10% Over 5 yrs. 14 inflation rate 10% Over 5 yrs.	3.73 4.11 2.90 3.93	3.73 4.14 2.90 3.95	4.55 4,12 3.59 3.94
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PENSION FUND INVESTMENT The FT proposes to publish this survey on

18th April 1991. The FT reaches more managers of companies own pension funds than any other U.K. publications. If you want to reach this important audience, call Maria Bevis on 071 873 4052 or fax 071 873 3078.

FT SURVEYS

Senior markets slumber as second-liners advance

Wali Street

ALTHOUGH second-liners maintained their upward momentum yesterday morning, the main markets slumbered as investors stopped to catch their breath after Tuesday's big gains, writes Patrick Harverson in New York.

By 12.30 pm the Dow Jones Industrial Average was up just 3.71 at 2.948.76 and by midday the Standard & Poor's was up 1.49 at 380.99. The Nasdaq composite of over-the-counter stocks, however, was up 4.07 at 495.27 at another all-time high. Turnover on the Big Board was heavy at 107m shares, and with advancing shares outpac-ing declining shares by almost

two to one, the overall tone of the market remained firm. Analysts had expected some consolidation after the 63-point rise in the Dow on Tuesday, but demand for second-liners especially companies with proven earnings records, had been expected to remain strong. As for the Dow, a breakthrough above the 3,000 mark is confidently expected, probably within the next week. Trading in Chemical Bank was delayed at the start after a long queue of buyers created an order imbalance. The

demand was stimulated by an

upgrade from Kidder Peabody, which changed its rating on

tum, better credit quality and a lower risk profile at Chemical. By midday the shares had climbed \$1% to \$19 in active trading. Other banks, helped in

recent days by hopes of lower interest rates, firmed alongside Chemical. Citicorp rose \$% to \$15% on turnover of 1.4m shares, Chase Manhattan added \$% to \$16%, J.P. Morgan advanced \$1% to \$48% and Manufacturers Hanover climbed \$% to \$26%.

Silicon Graphics slipped \$31/2 to \$39 on turnover just short of Im shares after the company warned that fiscal third quar-ter earnings would not match the 49 cents a share achieved in the second quarter.

IBM, up \$% at \$113%, shrugged off the news that Duff & Phelps, the credit rating agency, had downgraded some of the group's debt because of pressures on profitability, espe-cially in mainframes.

Elsewhere in the computer sector Digital Equipment put on \$% to \$64%. Compaq rose \$2% to \$65% after it agreed to buy a 13 per cent stake in Sili-con Graphics, and Hewlett Packard rose \$% to \$51%. Dillard Department Stores firmed \$5 to \$106 after the 9m shares owned by Vendamerica, a Dutch group, were sold suc-cessfully into the market at \$99 a share. Cabletron rose \$2% to

\$39 following reports that the

company is comfortable with analysts' estimates of fourth quarter earnings of 30 cents to 40 cents a share.

On the over-the-counter ma ket, Imatron jumped \$% to \$2% on turnover of 1.6m shares as huyers continued to pick up the stock on the news that the company had a \$4m licensing fee from Siemens, the German computer group.

ADT recovered from Tues-

day's declines, rising \$% to \$15% in busy trading. The shares had been weaker in reaction to a lawsuit from Laidlaw, which will attempt to overturn a standstill pact preventing Laidlaw from acquir-ing a larger stake in ADT. Price Co climbed \$1 to \$48% after the company reported second quarter profits of 56 cents a share, up from 51 cents a share at the same stage a year earlier, and revenues of

FOLLOW-THROUGH buying after Tuesday's rise in New York lifted Toronto stocks across the board in early trading. The composite index gained 15.7 to 3,532.0. Advances led declines by 148 to 88 on volume of 6.65m shares. Laidlaw B shares rose slightly after a positive news-paper article. The stock gained C\$% to C\$15% on volume of

\$1.4bn, up from \$1.1bn.

Frankfurt in the lead as bourses advance

THE 2.2 per cent rise overnight on Wall Street sparked off an advance by most bourses yesterday. Currency plays also continued to feature, writes Our Markets Stoff.

FRANKFURT surprised analysts with its strength for the second time this week. Following a 3.97 rise to 668.97 in the FAZ index at midsession, the DAX closed 38.88, or 2.5 per cent, higher at 1,577.50. Volume climbed from DM5.3bn to

Over the past three days, the market has risen by 4.6 per cent; yet a week ago, said Ms Barbara Altmann of B Metzler in Frankfurt, most observer were expecting a further decline. The recovery, she said, reflects recoveries in the bond market and the D-Mark.

This week, a fall in average bond yields from 8.62 to 8.57 reflects the authorities' decision to postpone new govern-ment bond issues. Over the past week, the D-Mark has recovered against the dollar, om around DM1.72 to DM1.67. Financials, chemicals, engineering and steels led yesterday's gains. Hoesch, the steel-

SOUTH AFRICA

RISING international markets boosted Johannesburg yester-day, but trading was thin. The industrial index hit a record high of 3,403, up 17. Gold shares rose on the weak finan-cial rand and steady bullion price, the all-gold index

10 per cent stake.

AMSTERDAM gained 1.9 per cent on institutional buying. The CBS Tendency index rose 1.8 to a year's high of 98.2 in turnover estimated at F1600m to F1700m Among the win.

Aegon, the insurer, added Fl 2.20 to Fl 133.70 after announcing results in line with expectations and raising its dividend. These were the com-pany's first results produced on less conservative account-ing principles, and were there-fore of significance for the future performance of other insurers, said one analyst. Amev rose Fl 1.70 to Fl 59.60

maker which has moved into high-tech engineering, jumped to third in the most active stocks list, trading in DM696m as its shares rose DM25.50 to DM297 on a large buy order. Metallgesellschaft rose DM21.50 at DM513, still excited by Daimler's decision to take a

to Fl 700m. Among the win-ners, Philips jumped Fl 1.70 or 6.1 per cent to Fl 29.70, mostly on foreign demand, and Pirelli Tyre rose FI 1.40 or 6.4 per cent to FI 23.40 in spite of its sombre 1991 forecast on Tuesday.

The FT-SE Eurotrack 100 index for April 2 was overstated throughout the day by +12.96 because of an error in the pescia/dollar exchange rate, said the international Stock Exchange. For the same reason the Eurotrack 200 index was oversta corrected closing figure for April 2. den added F1 1.70 to F1 52.50. Pakhoed gained Fl 3.70 to Fl 197.70; the transport and

> busy frading, with the CAC 40 index up 24.79 or 1.4 per cent at 1,851.89. Turnover rose to about FFr2.7bn from FFr2.5bn. Alcatel Alsthom, the electrical engineering group, added FFr8 to FFr621 on volume of 337,430 shares. As the bourse closed, the company released its 1990 results and announced an offer to buy out minority

storage company is due to

report figures today.

PARIS advanced in fairly

dentale, Saft and Locatel, were suspended on Tuesday. — Alcatel's profits rise was as good as expected, said one salesman. He added that the current trend towards buying in minorities was technically positive for the market, as it reduced the free float and so helped to push prices higher. Pernod gained FFr64 or 5.5 per cent to FFr1,231 with 45,450 shares exchanged. The drinks group said that it had not ruled

ted by +7.74. The table shows the

shareholders in three subsid-

iaries through a share swap. The three units, Générale Occi-

Day's Low 1110,75

1076.41

2.5 per cent in Suez, which added FFr3.30 to FFr346.30. MULAN's Comit index closed 6.96, or 1.3 per cent, higher at 592.02, led up by Generall, Cir and Olivetti. The insurer enjoyed US interest and rose L750 to L35,806.

Mr Carlo De Benedetti's key holding company, Cir, rose 180, or 3.4 per cent, to 12,640, and Olivetti by L82 to L4,040 in late trading. Meanwhile the Fiat group retailer, Rinascente, put on L260, or 4.3 per cent, to L6,280 following Tuesday's higher profits for 1990.

ZURICH rose 1 per cent, the Crédit Suisse index closing 5.9 higher at 556.9. Foreign buying centred on chemicals, where Ciba-Geigy registered rose SFr80 to SFr2,640. Banks climbed on interest rate hopes, Union Bank registered closing SF127 higher at SF1771. STOCKHOLM saw foreign

interest in its big consumer durables companies, Electrolux rising SKr7 to SKr237 and Volvo SKr11 to SKr330. The Affärsvärlden General index closed 18.20, or 1.7 per cent, higher at 1,112.20.

ASIA PACIFIC

Strong yen and US gains spur Nikkei

FT-SE Eurotrack 100 - Apr 3

Hourly changes Open 16 am 11 am Noon 1 pm 2 pm 3 pm Close 1110.78 1111.63 1113.67 1114.34 1115.73 1115.92 1116.15 1116.86

Day's High 1117.27

Tokyo HOPES OF monetary easing, triggered by the stronger yen, together with the overnight surge on Wall Street, brought in broadly based buying yesterday, unites Emiko Terazono in

Tokyo. The Nikkei average gained 528.06 or 2 per cent to 26,780.06. It opened at the day's low of 26,322.71 and reached a high of

26,803.43 near the close. Volume expanded to 650m shares from 400m; domestic institutions were spurred into action by heavy foreign buy-ing. Rises led falls by 806 to 194, with 129 issues unchanged. The Topix index of all first section stocks climbed 30.86 to 2,007.56, and in London trading the ISE/Nikkei 50 index advanced 27.06 to 1,529.29.

The yen's strength caused a sharp turnround in sentiment. A Jardine Fleming trader said the Nikkei supported above the 13-week moving average was also a positive sign.

were sought on expectations of a discount rate cut. Tokyo Electric Power put on Y90 to Y4,000 and Nippon Steel added

Mitsubishi Electric, the most active issue, rose Y30 to Y817 on foreign buying. Investors were attracted because the group is gaining a strong foothold in the Middle East.

Drug manufacturers were strong on profits expectations and in anticipation of drug developments. The sector gained 3.42 per cent. Tanabe Selyaku rose Y100 to Y1.260 and Fujisawa Pharmaceutical Y90 to Y1.980.

Railway-related shares rose on rumours that Rast Japan Railway plans to list later this year. Keisel Electric Railway added Y40 at Y1,790 and Tokyu Y60 at Y1,590. East Japan Rail way's suppliers also advanced: Omron, which has received orders for automatic ticket checking machines, appreciated Y30 to Y2.230.

strong, reflecting increased orders because of the labour shortage. Toshiba Tungaloy climbed Y60 to Y890 and Hitachi Construction Machin-

ery Y90 to Y1,560. In Osaka, the OSE average advanced 461.02 to 29,623.70 on volume of 58m shares, up from 33m. Sumitomo Forestry added Y50 at Y1,830: the company, which is setting up several branches, has a large order backlog in spite of sluggish using starts.

Nihon Spindle rose by its daily limit of Y100 to close at Y1,030. Investors were attracted by brisk sales of its device to remove the chemical dioxin from water.

Roundup

ONLY THREE countries in the Pacific Basin region responded in strength to Wall Street and Tokyo. Otherwise gains were modest, and Manila declined. HONG KONG approached the all-time high of 8.950 on the

Hang Seng index, advancing

Turnover swelled from HK\$1.24bn to HK\$2.22bn. Properties led the rally. Traders noted that apart from the Wall Street rise, the recent recovery in the US dollar, to which the Hong Kong dollar is linked, made Hong Kong investments more attractive.
AUSTRALIA noted some

south east Asian buying as vol-ume climbed from A\$123m to A\$164m and the All Ordinaries index put on 22.2 to 1,457.0. News Corp, cutting its third newspaper title in six months, rose 30 cents to A39. Adelaide Steamship continued to suffer in the wake of last week's reported first-half loss, falling 3 cents to 11 cents with a heavy 4.6m shares traded, following a drop of 18 cents on Tuesday.

TAIWAN advanced by 3.1 per cent, the weighted index closing 159.54 higher at 5,344.84, but volume eased from T\$88.4bn to T\$88.3bn. Buying was targeted at mutual funds automotive stocks and small

Austral decision inspires Argentina

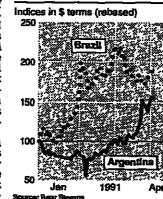
John Barham explains the recent surge in Buenos Aires while, below, Victoria Griffith talks to the São Paulo exchange president

HE NARROW streets of the Buenos Aires financial district swarmed with people a couple of weeks ago. Anxious crowds watched in silence as monitors in the windows of brokerages relayed the action at the city's stock market. Far from being a witness to disaster, as so often in the past, the Buenos Aires Stock Exchange had been spectacularly rejuvenated.

Turnover hit a record \$30.5m on March 21: the exchange's Merval index climbed 28 per cent on the same day, while the dollar-adjusted index gained 23 per cent, raising market capitalisation to \$5.31bn. Since then, the market has stabilised after three days of

ofit-taking which pulled it back down 8.8 per cent. It has even extended its gains, says Mr Marc Wenhammar of Latin American Securities in London, pointing out that, by Tuesday, the dollar-adjusted index had risen a net 2.5 per cent since March 21. Volume has also remained high, at \$18m on Tuesday, compared with \$3m a day six mouths ago.

On March 20, the day before the surge. Mr Domingo Cav-



economy minister, announced that the austral Argentina's currency, would be made fully convertible on April 1 and the exchange rate would not be allowed to fall below 10,000 australs to the dollar. Mr Cavallo said the central bank would stop printing money to cover government spending and promised that he would turn a budget deficit into a sur-

With interest rates tumbling to 3-4 per cent a month, from 5-10 per cent a few months ago,

and the exchange rate under control, investors had nowhere else to go than to equities. Mr Hugo Grimaldi, a financial commentator, says: "This is a plan to reactivate the economy. The government wants companies to make money so it

can increase its tax revenues

and balance the budget."
The financial market's positive reaction heartened Mr Cavallo. A member of his entourage said: "This shows that there is real confidence in Cavallo and the possibility of

recovery."
All depends on his ability to ontrol the budget and win the backing of foreign creditors. Analysts say that the Treasury cannot meet \$4.57bn in annual without fresh loans, debt relief or a moratorium.

If the government can run a budget surplus and keep interest rates low, say stock change officials, the outlook for Argentine equities will remain encouraging. Not only will other assets stay unattractive, but stability could improve corporate cash flows as interest rates fall and purchasing power grows.

Legalisation of loans in dollars could also encourage banks to lend more money for longer periods. Loans rarely extend beyond 90 days. Manufacturers and consumers might then increase their borrowing to raise output or to increase None the less, a fixed

exchange rate and inflationary

pressures will put pressure on companies to control costs. Mr Roberto Werner, head of capi-tal markets at Banco Roberts, "The market is very selective, picking consumer white goods, home electronics and car stocks. Commercial banking is in for tough times. The benefits of rationalisation will be gradual, but the cost

However, one dissenting observer says: "The million dollar question is whether to bet against Cavallo or not. Economy ministers in this country always do things right until one day they make a mis-take and they are gone."

History is certainly not on Mr Cavallo's side. The government has launched four major assaults on inflation in the last

Brazilian strength scuppers merger plans

ITH THE Brazilian stock market registering gains of more than 100 per cent in dollar terms since the beginning of the year, Mr Alvaro Augusto Vidigal, president of the São Paulo Stock Exchange, has reasons to be optimistic. Trading volumes have doubled since their low point last year, and the prospect of more foreign money coming to the market has given stock prices an added lift.

The government's new rules for equities, announced two months ago, will allow direct foreign investment in Brazil and reduce the amount of time foreigners have to hold on to stock. Mr Vidigal believes the rules could go into effect within the next 60 days and is pred-

Latest prices were unavailable for this edition

icting a rally leading up to the event.
Things have improved so much on the trading floor that Mr Vidigal has decided that the São Paulo exchange (Bovespa) no that the Sao Paulo exchange (Bovespa) no longer needs a billow. He backed out of a scheduled in orger with the Rio de Janeiro Stock Exchange a couple of weeks ago, claiming that Mr Fernando Nabuco, Bovespa's former president, had given too much away in making the deal. "Bovespa, which has the lion's share of the market in Brazil, must also have most of the power," says Mr Vidigal. The exchanges' presidents were said to have fallen out ver Rio de Janeiro's status as the "political seat" of the combined exchanges. Notwithstanding all the good news, there are some clouds on the horizon for

Boyesna. The Brazilian economy is still off-course, and the latest insider trad-ing scandal, concerning the coffee mar-kets, has taken its toll on international

credibility.
The success of privatisation, which Bovespa had been counting on to increase its market size, is also in question. "Without an international accord on debt, privatisa-

tion will not be nearly as successful as everyone had hoped," says Mr Vidigal. In spite of Brazil's economic troubles, Mr Vidigal insists that an 18 per cent setback in the index during the first three weeks in March was just profit-taking. "Brazil's stock prices are still cheap on fundamentals," says the president. "I believe there are good days ahead."

FT-ACTUARIES WORLD INDICES Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

national and Regional Markets			TUE	SOAY A	PRIL 2 1	991				MONDA	Y APRIL	1 1991		DOL	LAR BED	
Figures in parenthoses show number of lines of stock	US Dollar Index	Day's Change	Pound Sterling Index	Yen Index	DM Index	Local Gurrency Index	Local % chg on day	Grass Div. Yield	US Dollar Index	Pound Starting Index	Yen Index	DM Index	Local Currency index	1991 High	1991 Low	Year ago (approx)
Australia (74)	134 04	-0.6	112.40	117.35	117.11	115.00	-0.8	5.90	134.83	113.92	119.56	118.16	115.88	135.25	112.74	134.22
Austria (19)	196.59	+ 0.5	164 85	172.11	171.76		+ 0.0	1.52	195.65	165.30	173.50	171,46	17272	222.37	187.00	
Belgrum (60)	140.04	+0.8	117.43	122.59	122.35		+0.0	4.91	138.96	117,41	123,22	121.78	119.86	151.20	121.73	
Canada (116)	138 09	+ 1.1	115 80	120.89	120.64	115.59	+ 1.0	3.42	136.53	115.35	121.06	119.64	114.48	141.10	126.49	
Donmark (31)	242.09	+ 1.7	203.01	211.95	211.51	213.03	+ 0.4	1.56	236.00	201.09	211.05	208.57	212.19	270.56	217.74	
Finland (21)	117.35	-0.5	98.41	102.75	102,53	98,18	-0.5	2.47	117.91	99.62	104.56	103.33	99.67	125.15	90.81	136.70
France (113)	140.31	+ 1.1	117.66	122.83	122.57	125.29	+0.7	3.39	138.85	117.31	123.12	121.67	124.43	152.26	121.85	
Germany (88)	108.78	+ 1.7	91.22	95.25	95.04	95.04	+1.4	2.38	106.91	90.33	94.82	93.89	93.69	125,35	102.43	
Hong Kong (48)	153.77	+ 1.2	128.94	134.62	134.35		+1,2	4.38	151.99	128.41	134.77	133.20	152.06	153,77	119.62	
(roland (16)	165.30	+ 1.5	138.61	144.72	144.42		+0.3	3.12	162.82	137.57	144.38	142.69	146,04	182,48	132.88	185.39
Italy (91)	79.68	+04	66 81	69.75	69.61	74.53	+0.3	3.42	79 39	67.08	70.40	69.57	74.29	88,23	72.05	
Japan (453)	138.78	+24	116.38	121.50	121.27	121,50	+ 1.1	0.71	135.52	114,50	120.18	118.78	120.18	146,97	118.35	
Malaysia (33)	236.73	+ 0.5	198.51	207 24	206.82		-0.3	3,04	235.61	199.07	208.93	206.48	251.59	247.78	192.83	220.95
Mexico (12)	794.13	+05	665.93	695.25	693 82		+ 0.3	0.26	789.94	667.42	700.49	692.28	2584.14	794,13	534.45	
Netherland (40)	139.52	+0.2	117.00	122,15	121.90		- 0.1	4.28	139.23	117.63	123.46	122.02	120.67	145.73	125.70	
Hew Zealand (14)	45.78	+1.1	38.39	40.08	40.00		+0.7	8.28	45.27	38.24	40.14	39.67	40.96	52.31	41.18	
Norway (30)	198.62	+ 1.5	166.56	173.89	173.54	176.85	+0.2	1.77	195.75	165.39	173.58	171.55	176.55	223.24	182.24	233.42
Singapore (251	193.12	+01	161.95	169.08	168.73	159.22	- 0.1	2.36	193.00	163.07	171.15	169.14	159.38	208.25	151.63	189.48
South Africa (60)	198 60	+0.3	166.54	173.87	173.51	141.64	-0.2	4.03	198.02	167.31	175.59	173.53	141,92	208.54	173.00	
Spain (41)	162.93	+12	136.62	142.64	142.35		-0.3	4.41	160.97	135.01	142.75	141.07	129.15	171.12	131.51	134.35
Sweden (27)	188.90	+ 1.1	158.41	165.38	165.04	170.30	- 0.2	2.55	186.93	157.93	165.76	163.82	170.60	204.12	146.60	
Switzerland (65)	94.73	+ 1.0	79.44	82.94	82.78	83.81	+ 0.1	2.47	93.82	78 27	83.20	82.23	83.71	100,67	82,17	90.14
United Kingdom (295)	177.12	† 1.9	148 53	155.05	154.73	149,53	+ 1.1	4,77	173.87	146.91	154.17	152,36	146.91	187.44	156.27	148.82
USA (525)	153 83	+2.2	129.00	134.68	134.41	153.63	+2.2	3.19	150.52	127.17	133.48	131.92	150.52	153.83	125.95	138.94
Europe (937)	147.55	+1.4	118.70	123 92	123.67	121,45	+0.8	3.88	139.56	117.92	123.76	122.31	120.51	151.62	125.50	139.64
Nordic (109)	183.21	+ 1.3	153 63	160.39	160.07	156.87	+ 0.1	2.08	180.84	152.79	180.36	158.48	156.73	200.81	155.55	
Pacific Basin (647)	138.69	+2.2	116.30	121.43	121.18	121.89	+1.0	1.04	135.67	114.63	120.31	118.90	120.66	145.92	117.86	128.09
Euro - Pacific (1584)	140 21	+ 1.9	117.57	122.74	122,49	122.57	+0.9	2.22	137.61	116.26	122,02	120,59	121.45	147.88	121.29	133.11
North America (641)	152.78	+ 2.1	128.11	133,77	133.50		+21	3.20	149.57	126.37	132.85	131.10	148.10	152.78	125.91	139.00
Europe Ex. UK (642)	120.08	+ 1,1	100.68	105.13	104 92	105 64	+0.5	3.18	118.78	100.38	105.35	104.12	105.07	129.80	106.85	132,31
Pacific Ex. Japan (194)		+0.2	114.69	119 78	119.50	122,34	+0.1	5.01	136.49	115.32	121.05	119.63	122.26	137,25	111.40	
World Ex. US (1772)	141,10	+ 1.8	118.32	123 54	123.28	123.12	+0.9	2.28	138.55	117.06	122.87	121.42	122.01	148.16	122,32	
World Ex. UK (2002)	141.14	+20	118 35	123.57	123.32		+ 1.4	234	138.39	116.93	122.73	121.29	129.26	143,99	120.08	
World Ex. So At. (2237).	144.00	+20	120.75	126.08	125.82	132.75	+ 1.4	2.59	141.20	119.30	125.22	123.75	130.93	147.10	122.92	
World Ex Japan (1841)	148.64	+ 1.8	124.64	130.14	129.88	138.77	+ 1,5	3.53	145.06	123.41	129.54	128.03	136.71	151.69	126.69	139.46
The World Index (2297)	144.33	+2.0	121.03	126.36	126.11	132.81	+ 1,4	2.61	141.54	119.59	125.52	124,05	131.01	147,40	123.28	134.67

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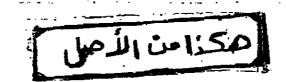
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APRIL 4 1991

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Per share tumbled (9 6p). A final divi-sip (2.3p) is recom-making a total of

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UK COMPANY NEWS

Caparo rises to £15.7m but expects slip this year

CAPARO INDUSTRIES, the total group sales declined by steel-based engineering group, increased pre-tax profits by 1i half.

per cent to £15.71m last year, but warned that it expected sales trend has unfortunately profits for 1991 to be lower. Turnover rose by 4 per cent to £229.73m and fully diluted earnings per share improved 20 per cent to 9.25p (7.71p). A pro-posed final dividend of 2.3p

gives a total for the year of 3.8p (3.lp).

Mr Swraj Paul, chairman, said: These are very satisfactory figures, achieved in increasingly difficult conditions." But he added: "The slowdown in sales seen in the last months of 1990 has continued in the second of the sec ued in the first quarter of 1991, and while we may see some improvement in demand in the second half, this will affect profits for the current year."

Caparo said operating profits from North America had increased to 27.5m (£4.14m), reflecting the £23m acquisition of Bock industries, which was added to the US steel tubing operation in March last year. However, UK operating profits fell to £12.25m (£13.82m) as a result of the slowdown in sales and tougher market con-

NORMAN HAY, the metals processing coating and finish-ing group, finished 1990 with

profits more than halved to 20.5m and is cutting the divi-

Shareholders are warned that the planned reorganisa-tion in engineering finishes will involve considerable costs

In the absence of any signifi-

cant improvement in the UK economy, group results will materially worsen this year and this will almost certainly continue into 1992, said Mr

Anthony Hay, chairman. His warning accompanied

equity, to acquire the rest of the capital at 220p cash per

The offer values the maker of piano actions, keyboards

and hammers at about £2.5m. The shares yesterday added

Herrburger reported pre-tax profits of £104,331 (£52,658 loss) in the first half to November

30, but this was aided by for-

Kong Stock Exchange.

15p to 210p.

and could affect profits.

Norman Hay halved and

US offer for Herrburger Brooks

Herrburger Brooks has agreed eign exchange gains and inter-an offer from Kimball Interna-tional, its US parent which has since made 97 employees

controls 71 per cent of the redundant, with associated

Salomon inc

Notice

to the Holders of Hong Kong Doller Warrants Issued by Salomon Inc to purchase shares of HSBC

Holdings pic (formerly to purchase shares

of The Hongkong and Shanghai Banking Corporation Limited) (the "Warrants")

NOTICE IS HEREBY GIVEN to the holders of the Warrants of adjustments to the terms of the Warrants required as a result of a scheme of arrangement under section 168 of the Companies Ordinance (Cap. 32) of Hong Kong concerning The Hongkong and Shanghai Banking Corporation Limited ("HSBC") (the "Scheme").

Pursuant to the Scheme, which became unconditional on 2 April 1991, HSBC has become a wholly-owned subsidiary of HSBC Holdings pic ("HSBC Holdings") through the acquisition by HSBC Holdings of the entire issued share capital of HSBC for a consideration of one new share

entire issued share capital of HSBC for a consideration of one new share of HKS10 in HSBC Holdings (a "New Share") for every four existing shares of HKS2. St each of HSBC. It has been publicly announced that details of the Scheme and the New Shares are contained in Listing Particulars prepared by HSBC Holdings and relating to HSBC Holdings and the listing of the New Shares on the London Stock Exchange and that these are evallable for public collection and are included in the companies fiche service available from the London Stock Exchange. Similar information is available in Hong Kong from the library of the Hong Kong Stock Exchange.

In accordance with the provisions of a warrant agreement and deed poli dated 28 October 1989 between Salomon inc and Morgan Guaranty (That Company of New York (the "Warrant Agreement") Salomon inc has

THE ADJUSTMENTS to the Warrants, which will take effect upon the Scheme becoming unconditional in all respects and the New Shares being listed on the Hong Kong and London Stock Exchanges, are as

(i) on issue, each Warrant entitled the holder thereof to purchase one share of HK\$2.50 in HSBC (a "Strare") at an exercise price of HK\$8.40 (subject to adjustment). The exercise rights will be adjusted so that every four Warrants shall entitle the holder thereof to purchase one New Share of HK\$10 in HSBC Holdings at an

(ii) the provisions relating to Board Lots (as defined in the Warrant Agreement) shall continue to apply in respect of the New Shares on the same basis as for the Shares, so that Warrants must be exercised in emounts which will result in the purchase of a number

of New Shares equal to an integral multiple of a Board Lot. From 9 July 1931, Board Lots in respect of the New Shares will be 400;

this will require Warrants to be exercised in integral multiples of 1,600. Tracing in the New Shares from 8 April 1991 until 8 July 1991 may take place in Board Lots of both 400 and 100 New Shares and Marrents may be traded in Board Lots of 400 and are exarcisable in

all other provisions of the Warrant Agreement shall apply to the Warrants (as adjusted) and the New Shares (including the provisions relating to Exercise Price adjustments) and a supplement to the Warrant Agreement will be executed to confirm the adjustments summerised in this notice and to make all conse-

It is expected that tracing in the Warrants will resume in Hong Kong and London at the commencement of business on 8 April 1991 and that the Warrants will become exercisable on the adjusted terms at that time.

aggregate avarcise price of HK\$25.60;

htegral multiples of 400; and

ermined, in exercise of its discretion in a manner which it considers to be fair and reasonable to Warrantholders generally, to make certain adjustments to the terms of the Warrants to reflect the consequences of

gives warning on 1991

about 15 per cent over the first

continued in the first quarter of 1991, and has also begun to affect our sales into Europe. This obviously has a significant effect on our profits, par-ticularly since the lower sales figure is also having to be achieved with lower margins in the fiercely competitive con-ditions now affecting all our markets – the UK, Europe and North America."

Gearing is 88 per cent, although most of the debt is in dollars and without recourse to the UK group. Net interest payable increased to £4.04m (£3.85m). Mr Paul said interest charges were covered 4.9 times by operating profit, which he considered a very satisfactory ratio, particularly since it included the Bock buy.

Mr Paul said government and other forecasters were sug-gesting that the recession would be relatively short-lived, with some improvement in demand in the second half of this year. "I hope they are right, but we cannot just wait

ditions in the last five months of 1990 as the UK recession began to take effect.

For the second half of 1990,

the preliminary statement, which showed turnover 22 per

cent lower at £13.25m (£17.07m), and pre-tax profit down to £912,000 (£1.97m).

Earnings per share dropped to 4.04p (8.05p). To maintain the cover of recent years, the final dividend is cut to

0.64p for a total of 1.14p

UK manufacturing affected

both the decorative finishing market and the higher margin engineering finishes. During

the last four months and the

first quarter of 1991, the latter, particularly for defence, had dropped in volume.

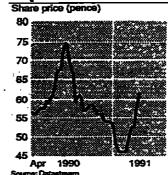
costs of about £230,000, which were not provided for at November 30.

Kimball, based in Indiana, makes a variety of consumer durable goods, including office and healthcare furniture and

The offer is subject to share holder approval at a High Court meeting and an extraor-

dinary general meeting.

Mr Hay said the decline in



redress against Touche Ross, the accountants which audited the accounts of Fidelity, an electronics company which Caparo acquired in 1984 but later closed, describing its accounts as grossly misleading.

take some time before these actions are resolved, shareholders may take some comfort that the now famous judgment has made users of accounts and other bodies look afresh at the expectations of auditors which will have to be rectified in due course.'

Caparo Industries

AST NOVEMBER Mr Michael Ashcroft, the York court.
Laidlaw, the Canadian waste management and school bus operator which owns 28.4 per cent of ADT, made the allega-

Mr Paul said Caparo was pursuing a new action against the auditors and seeking dam-ages from certain former Fidel-ity directors., "Although it may

chairman of ADT, used inside information to sell a 5 per cent personal stake in BAA, the former British Air-ports Authority, announcing the move only hours before ADT told the markets it had sold a similar stake, according to allegations made in a New

tion as part of a complaint aimed at forcing greater disclo-sure from the Bermuda-based security and auctions group.
"On the morning of November 29 1990, defendant Ashcroft announced he had sold his personal shares to institutional investors. Several hours later.

ADT announced it had sold a 5 per cent block. The price of BAA stock fell 12p to 392p on the news of ADT's sale," the complaint alleged. Laidlaw said that the con-cealment of actions, including Mr Ashcroft's dealings in BAA shares, called into question the integrity of ADT's manage-ment and had deprived its shareholders of important

decisions The case, which names Mr Ashcroft and fellow directors, Mr David Hammond, the dep-uty chairman, and Mr David

information for investment

Bates, alleges they defrauded buyers and sellers of ADT securities through the dissemination of false information.

Laidlaw is seeking to force ADT to make the necessary disclosures to comply with stock exchange regulations in the US, where its shares have their primary listing via American Depositary Receipts (ADRs). Further, it has also asked for an agreement that is currently denying Laidlaw any representation on ADT's board

to be declared void ADT remained silent this week, apart from saying that it plans to fight the case vigor-ously and that the claims were

without merit. The Stock Exchange in London, where ADT has its secondary listing after Nasdaq, requires ADT to make all infor-mation available to the market that will prevent a false mar-ket arising. The exchange is understood to have been aware of the allegations of insider trading in November but never comments on whether an investigation has taken place.

At the centre of Laidlaw's case lie allegations of a com-plex share price manipulation scheme involving the sale by ADT of assets over at least five years to affiliate companies which were in practice ADTcontrolled. It made use of UK accounting practice that allow gains on asset sales and asset revaluations that would not Sechura paid for the Attwoods normally be recognised in Nu-Swift stakes and that "normally be recognised in parent-subsidiary dealings", the case claimed.

Richard Gourlay on the case facing Michael Ashcroft and the tightly controlled ADT

Laidlaw, laid low, seeks recourse to Lady Law

The scheme involved the sale of ADT assets to a US affiliate, Sechura, which had been set up to build a portfolio of investments approved by Hawley (which avalved into ADT: ley (which evolved into ADT in

Most of the portfolio was acquired from Hawley/ADT and included what Laidlaw calls underperforming businesses", including Pineapple Dance Studios and Miss World

28 per cent of Attwoods, the waste management group, and ADT's 21 per cent stake in Nu-Swift, the fire-fighting equip-ment and office-cleaning group, for which ADT received a C\$522 loan note.

Laidlaw alleges Sechura repaid almost 30 per cent of this note by "reselling" many of the same assets to ADT within months of acquiring

When Sechura returned the Attwoods shares, ADT forgave \$63.5m of debt, compared to the \$27m it had paid in 1986. When it returned the Nu-Swift shares, ADT forgave \$48m of debt in a deal that implied the value of the shares had more than doubled.

Laidlaw claims that ADT had inflated the price which

ADT did not disclose the material write-downs of the loan note to Sechura in 1988 and

Laidlaw said it was impossible to know how much ADT shareholders had suffered but that the court had to prevent

further illegal actions.
In its complaint, Laidlaw also alleged that Mr Ashcroft never intended ADT's operations to be transparent and that when it invested in ADT from 1989 it had done so Group. In 1987 Sechura also received

relying on false disclosures.
In a fax to Laidlaw this
March 29, Mr Ashcroft offered
to invite a Laidlaw representative to the ADT board and said his company was in an "advanced stage of discussion" regarding a full listing on the New York market which would require changes in reporting procedures.

Laidlaw dismissed these as "vague assertions". They did not help shareholders decide whether to approve important proposals concerning the share capital and dividend policy at a special board meeting that was adjourned at Laidlaw's request last Monday until June 3. The New York court pro-

ceedings will focus the struggle for control at the top of Mr Ashcroft's tightly controlled group that has consistently failed to gain the confidence of



Michael Ashcroft: accused of concealing his actions

more establishment institu tions in the City.

Nor is Laidlaw likely to drop its case lightly. Since only last August, analysts say Laidlaw has recorded a paper loss of about \$400m on its ADT investment or nearly helf the \$202m. ment, or nearly half the \$8 book value at that time.

OUR RESULTS ONPAPER

1990 PRELIMINARY RESULTS

	WITHOUT	GROUP TARJOMARI ma figures) 1989	WITH A	GROUP IRJOMARI ma figures) 1989
Turnover (£m)	1,506.4	1,511.6	2,598.6	2,423.8
Operating Profit before exceptional items (£m)	171.4	174.0	282.2	273.0
Profit before Taxation (£m)	158.2	173.5	259.6	262.6
Profit after Taxation (£m)	103.2	108.9	174.1	173.7
Earnings per Share (p)	20.8	21.9	21.5	21.3
Dividends per Share (p)	8.35	_	_	_
Dividend Cover (times)	2.5	_	_	_
Interest Cover (rimes)	14.4	7.7	12.7	8.3
Net Debt to Equity Ratio (percentage)	19.7	25.1	14.6	30.2

The New Group after the merger with Arjomari is:

- The largest paper company in the EEC.
- Number 8 in the world's paper and pulp industry.
- Market leader in carbonless papers in North America and Europe.
- Market leader in thermal papers in North America and Europe.
- Number 3 in the important coated woodfree paper market for the advertising and publishing industry.
- A European leader in fine printing and writing papers particularly for business stationery using brands such as Conqueror, Connoisseur and Opal de Rives.
- Global leader in a number of speciality, technical and industrial papers.
- Owner of the largest network of paper merchants and distributors in Europe with market leadership in many key markets.

The Chairman, Cob Stenham, today said "We have entered the year with great enthusiasm derived from the product, market and human strengths of the newly combined Group, together with the opportunities for substantial synergistic benefits.

Despite difficult trading conditions, we remain confident about our performance in 1991."

> WIGGINS TEAPE: APPLETON

> > MAKING PAPER WORK

UK COMPANY NEWS

An acquisition with the right chemistry

Deborah Hargreaves on the integration of Foseco within the Burmah Castrol group

HEN BURMAH Castrol's bitter takeover haitle for Foseco, the speciality chemicals and abrasives producer, ended last Desamber the company bears. December the company began the really hard work, integratthe really hard work; integrat-ing the new company into its own structure and disposing of unwanted assets. This was against the background of the chemicals sector being stuck in one of its deepest downturns for many years.

"We had always suspected that the company had a years."

"We had always suspected that the company had a very good business with a good position and market share, but that it was strategically mismanaged," explains Mr Lawrence Urquhart, chairman of Burmah Castrol. Mr Urquhart is now traing to inject a force. is now trying to inject a focus into Foseco's diffuse corporate

strategy.

The strongest part of Foseco's business is its metallurgical chemicals division, which
Burmah will keep intact with
its own management structure
within its chemicals arm. "It is a good business which has a good business which has been diverted from its central purpose and we believe that, once released, it will generate substantial activity." Mr Urquhart said.

This part of Fosco's busi-ness, which serves the steel and metals foundry industry, has turnover of some \$200m

has turnover of some £200m and an important market niche. Burmah aims to build on that niche by highlighting the specialist nature of Foseco's services and pushing it as

an upmarket supplier.
The other main Foseco diviston - its construction and mining chemicals arm - has been merged with Burmah's similar business, Expandite. The rest of the business, which includes an abrasives division, a diamond products group and one of the world's largest producers of lavatory seats, has been lumped together and is currently under

review. This means it will probably be sold as soon as buyers can be lined up.

Foseco's earnings had been declining as the chemicals industry suffered from a downindustry suffered from a down-turn, but Burmah also reckons the previous management had not capitalised enough on the company's specialist position in many markets.

Profits had dropped by £6m in 1989 from £46.5m to £40.5m, but Burmah argued during the

bid battle that after stripping out extraordinary items profits had dropped by £10m in that time.
Analysts expect Foseco's

profits to have dropped even further for last year to about £36m. But Burmah Castrol believes that, by a combination of cost-cutting and aggressive marketing, Foseco's margina can be raised from about 6 per cent to 10 per cent in its main foundry operations. "The foundry industry is growing worldwide and its demand for highly technological products is increasing," Mr Urquhart

Foseco's strength is in its roseco's strength is in its technological expertise, but the company has been extremely weak on marketing. Mr Urquhart stresses that Foseco has been more sales-oriented but has done little long-term marketing to position itself for growth over the next five

There is a lot of scope for rationalisation and cost reduc-



Lawrence Urquhart: Foseco's strength is in its technological expertise, but it has been extremely weak on marketing

tion at Foseco," says Mr Nick Clayton, an analyst at Smith New Court, the UK brokerage house, "one of the businesses dragging it down was the abrasives division that Burmah is

looking to sell."

But Mr Clayton is sceptical about Burmah's ability to produce in the chemicals sector.

be diffract to a certain extent this year by the interest pay-ments on the debt incurred for "The company has put a lot of money into chemicals in the last five years but has not come up with the

can remember.
"When you're buying a can
of worms in the present envi-The contribution of Bur-mah's chemicals division to trading profits has dropped from £15.6m in 1987 to £11.5m last year, out of total growth in ronment, expecting profits to hold is a prayer," says Mr Clay-

Lec moves up to £0.9m as market share grows

that period from £139.4m to £183.4m.

This has partly been due to the cyclical downtum in chemicals, which is also a business that will help the group to gain more fully from an economic purpose.

LEC REFRIGERATION, the Bognor Regis-based refrigera-tor manufacturer in which Italy's Candy Ellettrodomea-tici has a 16 per cent stake, saw pre-tax profits edge higher by 221,600 to 2907,000 in the year to end-December

Foseco, but believes Burmah can bring an important view to the chemicals business. "We're The full-year dividend is maintained at 14.5p after an anchanged final payment of much keener on margin and profit while Foseco has concentrated on market share. We feel they haven't capitalised on the strength of their high quality market position."

Earnings per share were 9.899 (9.479).
The company said that, in spite of the recession in the retail sector, it had increased market share during the year, In other words, Burmah will be looking to exploit Foseco's close position with its clients as a specialist supplier to charge more for its services and develop long-term relationships enabling turnover to rise to 251.48m (£49.5m). Lec ceased bulk manufactur-

ships.

At the same time, the company has been starved of capital expenditure. "They were thrilled when we gave them £180,000 for a new electron microscope," admits Mr James Alexander, Burmah's corporate ing at its Calais factory last May, incurring closure costs of about 2200,000.

about £200,000.
Last year's result marked only a slight recovery from a sharp fall in profits in 1989, when pre-tax profits plummeted from £4.5m.
Mr Don Durrant, chairman, said Lec had recently intro-

duced two new products for refrigeration in hospital wards and pharmacies.
It had also recently supplied small domestic freezers to new customers in Poland and

the longer term. Mr Urquiart reckons that this year will be the toughest to predict that he Japan. The sharp slide in 1989 profits coincided with consumer concerns about the environmental impact of the use of chlorofluorocarbons and the beginnings of the UK con-sumer squeeze.

Friendly Hotels rides recession with 19% gain to £6m

By Michiyo Nakamoto

FRIENOLY HOTELS, the hotel and nursing home operator, reported a 19 per cent rise to £6.01m in pre-tax profits for 1990 from a previous 55.04m.
The improvement came on higher turnover of £31.24m (£26.56m) which reflected resilience in the group's botels, ser-viced offices and the New Con-

naught Rooms, the London banqueting complex.

The market welcomed the results and the shares rose 24p

"We couldn't shrug off the effects of the recession entirely," commented Mr Michael Thompson, managing director. "The figures show that we've beld our own relatively

with group's 17 hotels con-tributed 46 per cent to taxable profits while profits from its 16 serviced offices put in 36 per cent. The Connaught Rooms added another 14 per cent and two other businesses - the care homes and French Franks, a chain of sandwich

bars - made up the remaining

After a two-year break from hotel acquisitions, the group said it was ready to resume said it was ready to resume takeover activity. Rorrowings have been reduced to 27m after a recent sale and leaseback deal which raised £16.1m. A revaluation of hotels produced a surplus of \$7.7m over book cost. The combined benefits have brought graring down to 10 per cent from 22 per cent at

4 per cent.
While the Gulf War and the recession had depressed the hotel industry in general, the group was not as vulnerable to their effects since its hotels are located mostly outside of London

don.
The care homes and French

Franks businesses, however, were not as fortunate. Both were hurt by the increase in rates and higher rental levels

the year end. A recommended final divi-dend of 3p makes a total of 5p (3.35p). Earnings per share rose to 25.5p (21.5p) on a fully diluted basis.

BOARD MEETINGS

BAVUR :	12 (March of Carlot Area)	
TOBAY man (A), Cooper (Frederick), if New European, Associated rd (Milliam), Bransmer, Srifah- tum, Buder Cox, Coolain, Eya Entstes, S. General, Dutock o, London & Manchester, New r, Schotl, T. S. Storen, TT.	Bithern (A) Blue Circle Inde Downlebstee Electric & General Electric & General Fitch-RS Fortum & Misson Harring Son & Dew House of Larces Larces	Agr. Agr. Agr. Agr. Agr. Agr. Agr. Agr.
PUTURE DAYER	Morgan Crucible	Apr.
Chile annual principle Apr 6	Proudloot (Alexander)	Apr.
Day Treat	Stingety (HC)	Ap.

SUNALLIANCE

The audited Group results for 1990 are as follows:	1990	1989
•	£m	£m
Premium income -		
General insurance	2,512.7	2,475.3
Long-term insurance	861.2	810.6
	3,373.9	3,285.9
General insurance underwriting result	(550-8)	(63.7)
Long-term insurance profits	47.7	40.5
Investment and other income	322.2	341.8
Profit/(loss) before taxation	(180.9)	318.6
Taxation	(82.5)	90.9
Profit/(loss) after taxation	(98.4)	227.7
Minority interests	7.8	12.3
Profit/(loss) attributable to shareholders	(106.2)	215.4
Dividend	111.1	99.0
Retained profits transfer	(217.5)	116.4
Earnings/(loss) per share	(13.4p)	27.3p
Dividend per share	14.0p	12.5p

TERRITORIAL ANALY	SIS OF GENERAL INSU	RANCE RES	ULTS			
	. 1990	9	1989	1989		
		Under-		Under-		
	Premium	writing	Premium	writing		
· •	income	result	income	result		
	£m	£m	£m	£m		
United Kingdom	1,631.4	(461.3)	1,569.0	1.2		
Europe	378.9	(53.1)	365.3	(22.2)		
USA	230.2	(0.8)	262.7	(6.2)		
Canada	61.0	(7.3)	63.7	(5.2)		
Australia	101.7	(16.1)	109.7	(21.5)		
Other overseas	109.5	(12.2)	104.9	(9.8)		
	2,512.7	(550.8)	2,475.3	(63.7)		

The Group's net assets amounted to £2.034m at 31st December, 1990, excluding the value of long-term business. The solvency margin was 81% (1989: 119%).

The Directors recommend a final dividend payable on 1st July, 1991 of 9.0p per share making a total dividend for the year of 14.0p per share—an increase of 12%. The dividend, costing £71.5m, will be paid on 1st July, 1991 to shareholders on the register at close of business on 3rd May, 1991. The scrip dividend alternative will again be

The above statement is a summary of the year's results. The full audited Report and Accounts will be posted to shareholders on 22nd April, 1991 and delivered to the Registrar of Companies after the Annual General Meeting, which will be held on 15th May, 1991.

3rd April, 1991

Sun Alliance Group ple Head Office: 1 Bartholomew Lane London EC2N 2AB

Magnolia edges ahead to £1.05m

affairs director, "they put out a press release about it."

the £259m takeover, but Foseco

should enhance earnings over

Burmah's own earnings will

Mr Uronhart denies any sug-gestion that he will inject the rezemetesz with which Cestrol lubricants are marketed into

AGAINST A background of further deterioration in the retail market in the second half, Magnolia Group raised pre-tax profits marginally from fim to £1.05m in 1990. Management restructuring meant profits this time were struck after an exceptional charge of

Turnover of the group, which has interests in wooden and plastic products and pub lishing, rose by 7 per cent to 523.49m (\$21.91m). Earnings per share edged ahead from 10.91p to 11.16p and the final dividend is held at 3.65p for an unchanged total of 5.4p.

Mr Kurt Scharf, chairman, said that trading in the early part of 1891 had been affected by the Gulf War, adverse weather conditions in February and the deepening UK However, recent weeks had

shown an improvement and although this year was likely to be difficult, he felt confident Magnolia would perform well in its market sector.

Air London up 41% in spite of Gulf war

Mr Anthony Mack, chairman and managing director of Air London International, the

USM-quoted charter broker, said that "the crisis in the Gulf

has had both good and bad effect on the company's perfor-mance" in the six months to January 31.

He said that adverse effects on the flow of civil air traffic were compensated by Air London's involvement in the transportation of personnel and equipment connected with the conflict. However, taxable profits rose 41 per cent to £611,000 (£433,000) on turnover up 50

per cent to £8.6m (£5.7m). Earnings were shead 29 per cent at 4.47p (3.45p) and the interim dividend is lifted to 1.4p (1.1p).

Net asset value setback for Burford

Burford Holdings, the property investment and trading group, lifted taxable profits for 1980 by 16 per cent from £2.29m to £2.65m.

However, net asset value, after revaluation of tradin properties, dipped 12 per cent to 49.8p per share.

Following receipt of the monies from the sale in March of Henrietta House in London. the group has nil gearing. "We now have substantial cash resources available for investment" said Mr Nigel Wray,

chairman. Turnover fell to £9.37m (\$20.11m). Earnings per share emerged at 1.50 (1.1p) and a proposed final dividend of 0.45p lifts the total for the year from

NEWS DIGEST

Molvnx advances 17% to £1.69m

Molynx Holdings lifted pre-tax profit by 17 per cent in 1990 and said trading in the current year had been brisk.

The group, a supplier of closed circuit television and security and maker of computerised building and energy management systems. increased turnover by 36 per cent to \$15.58m (£11.5m) and

profit to £1.69m (£1.46m). Earnings on higher capital slipped to 12.5p (13p) and the

dividend is raised to 3.75p (3.2p) with a final of 2.5p. Mr Eric Walters, chairman,

said in the year six acquisi-tions were made: all were in niche markets and proving suc-He said the last quarter of the year was poor. However, the opening three months of 1991 "started with more vital-ity in trading . . . we should be able to report further prog-

first half results Bank facilities total some

£25,000,000 Cheltenham & Gloucester Building Society

Floating Rate Subordinated Notes due 2005

Notice is heroby given that for the six months interest period from April 3, 1991 to October 3, 1991 (183 days) the Notes will carry an interest rate of 12.2375%. The interest payable on the relevant interest payment date October 3. 1991 will be £6,135.51 per £100,000 denomination

The Industrial Bank of Japan,

Limited, London Agent Bank



INTEREST RATES LOWER? CALL FOR OUR

CURRENT VIEWS

Windsor House WNO HIWZ nobno

WESSANEN

KONINKLIJKE WESSANEN NV.

CONVOCATION for the Annual General Meeting of Shareholders to be held at the Okura Hotel, Ferdinand Bolstraat, Amsterdam at 3 p.m. on Thursday, April 25, 1991.

Report of the Board of Managing Directors for 1990
 Adoption of the 1990 Annual Accounts, including appropriation of

Extension of the authoritative powers of the holders of priority shares and of the authorization of the Company to acquire its own

. (Re)appointment of members of the Supervisory Board

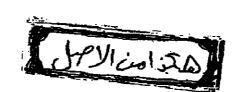
Copies of the full Agenda and the 1990 Annual Report and Annual Accounts are available at the offices of Koninkijike Wassamen NV and, in the United Kingdom, at the offices of Cazenove & Co., European Dept., 12 Tokenhouse Yard, London EC2R 7AN.

The Meeting is open to holders of Priority Shares, Registered Ordinary Shares and Bearer Depositary Receipts, and to representatives of the Press upon presentatives of the Press pass. As provided for in Article 28 of the Articles of Association, holders of parer Depositary Receipts for shares issued by the 'Stichting kantoor van aandelen Koninklijke Wessanen NV are entitled to attend the Meeting in person, or to be represented by a entitled to attend the weeting in person, or to be represented by a proxy appointed in writing, and may address the Meeting, provided that they have lodged their Bearer Depositary Receipts or a receipt given therefor with the ABN-AMRO Sank NV, Herengracht 597, 1017 CE Amsterdam (the Netherlands) by april 19, 1991 and have obtained a receipt which will serve as a ticket of admission to the Meeting.

The Board of Managing Directors Amstelveen, April 4, 1991

Koninklijke Wessanen NV P.O. Box 410 1180 AK Amst





£6m

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Why Michael and David

playing squash: Page 4

can spend more time

In many countries, factoring is growing in popularity as businesses seek to

ensure the fastest

sensitive to local economic trends and factoring firms in the UK have felt the full force of recession.

Big and still

THE factoring industry has taken the full force of the UK recession as the small and medium-sized companies which make up the bulk of its clients attempt to weather the storm. The rapid expansion of the second half of the 1980s has slowed - but not stopped - as some of the newer entrants to the industry pause to reassess

But for all the problems which confront factoring in the UK, on the world stage the industry has been growing at a rapid pace. Worldwide, factoring companies did \$244bn worth of business in 1990, a 29 per cent leap on 1989, according to Factors Chain Interna-tional, a network of factors in 35 countries. Mature factoring markets such as Italy, Sweden and Germany continued to

expand at a rapid rate.

Factoring is not a peripheral business any more," says Mr David Storey, managing director of Barclays Commercial Services. "It is big money. It is starting to cover all the rungs of the corporate ladder and is no longer just for the smaller company." In the UK, though, the pace

has slowed. Industry statistics compiled by the Association of British Factors and Discount-

possible cash flow. But it is highly

writes Charles Batchelor

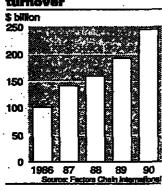
growing

ers (ABFD), representing 12 of the largest companies in the business, showed a 15 per cent rise in the turnover of companies serviced by its members to £13.8bn last year. In 1969, turn-over rose 24 per cent. The much smaller companies which make up the Association of Invoice Factors (AIF) fared better. The 10 members of the

> £220m last year but this had little impact on the overall level of activity in the indus-Most telling, though, was the rise in bad debts which ABFD

> AIF reported a 47 per cent rise in their business volume to

Worldwide factoring turnover



members absorbed on behalf of their clients. This figure rose to £11.1m compared with just £4.95m in 1989, denting factoring profits. The number of bad debts which had to be absorbed

rose 77 per cent to 5,780.

The outlook for the immedi-The outlook for the immediate future is subdued, according to a number of leading factors, though they are optimistic in the medium term. "It will be difficult for the next six months but by the end of the year I have hopes of an upturn," says Mr Leslie Bland, chairman of the ABFD and managing director of Century managing director of Century Factors.

"As base rates come down

companies will start looking for money to expand. The banks' recent loan experience is likely to make them reluc-tant to push money out so companies will turn to the fac-tors. Our money is available automatically as a company's sales rise."

Factoring's attraction to businesses is that it gets round the problem they frequently face when trying to raise more bank finance. Once a bank manager has lent up to what he considers is a prudent level, against the assets which the businessman can provide as security, he can usually go no further. Even if the businessman has firm orders he needs to finance the bank is unlikely to be able to help.

Factoring squares the circle by using the company's unpaid invoices as its security and providing cash against the invoices Most factors will pay up to 80 per cent of the value invoices immediately, with the remainder, minus their fee and interest charges, following when their client's customer settles or an agreed period of time has elapsed.

Full service factoring involves the factor taking over the administration of his client's sales ledger, making sure that customers pay on time and chasing up slow payers. The factor can also assess the credit risk of dealing with a particular customer and insure his client against had debts. It is because the factor is so closely involved in every aspect of his client's sales ledger that he can afford to make such a large cash advance But the economic downturn

has meant the factors have had to be more cautious in vetting new clients. "We are becoming more careful in assessing peo-ple," comments Mr Philip Black, managing director of De

do not once again gain a repu-

In the early days of factoring in the UK the industry backed too many unsound businesses and got a name for being "a lender of last resort". This has meant that many businessmen are unwilling to consider using a factor for fear of sending the wrong signals to their customers. The factors complain that this image is outdated but even the presence of many large bank-owned factoring compa-

Confidential invoice discounting, however, holds extra dangers for the factor. Since he is not in day-to-day charge of his client's sales ledger there is a greater risk of maladminis-tration or even of fraud. Some factors have been switching invoice discounting clients over to full service factoring in recent months so that the factor has a closer view of what is

are not aware that a factor or

invoice discounter is involved

"The problems have occurred mainly with confidential invoice discounting," says Barclays' Mr Storey. "But those lessons have been learned and people are now more keen to write full factoring business."

Many factors report a grow ing incidence of fraud as their clients' cash flow comes under pressure. Some businesses are tempted to send invoices to their factor before the goods involved have been shipped; some create completely bogus or "fresh air" invoices to generate more cash while others hang on to payments from cus-tomers which rightly should be passed on to the factor.

In the view of a number of the more established factors some of the recent industry entrants which specialised in invoice discounting have been reducing the scale of their activities because of these problems and because of lower than expected profits. "Some companies which came in two or three years ago are looking to see if they should continue," says Mr Storey. "They drove down margins, ran up high overheads and picked up losses on the way through. There is a bit of a shake-out going on."
Ironically, however, a numer of important changes in

the industry have been brought about not by problems with factoring but by upheavals in the parent companies of

shortly as a result of the parent bank's decision to concentrate on its core US banking market. Negotiations with a potential buyer are far advanced, according to Mr Jeff Longhurst, sales and marketIN THIS SURVEY

WHAT THEY DO: Charles Batchelor on the mysteries of the factoring business BRITAIN: more players join the game......Page 2 COMPUTERS: popularity rises, but beware of the

fraudsters CASE STUDY: close up report of a factor at work...

PROFILE: Elisabeth Tacev visits a satisfied custome WHO'S WHO: list of participants

DEBTORS: delayed payments are the burning ITALY: boom slows down in the world's busiest factoring market

UNITED STATES: over-exposed to the tattered clothing trade GERMANY: the Abtretungsverbot is no laughing

Illustration:

David Bromley Cartoons: Roger Beale

ing director. Meanwhile, Berisford Factors has been acquired by Bibby Factors after Berisford International, the food and commodities group, decided to reduce its involvement in

financial services.

Despite the present difficulties the factoring sector seems set to remain attractive to new entrants, provided they keep tight control of costs and avoid the frauds.

The continuing public debate on the subject of late debt payments, and their impact on the health of British industry, has focused attention on the need for a service of the sort provided by the factors.

The untapped potential is huge. A recent Confederation of British Industry survey of the late payment issue revealed that just 2 per cent of respondents had made use of a factor. The marketing and the image of the factoring industry have improved markedly in recent years but there is still a

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By reducing the time your customers take to pay your sales invoices.

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of the Dutch Rabobank. of the Dutch Rabodank.

"Our rejection rate is higher," explains Century's Mr Bland. "A lot of people come to us too late. If they had come three months earlier we might have been able to help." The factors are anxious that they

tation for helping businesses which are on the verge of fail-

against invoices. Since the client continues to handle his own sales ledger his customers

nies has not completely dispelled this negative perception.

The persistence of this view

of the factoring industry is one reason for the rapid growth of confidential invoice discounting over the past two to three years. Invoice discounting dis-penses with the service side of factoring - the sales ledger management and credit assessment - and concentrates solely on providing cash

some of the factors.
Security Pacific Business
Finance, the UK factoring arm
of the US banking group, is
expected to change hands

A number of the established factors have ambitious plans for growth while financial groups in related areas such as leasing and stock finance are expanding into factoring and

invoice discounting.
One such company is ITT Commercial Finance, a well-established player in the US in the areas of stock finance and invoice discounting. It plans later this month to launch its services in Europe from a base

In recent years, the UK fac-toring industry has evolved into four main streams. The biggest stream is the large, bank-owned factoring compa-nies which account for nearly 90 per cent of industry turnover. These companies make up the bulk of the membership of the Association of British

Factors and Discounters. The bank-owned companies face tough competition from smaller players intent on exploiting niche markets and from companies both large and small which offer factoring or invoice discounting alongside another financial service such as venture capital, leasing or stock lending. Finally, there is the group of small, mainly privately owned factoring companies which belong to the Association of Invoice Factors.

These four groups all hope to exploit their own particular strengths to maintain and expand their market share The bank-owned companies see their strength as their branch networks which can

provide referrals when factoring seems an appropriate option. The banks also believe their financial muscle and their ability to invest in the latest technology will mean they can provide a high qual-

ity, low-cost service.
"If the clearing bank provides a good factoring service why should a client look beyond his bank?" asks Mr David Storey, managing direc-tor of Barclays Commercial

BUOYANCY IN THE UK

More players join the game



ABFD chairman Leslie Bland (left) and Philip Black of De Lage Landen: diversity will be the key to the industry's vitality

Services, "How can the independents keep up with the banks on technology? We don't have Chinese walls in the bank the bank manager and the factor talk to each other - and that is to the client's benefit."

Following a four-year gap in the mid-1980s when it pulled out of factoring Barclays has gone aggressively for growth since it bought back into the industry in 1987. Barclays Commercial Services grew by 52 per cent last year compared with the industry average of 15 per cent and is back in the first division, Mr Storey claims

 The niche players believe there is good business to be done in areas which have been overlooked by the larger factoring groups. De Lage Landen, owned by Rabobank of the Netherlands, is exploiting its international network of associate companies to help clients exporting or expanding over-seas. "We aim more at the international than the domestic market," explains Mr Philip

Black, managing director.

UCB INVOICE DISCOUNTING.

We could not compete with the clearing bank-owned fac-tors which have huge branch networks but we can help, for example, a British company setting up a sales office in Germany. The German banks might be reluctant to finance a subsidiary with few assets of its own. By factoring its sales in Germany the UK company would avoid tying up too much

capital in the venture.' • The companies which provide a mix of financial services are seeking either to add an extra ingredient to their basic factoring service or to make their core financial service more attractive by adding

a factoring option.
Venture Factors, owned by
the United Bank of Kuwait, set out in 1989 to provide a mix of development capital with fac-toring and invoice discounting. It has made equity available in only a handful of deals but has found greater demand for its loans. It has made about £1.5m of loan capital available along-side invoice discounting

advances of £20m. Loans are usually made available for specific projects or when a com-pany, such as newly-estabpany, such as newly-estab-lished management buy-out, has yet to establish enough sales to rely solely on cash against invoices, says Mr John

Peters, sales director. Hill Samuel Commercial Finance tops up its basic invoice discounting package with lending secured against other assets such as stock and plant and machinery in what it calls "packaged lending". Loans account for £7m of finance provided by Hill Samuel compared with 983m worth cash advances against

This is not bank-style lending made on the basis of an annual review," explains Mr Ted Ettershank, managing

The finance available goes up and down with the value of the asset and we monitor the assets on a monthly or quar-

For ITT Commercial Finance invoice discounting forms part of a broad package of financial services available to business. ITT provides more than \$10bn worth of funding annually in the US and hopes to achieve £100m worth of business in sec-tors such as computers, motor cycles and caravans from its UK office in its first year. Mr Roger Taylor, director of business development, expects stock finance to account for 80 per cent with the remainder made up by invoice discount-

ing.

The smaller, privatelyowned factors see their
strength in being able to provide a more personal service to their customers than the large bank-owned groups. "When the

Smaller firms think they are closer to their clients' problems

owner of a small business phones up his factor he wants to talk to the top man and not to a clerk," says John Connell chairman of the Association of Invoice Factors and managing director of Bibby Factors. "The big factors are becoming just like the banks."

The smaller AIF-member companies believe that, as owner-managed businesses. they are closer to the problems of their clients. A drawback, though, is that growth is restrained by their own limited access to capital.

While some newcomers to factoring and some of the larger groups have aggres-sively expanded their invoice discounting business over the past year or so, AIF companies have concentrated on less risky full-service factoring.

Bibby, part of the privately owned Liverpool shipping group, recently acquired Beris-ford Factors from Berisford International, the food and commodities group which was seeking to reduce its involve-ment in financial services. Bibby had been planning to establish its own office in the south but the acquisition of the Hertfordshire-based Berisford gave it a ready-made southern base. Combined turnover of the two companies, which will run as separate operations, is

Berisford is not the only company to change hands because of decisions taken by its parent company. Security Pacific Business Finance is up for sale following a decision by its parent company to concen-trate on its US banking.

SecPac expects to complete the sale very shortly. Meanwhile, the long-term ownership of Chancery Factors is uncer-tain after Chancery plc, its par-ent company, was forced into administration by problems in

the property market. Despite the dominance of the large bank-owned companies the factoring industry continues to show a diversity of own-ership. It is important that this variety be preserved to maintain the vitality of the industry and to provide choice for its

Charles Batchelor

Charles Batchelor outlines the functions of the factor

Faster finance for business

I CAN'T BELIEVE IT! ADAY

FEW financial sectors have had to struggle quite as hard as factoring to make their mark on the business community. The suspicion in the mind of many businessmen that the factor was the lender of last resort has delayed his acceptance as a legitimate form of finance. This preconception has obscured a very simple method of financing business.

What a factor does is to take

What a factor does is to take over the administration of a company's sales ledger -including the chasing and col-lecting of debts - and advance money against the value of the

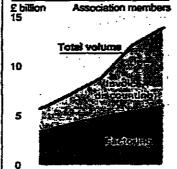
Involvement in businesses gives a clear over-view

company's invoices. Most factors will provide up to 80 per cent of the value of invoices as soon as they have been issued. The remaining 20 per cent - minus the factor's fee - will be paid either when the customer settles or when an agreed period of time has

As an additional service and an increasingly important one in the current business climate - factors will carry out credit assessments of their cli-ents' customers and arrange credit insurance cover if

requested.
The reason why the factor is able to make such sizeable advances against his clients' invoices is his involvement in running his clients' sales ledger. This gives him a clear overview of the state of his cli-ent's business and the extent of his exposure to any particular customer. The bank manager, who may only see his customers' management accounts on a monthly basis, can afford to be far less gener-

UK turnover



1986 87 88 89 ous in lending against his sales

Full service factoring, as the complete service is usually known, allows a company to grow in line with its order book. Contrast this with a company which depends on bank loans for much of its working capital. Such companies often find that their bank manager will not advance funds to finance incoming orders because he is up against the limits of the security he has taken out on the business's assets.

By handing the administra-tion of its sales ledger over to the factor a business can save management time and the payroll and administrative costs of running the ledger and chasing

up payments.

Because money becomes available as orders are invoiced a company has a much better, and more predictable, cash flow. It should be able to take on larger orders without fear of using up its working capital and be able to take advantage of cash dis-counts and bulk deals when buying in raw materials.

Companies normally need a turnover of £75,000 to be eligi-ble for the full factoring ser-vice though some factors set higher thresholds. One or two factors have special schemes for smaller businesses while factors can also be persuaded to back a newly-established



business if they are convinced close that he is using a factor and to arrange for customers

the factor.

a factor.

to make payments directly to

Invoice discounting, how-

ever, can take place on either disclosed or a confidential

basis. The stigma that still

attaches to factoring in the eyes of some businessmen

means they may not want cus-

omers to know they are using

The cost of factoring

that it will grow rapidly.
But size is not the only criterion. Factors like businesses which deal on normal trade terms with other trade customers. They do not like sectors such as the construction industry, where staged payments are the norm, or retail businesses selling directly to the general

To be eligible for factoring. companies must also have a spread of customers so that no single debtor is responsible for more than 25 to 40 per cent of the supplier's outstanding debt. Since it is expensive to administer large numbers of very small invoices, factors often stipulate a minimum average invoice size of £100 or

But not all companies require the factor to manage their sales ledger. Many established businesses have efficient systems in place already. Companies which are interested only in the cash advances may turn to a specialist invoice discounter or to the invoice discounting service of a factor. Invoice discounting is cheaper than full service factoring because the factor does not administer his client's sales

However, because the factor or invoice discounter is not closely involved in his client's financial affairs he will only offer invoice discounting

One must normally disclose that a factor is being used

larger, well established companies whose sales ledger systems meet his standards. Factors may require invoice discounting clients to have a turnover of £500,000 or more.

Companies may opt for recourse or non-recourse factoring. Recourse factoring involves the client taking responsibility for bad debts the factor has recourse to his client. This arrangement is best suited for businesses which already have taken out credit insurance or which deal with a wide spread of small customers, none of which would seriously damage the supplier if the debt were not paid. In a non-recourse arrangement the factor normally provides credit cover and bears the burden of any bad debts.

Factoring arrangements normally require the client to dis

depends on the type of service used. A full factoring arrangement could cost between 0.75 and 3 per cent of the turnover involved, while involved distinction would cost anything involved, while invoice dis-counting could cost anything from 0.1 to 1 per cent. Mention of these rates frequently puts low markin businesses off fac-toring shogether. But the fac-tors argue they can often save a company money when it adds up the cost of administering its sales ledger, and of ing its sales leager, and of allowing for delayed payments and bad debt.

If the client takes cash in advance against his invokes well as in price

There are variations in service quality as

(some companies do not take the money but simply use the factor to administer their factor to administer their invoices) he will pay interest on the money advanced in addition to the service charge. The cost will be similar to rate charged for a standard bank loan. The point about factoring, though, is that the money would not have been available as a bank loan because the as a bank loan because the company would not have been able to provide the necessary

security. in choosing a factor managers should compare offers from two or three, eliminating any who do not make a thorough investigation of their prospec-tive client's business. They should establish what volume of invoices the factor is prepared to approve, since factors will not take on existing overdue debts or unduly large debts owing from a single big customer.

Finally, the factors urge, they should be judged not just on price but on the quality of

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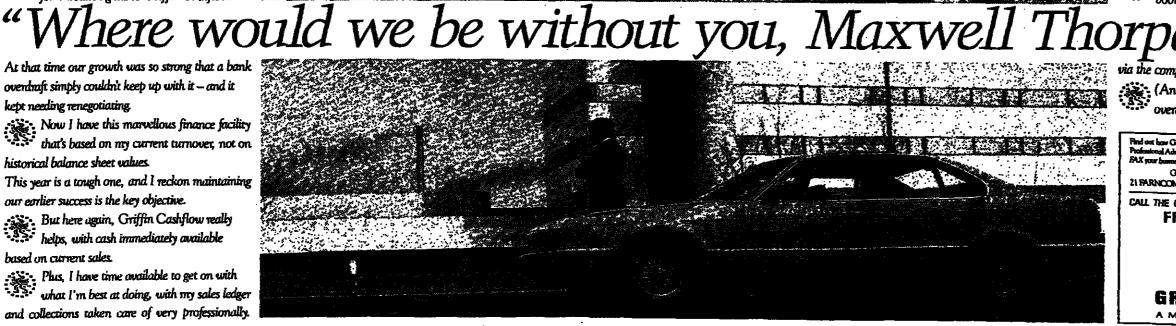
. "If I ever thank you for anything, it will be

kept needing renegotiating.

historical balance sheet values.

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our earlier success is the key objective.



boon, too, and I'm kept fully up-to-date

via the computer screen in my office. (And all for around the same cost-as un overdraft!) Thanks, Max!"

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THE factoring industry is ideally suited to the use of computerised systems. The factors handle hundreds or thousands of their clients' involces daily and need to match transactions done against the credit limits they have set.

2KIL 4 1991

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Computers are in widespread use, for in-house purposes, for liaising with clients and for handling clients international transactions. However, the potential for fraud and uncartainty in the minds of some factors about the legal status of electronic transactions prompted some in the industry to a act with caution

Lombard NatWest Commercial Services appears to be the furthest advanced with Factor-net, an electronic data internet; an electronic data interchange (EDI) system introduced in January 1990. Most of the other factors keep in touch with their clients through the Viewdata system. The advantage of EDI is that it speeds up the transmission of information of info tion and cuts the cost of com-munications because data is stored in the client's own com-puter as well as by the factor. But Lombard NatWest's older FacFlow system, introduced in 1985, and other non-EDI systems such as Interna-tional Factor's Factel aiready

Computers are used widely - but with considerable caution

Double-edged electronics

and time savings provided by EDI are not inconsiderable but at present the factoring indus-try appears to regard EDI as an entry ticket to the electronic networks which are expected to develop between larger com-panies and their suppliers rather than a major advance in

purely factoring terms.

If large corporations start demanding that their suppliers provide invoices in electronic form then the factors need to be able to plug into these networks if they are to continue a high-quality service.

But existing communication systems already provide quite sophisticated services. Interna-tional Factors' Factel allows clients to interrogate as many as 40 different screens. They can establish what cheques have been paid into their account by customers, the 10 largest invoices which have been disputed by customers and which customers, if any, are approaching the limits of bad debt protection provided

Another screen allows clients to see which customers are buying less than they did three months previously. This information may suggest where to redirect his market-

ing effort. International Pactors receives 25,000 screen requests in a typical week, says Mr David Richardson, marketing manager. The most frequently requested page category in one recent week was the one detailing the state of individual customer accounts (2,300 requests) followed by pages showing the availability of funds to the client (724 requests).

One advantage of good com-munications links between factor and client is that they remove or at least reduce the client's fear that he has lost control over his own sales led-ger. Because of the cost of providing this service, though, fac-tors tend to make it available only to their larger clients. Many of the smaller ones may prefer to deal directly with the factor's staff by telephone rather than a computer screen. Improved communications is of particular value when handling international transactions. Factors Chain International, one of the large international factoring networks, uses a communications system based on a mainframe computer and satellites operated by General Electric Infor-mation Services Company

(GEISCO). This system, known as FACT, allows factors to transmit standard documents such as invoices, credit notes and payment advices electronically and provides an automatic update of individual factors' accounting records and client accounts. One feature of the FACT sys-

tem is what is called a "netting facility" which allows participants to set receipts and pay-ments due against each other in a single currency. By reduc-ing the amounts of money the system reduces bank transfer charges and interest costs. The large bank-owned facin-house teams of software writers and programmers and have designed their own customised factoring systems. But many of the smaller companies use software designed by Hill Price Davison, a small software company in Putney, west Lon-Price Davison supplied its

first accounts receivable sys-

tem to a factor in the early 1980s and subsequently went on to write a factoring package which is in use with 10 UK factors and another 10 overseas. Factoring packages now account for more than half the company's £2m turnover. One important development in the factoring software field is an increase in demand for on-line services, says Mr Tony

Davison, managing director. Some factors at present require their clients to wait overnight for a response to queries, which means that a telephone through a computer remain cautious of the dangers of fastmoving electronic systems. All insist that paper invoices are call remains the quickest way to get an answer. Even those factors which sent to back up the electronic

allow their clients to input invoices and credit notes

I SUPPOSE IT'S TOO LATE TO

START USING & FACTOR?

invoice.

electronic invoice is unclear. The Article Number Association (UK), which provides advice on bar coding and related issues, says there is no difficulty in providing unique code numbers to invoices which would indicate who they come from and to whom they have been assigned. The fac-tors seem less convinced.

back up the electronic

But the exact status of an

Moving on to the next stage, the use of an EDI system to allow the factor to make payments to his clients still seems some way off. "Before we can allow the dispatch of invoices and credit notes to lead to the automatic transfer of funds to our clients our audit controls have to be very robust," says

one technology manager.

"The prospect of accepting fraudulent invoices and making an electronic payment all on the same day is our night-

mare scenario.' if these legal and technical issues can be solved there is undoubtedly scope for further considerable cost savings and improvements in the quality of service offered by the factoring industry. "At present we are only scratching the surface," says Mr Davison.

Charles Batchelor

ALICE GRIFFITHS, senior controller at Hill Samuel Commercial Finance, calculates that it will take ber another three weeks to resolve the worst of the disputes between

allow the inputting of invoices

and other documents. The cost

her client and his customers.

This is on top of the two weeks she has already spent trying to sort out the problems which have led to customers delaying payments and to the cash flow difficulties of her client. Disputes can arise when customers reject a delivery which does not meet their specification or disagree over prices, discounts or terms.

"You can see companies completely turned round when the disputes have been sorted out," she says. "When a com-pany is in trouble you get an increase in the number of disputes and the problems tend to get left to be sorted out later." Griffiths is in charge of a three-woman team based at Hill Samuel's Richmond, Surrey headquarters. The collections department has the job of making sure that clients bills are paid on time and that slow payers are chased politaly but firmly until they do settle.

Details of Hill Samuel's cli-

The polite persuaders sales ledgers. Some of these factoring clients will graduate through a call to the bought ledger department of her cli-

How Alice Griffiths' team keeps the cash flowing to Richmond

up on screen. The different screen pages shows levels of clients' sales, the amounts of money drawn down from the factor, the average number of

Factors swap lists of companies involved in litigation

days it takes to get paid and numbers of invoices and credit notes which have been issued. Most of Hill Samuel Commercial Finance's clients take its invoice discounting service

 they draw down cash against their involces but retain control of their own sales ledgers — so they have no need of the talents of Grif-fiths and her team. But 15 of the company's 160 clients do take its full factoring service whereby Hill Samuel takes ents' financial affairs are contained on database and called over the management of their

to the company's invoice discounting service when they are larger and better established, explains Ted Ettershank, managing director. But a small number have been transferred to factoring from invoice discounting because they have run into difficulties managing their own invoices.

The company to which Grif-fiths is now devoting most of her time is in the latter category. It has had problems with its sales ledger.

Griffiths is working her way through a list of 260 unpaid invoices. Not all of them are disputed but for one reason or another the client has not been paid on time.

One payment of more than £2.400 is 95 days overdue — that is, 95 days over the 30-day term agreed. Griffiths calls up the details of the invoice on

ent's slow-paying customer. Griffith's records list the two owners as Mike and Dave. They are both out "on site" at the moment so she says she will call again at 3pm. Her next call is to a company

which seems unable to track down the person with the authority to sign a cheque. Two previous calls have failed to find the elusive director. Dawn, this is Alice from Hill Samuel. Did you get the cheque agreed?" she asks. No, the cheque has not yet been signed. Griffiths asks for the name of the director who can sign. If Dawn does not call back by 3pm to say that the cheque has been sent Griffiths will call the director himself.

Griffiths is sure that the company has cash problems and is stalling deliberately. The factors exchange lists of her video terminal and puts companies with which they are not be bothered at all, is the

involved in litigation over unpaid bills and this company has appeared on the list of another factoring company. Griffiths has been doing this job for five years. Sometimes it can be difficult. The wife of one businessman broke down in tears on the phone while her two-day old baby screamed in the background. But you do toughen up and can see through the patently untrue

tales which some customers

tell to avoid making payment,

she says. The style adopted by the largely female teams of collectors at Hill Samuel and at the other factoring companies is one of polite persistence. The collectors assume a first name familiarity with the more junior staff with whom they talk on the phone.

If only the boss would pay up on time the switchboard girls and the secretaries would



Alice Griffiths: diplomatic

unspoken message. "You have got to be firm without getting cross," Griffiths explains. "You have to say clearly what you are looking for and why you are calling. But you have to remember that the people you are talking to are your client's customers.

If this does not work tougher measures may be called for. Griffiths has been through the list of unpaid invoices with the client's company secretary and they have decided which cus-tomers will be sent a solicitor's letter if they have not paid by that afternoon.
"Some of these companies

one of the admissibility of an

electronic invoice in court.

says the technology manager of one of the factors. "A judge might ask where was the sig-

nature or the company logo to

are just taking our client for a ride," says Griffiths. "We get a 75 per cent success rate from solicitor's letters and they cost only £5 each. The solicitor has a London address and that seems to be more effective than a Richmond one."

Although this particular client has got into difficulties, in the main companies have become far more aware over the past 18 months of the need to check the credit references of new customers. "We get a lot of calls from people checking references for sales as small as £500," says Griffiths. For invoice discounting cli-

ents, who are running their own sales ledger, Hill Samuel has to adopt a different method of checking that all is well. Since an invoice discounter does not see its clients' involces on a daily basis there is a greater danger that con-trols will become lax or even that fraud may be committed. It is one of the tasks of John Jenkins, audit manager, and

his four-person team, to stage

invoice discounting clients to check that their sales ledger systems are operating prop-erly. "We give people a week to 10 days' notice. We don't give them too much time though." Jenkins wants to see that

invoices relate to genuine transactions; that customers do actually exist and that the client's debtor days - the average time it takes to collect its money - are not increasing.

Many managers are realising that targets will not be met

Many managers are for the first time facing the prospect that sales and profits targets will not be met and that lines on graphs will not continue their upward course. "We ask them what they will do if they don't make their sales target," says Jenkins. "Could they cut spending on company cars, electricity bills or make people redundant? Some managers have difficulty accepting this

Charles Batchelor

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A helping hand over the financial fence

COME hell or high water, the staff of Alpha Rail in Kirkby-in-Ashfield, Nottingham, know that between 4pm and 5pm every Wednesday afternoon they will not be able to get any work out of their two directors, Michael Page and David Moores. The bosses will be doing another sort of work on the squash court.

The two men have set aside that hour to free themselves of the stresses of running their own company, having built their turnover to about \$2.5m since the metal fence maker

was set up in 1985.

They have had their fair share – or perhaps more – of stress. Mr Page describes how the company was formed on a £30,000 bank overdraft by three directors made redundant from another Midlands engineering company, who had to put up their houses as security. "We had nothing when we started he says, and the overdraft

had to fund all their expenses

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ises they leased from the coun-cil, purchase of the machines and steel to make the fences,

In their first year, they made a £14,000 loss on turnover of £500,000, and the bank wanted to reduce the overdraft when they wanted to extend it. The third director left, "the council wanted us out of the factory because of the noise, the propthe only way we could get anywhere else was by buying a company from the receivers," says Mr Page. The figures of the company they bought "were not as good as we'd thought," he says. But the purchase got them some of the machinery they use now, the factory and their current Por-

It was a difficult first year. says Mr Moores. Their main customers were local authorities, and it was "never easy" to make appointments - just the

ringing up could lead to lots of transfers of the call and not finding the person dealing with the fencing for a site, he says.

Then, he says, "we got an appetite to get more into the decorative fencing side of life, salaries, everything.

and grasped the importance of landscape architects. They were such a willing audience – we've never yet been turned down for a visit." With more environmental concern leading to greater attention being paid to the design of a whole site, refurbishment of blocks of flats and new developments, it was a growing profession and "a hell of a growth market," he But the overdraft problem

was difficult. The company needed more turnover and its clients - typically local authorities - were blue chip customers", says Mr Page. But the directors' request for an overdraft increase to £50,000 was met with a demand from the bank that it be cut to about 220,000. Mr Page says that was "hopeless - you couldn't run a chip shop on that".

Alpha Rail's accountant suggested that they try H&H Factors – now Trade Indemniy-Heller Commercial Finance, TIH - to borrow from the factor against the company's out-standing invoices. Mr Page and Mr Moores were sceptical. There was a stigma about factoring in those days - you were in trouble if you were factoring," says Mr Page. But they had little choice

They were surprised by the ease of factoring. "It's uncom-monly straightforward," says Mr Page. "It was almost a full-time occupation supplying banks with figures - they wanted two-monthly accounts,

World's top 10: 1990

Factoring turnover (\$bn) 20 30



David Moores (left) and Michael Page of Alpha Rail: still playing squash, but nowadays the game is more relaxed

which for a small company is a big job." With the factor, Alpha sends a copy of every involce issued and 75 per cent of the invoice's value becomes available for borrowing, up to a limit in the "pot" of £150,000. The other 25 per cent is paid when the debt is paid. When Alpha requests some of the pot's contents, the factor sends a cheque to Alpha's account and the company can draw on it by writing cheques the same

The factor wants a statement copy every month, and runs an age analysis on the invoices; when a debt becomes more than 90 days overdue it is invalid for a loan from the fac-tor. Alpha chases the debts, on the premise that the relationship with the client could be soured if the client received an impersonal letter from the factor demanding payment.

Mr Page reckons that "they

point you in the direction that

60

70 Number of companies

70

40

50

makes you get the cash in. And they don't like you to be work-ing over 25 per cent with one company. That's solid business

Alpha pays 1 percentage point less than the bank's interest rate on the loan, and % per cent of each debt as a factoring charge. Though the cost works out at a little more than having the overdraft from the bank. Mr Page reckons it is worth it for the reduction of hassle and worry, particularly in not having to risk losing his house. Mr Moores agrees: "For the first year you have your houses on the line and worry

Now the company makes decorative metal fencing and tes to "felt-tip" designs sent by landscape architects, as well as other "steel street furand pedestrian guard rails. It typically supplies children's playgrounds, ball-playing areas, supermarkets and flat refurbishments.

taking a £480,000 order from Olympia & York for Canary Wharf in London's docklands, but decided to make a "respectful withdrawal" on the grounds that it would have been too dependent on one client. "You're only one bad debt away from going bust," says Mr Moores, who nevertheless classed the O&Y job as a blue-chip debt. Usually a

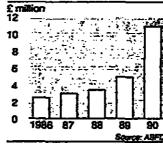
every six months or so, is a "break out the bottles order",

he says. Alpha has just set up a 50:50 sint venture with Orsogril, an tralian decorative rail maker, to market Orsogril's brightly coloured railings in the south-east. The venture is called Alphagril, and both men are enthusiastic about its potential: "We saw it as a string to our bow but I think it'll be another bow," says Mr Moores. As Alpha deals more with builders or civil engineering contractors, it is looking into providing a wider service by installing its fending as well as supplying. "A building or civil ngineering contractor does not generally want a supply only situation," he says.

A lot of the company's work has been in London, which w a disadvantage: "There is a lot of resource spent in going up and down the motorway," says Mr Moores, But now Alpha is doing more work north of Watford, for instance on the Shef-field Meadowhall shopping complex and in the Hull dock lands: "We recognised that the money would have to work north, he says. Mr Page says that because a

factor would not lend to a doubtful company, using a fac-tor is "almost a recommendation. TIH have been good friends." And he is unequivocal in his antipathy towards banks: "We have got no time for them. Now we're not frightened of the rug being pulled any minute." And with less steam to let off, the squash game doesn't need to be quite so fierce.

Bad debts absorbed by ABFD members



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es on how to tighten up on

their credit controls. This approach appears to be working, though, as the latest CBI

survey shows. There is little

doubt that many businesses would benefit by improving their procedures for assessing

chasing up debts when they

Slow payers are Europe's bugbear, writes Charles Batchelor

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Businesses yearn for the old days of discipline

GETTING paid - and getting Employment, meanwhile, has and published booklets providing advice to smaller busiwhich furrows the brow of businessmen and women throughout Europe. Even the Germans and the Swedes, who settle their bills promptly by international standards, require their suppliers to wait 48 days for payment - 18 days longer than the 30-day terms

usually quoted.
The British, by contrast, make their suppliers wait 78 days, according to a survey by Intrum Justitia, a credit management group, though their usual contract terms are also 30 days.

in many other countries payment terms tend to be longer to start with. The Italians frequently quote 120 days while the French, the Portuguese and the Danes quote up to 90 days, the European Commission reported in a recent study.

Businesses adapt to the pay-

ment conditions in which they have to operate and delay pay-ing their own suppliers in turn. But smaller companies, which tend to be at the end of the queue, suffer most, particularly in a recession when cash flow management is crucial to survival. Smaller concerns are more dependent on borrowing than their larger counterparts so they come under particular pressure if they have to borrow to finance working capital at a time of high interest rates.

Small companies are also least able to exert pressure on large customers to get paid on time. A south London company providing security guards and electronic security systems puts a clause in its contracts which allows it to charge 2 per cent interest. cent interest a month on bills which are not settled on time. But since customers sign 24 or 36-month contracts the managing director has never dared impose the charge for fear of

impose the charge for fear of losing his customers.

The depth of the recession and the high rate of business failures has brought a new urgency to the late payment question in the UK A survey out by the Confederation of British Industry revealed that nearly one in five small and medium-sized businesses regarded the late payment of bills as serious enough to threaten their survival.

The CRI was so shocked by

The CRI was so shocked by this finding - which showed that payments discipline had worsened markedly since its previous survey five years ear-lier – that it has set up a working party to study the issue. The UK Department of

tor the payments behaviour of the big-spending ministries. The results of the survey will be published and poorly performing departments will be chased up

Small business grows in Britain such as the Forum of

credit risk; by making clear to their customers their terms and conditions of trade; and by Private Business have been lobbying for years for a change in the law to give small busises the automatic right to

Action has become necessary to solve what is now a serious problem for industry

charge interest on overdue payments. But the government has refused to introduce legislation on the grounds that it would be difficult to frame with precision and would increase the burden of red tape on business. The factoring industry pro-

vides a commercial solution to the problem, ministers argue. The factors themselves tend to take the view that the practical problems of drawing up effective legislation and of enforcing it mean that a change in the law is not the answer. One or two argue, though, that companies could offset some of the cost of the factoring service if the factor collected the interest charged on the late pay-

The government has urged hig companies to pay on time

become due. Many companies take on new customers without asking the most basic ques-tions and they tend to assume that once a sale has been made the money is in their bank

account.
But organisations such as the National Federation of Self Employed and Small Businesses (NFSE) believe that neither an automatic right to interest nor improved procedures on the part of small businesses would be enough. The NFSE thinks the answer

lies in making court enforcement procedures more effec-tive. Defendants in debt collection actions can delay proceedings so long that small claimants have to give up because they cannot bear the expense or are forced into liq-uidation before they have colhe may be forced to make repeated visits to the court to obtain payment.

Legal reforms which are being introduced to extend the jurisdiction of county courts should make it easier and cheaper to obtain redress. But the NFSE believes that court reform should go even further. It wants court judgments to be followed by automatic enforcement hearings.

It also wants 30 days to be considered the normal payment term unless specified in a

contract and lists of defaulters who have not paid their debts to be made public. The com-plexity of the issue is illustrated by the European Com-mission's search for a solution. Just over a year ago it pro-posed setting a 45-day term for the settlement of bills and it asked business groups for their views. It received such diverse opinions from a total of 23 organisations that officials admit it has been difficult to reach a consensus. The commission hopes to come find an answer later this year. None of the proposals made to date seems to provide the complete answer. A solution may lie in a combination of legal change, improved credit management training for small businesses and modifications to court procedures. Some action to solve a serious problem for industry



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FACTORING 5

David Lane charts Italy's unrivalled growth

After the explosion

THE Italian factoring market continues to display the buoy-ancy that has taken it to the top of the world table. Turnover was 22 per cent higher than in 1989, reaching an esti nated L80,000bn. However, the 16 per cent growth rate was slower than in previous years. "Business enjoyed explosive

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growth during the mid and late-1980s, with factoring vol-nmes rising between 30 and 40 per cent annually," notes Colin Vincent, managing director of the Barclays Bank Italian factoring subsidiary. Though it was still healthier than in 1989, last year's out-turn suggests that italy's factoring boom is coming to an end and that the market is reaching maturity.

Conditions are now signifi-cantly different from those in which factoring started in Italy and which gave initial impetu to the business. Compared with other countries, where the management and guaran-tee of receivables provided factoring's foundations, in Italy it owed its success essentially to ings limiting banks' lending helped factoring to take root," explains an executive at BNL Holding, Banca Nazionale del Lavoro's financial services sub-

But Italian factoring has panged since BNL Holding's litalia, the first company in the business, started operations in 1963. This is evident from the fact that the removal of the last credit ceilings in March 1988 was not cted in a decline in factor-

A feature of the Italian market is the role of captive fac-tors, the in-house factoring operations of large industrial corporations, which hold about 35 per cent of the Italian marset. The country's large industrial groups have been aggressive in safeguarding factoring business among their subsidiaries and seizing business from their suppliers. "With an almost exponential growth, captive companies made an enormous contribution to the growth of the Italian market in he past," says the BNL Holding executive.

However, over the past two years, and particularly last year, the rate of growth in the captive market has slowed substantially. Against a 26 per cent rise in conventional business, captive turnover grew by only 14 per cent in 1990.

Keeping a foot in both camps, BNL Holding not only heads the Italian league with its Ifitalia and Sudfactoring subsidiaries, which together won about L13,000bn-of busi-ness last year, but also has an important place in the captive

In spite of their muscle, however, the big names cannot claim to have won the battle not easy for BNL Holding's two subsidiaries and captive interests, or for other leaders such as the Mediofactoring joint venture between Milan savings bank Cariple and Banco di Sicilia and banking factoring com-panies CBI Factor, Centro Fac-toring and Factorit.

The BNL Holding executive draws attention to the large number of competitors oper ing in Italy. With a total of about 80 factoring companie generally the subsidiaries of banks or captives controlled by industrial groups, the supply side of the factoring market is

"The domestic market is over-crowded," says Barclay's Mr Vincent. He notes that the pursuit of volume is leading to higher risk and lower profit-ability. "Though we offer a full

rates are aligned with bank rates and average commis m 1 per cent," says the BNL Holding executive. He notes that there is inevirange of factoring services, we tably a wide range for rates and commissions that reflect the volume of business, risk

duration, insurance cover and other features. "The main factoring companies tend to offer conditions that are similar, depending on type of customer and the service provided," he says. "We cannot afford to be out of line with the market. Our interest spread between cost of funding and rates to customers is between 2.5 and 3 points, and our commissions

for about 17 per cent of our

turnover, against the 3 per cent share that international

turnover represents in the Ital-

ian market overall. We believe

it is less risky." Handicapped by a small six-branch network

in Italy, the British bank can

exploit its global presence to win international factoring

business from Italian custom

at home in international mar-

kets than it does in Italy's southern mezogiorno regions, notorious for the pervasive influence of organised crime. But Barclays is not the only

factoring company wary of the south. In venturing there with

established in 1982, even BNI

Holding sought alliances with local banks. Though Sudfactor-

ing has grown strongly (its 52

per cent turnover rise last year was double Ifitalia's growth), its volume is still less than one

third of its large sister com-

The mezzogiorno's market is much smaller than the north.

with only 20 per cent of total

national turnover being generated in the southern mainland

regions and the islands of Sicily and Sardinia.For southern businessmen, factor-

an alternative source of finance than a broad service

for managing receivables.

Southern business benefits less from the sharp competition in Italian factoring, where

the fight for volume has resulted in a reduction in the

average conditions. "Interes

ing is more likely to represe

generally range from 0.1 to 1.5 per cent," says Mr Vincent. the future? Forecasts for this year point to turnover growth of between 12 and 15 per cent, offering limited opportunities to companies seeking volume and accustomed to high growth BNL Holding notes that factoring companies are facing a significant increase in operating costs, due particu-larly to higher salary bills and the large investment needed in information systems. "In addition, investment in distribution channels and managing com-mercial efficiency is certainly rising," says the BNL Holding CAUTION remains the watchword of US factors who have learned a bitter lesson after two years of watching many big, highly-leveraged retailers file for bankruptcy

In the US, unlike Europe, factoring is almost exclusively the domain of the clothing and textile industries, with about 80 per cent of annual turnover coming from apparel-related business. As a result, US factors were among the first to feel the blow when highly-le-veraged retailers, such as Campeau's Bloomingdale's department stores, started to become

unstuck in the late 1990s. three-pronged service includ-ing checking credit, guaranteeing that credit and providing advances against accounts receivables. Clients can use any or all of these services, and each one comes with a separate bill

Most of the American compa nies that evolved into factors started out in the 18th century as selling agents with links to European textile mills. They old and warehoused merch dise and knew which local companies could be trusted. A 1965 ruling by the Comptroller of the Currency allowed commercial banks to move into factoring, but by then the link between factoring and the clothing trade was almost immutable.

One reason for this strong bond is that both the textiles and clothing industries are extremely volatile, and subject to periods of very rapid growth. This cyclical variation made it difficult for companies to get standard bank loans, but lent itself particularly well to factoring

According to some factors, the industry has not diversified because it is based on individualised service, and factors ilready have a history of credit information and contacts in the textile and clothing worlds which would have to be forged in other areas.

But the lack of diversifica-

Anxieties persist in US, writes Karen Zagor

Fragile customers

US FACTORING VOLUME								
COMPANY	1998	1969	% change	1988	1987	1986		
Ambassador Factors	780	720	-5.6	555	550	49		
Barclays/American Commercial	3,843	3,332	+ 15.3	2,909	2,790	2,900		
BNY Financial*	6,200	5.000	+24.0	4.500	3,800	2,500		
BancBoston Financial	3,444	3,682	-6.5	3,698	2,986	2,783		
Çapital Factors	462	256	+80.5	207	n.a.	n.a.		
Century Business Credit	901	852	+5.8	705	663	503		
Citizens & Southern Com.**	5,800	4,600	+ 26.1	4.370	4,189	3,593		
Congress Talcott Factors	4,110	4,100	+0.2	3,750	4.085	3,162		
Heller Financial (Fuji Bank)	6,501	5,600	+16.1	4.550	4,200	3.760		
CIT/Group Factoring	6,751	7,400	-8.8	7,476	7,610	6,040		
Merchants Factors	120	82	-46.3	74	63	51		
Midlantic Factors	843	904	-6.7	739	604	507		
Midberg Factors	860	620	+4.9	780	755	720		
Republic Factors	4,200	4,100	+2.4	3,350	3,000	2,300		
Rosenthal & Rosenthal	1,160	1,120	+3.6	968	870	826		
Standard Factors (Sterling Nat.)	151	144	+4.2	142	147	139		
Trust Co Bank (Trust Co, Georgia)	2,906	2,768	+ 5.0	2,452	2,209	1,853		
TOTAL	\$49,012	\$46,024	+2.1	\$45,909	\$45,237	\$40,929		

tion has left US factors particu-larly vulnerable to big retailing es. As a result, 1991 ha started in the same way that 1990 ended, with a spate of

retail bankruptcies. Carter Hawley Hale and Hills Department Stores are among the biggest department store chains to have filed for protection from creditors under Chapter 11 of the Federal Bankruptcy code this yes And a question mark still hangs over R.H. Macy, which was taken into private hands in a management-led \$3.6bm leveraged buyout in 1985 and has been struggling under its hefty debt burden in the soft retail environment.

While factors are taking some steps to protect them-selves, such as keeping a very close eye on the stores delving more deeply into their financial health where once they were happy to rely on annual financial statements,

the harsh truth is that factors cannot survive without shipping to big retailers, even when the retailer's financial footing is shaky.

According to Mr Sidney Rut-berg, an editor at Daily News Record and an expert on factoring, "business is rough because of the big retail bankruptcies". However, none of the major factors has failed as a result of recent series of retailing Consolidation remains one of

the most notable trends in the

industry. According to Mr Rut-berg, there are now about 17 factors from about 30 a few years ago. In the last year, BNY Financial acquired BT ctors, which helped lift its total volume by 24 per cent to \$6.2bn and in December 1989 Citizens & Southern Commer cial acquired Security Pacific Factors, which contributed to

At the same time, overall volume in the industry grew by just 2.1 per cent to \$49.01bn. Indeed, the rate of expansion in US factoring has slowed considerably in recent years after a prolonged period of sustained growth which started with the econd world war. In 1940, total factoring volume in the US was 790m. By 1946 it had surged to \$2.41bn and by 1956 it had nearly doubled to \$4.30bn, climbing to \$7.39bn in 1966. But

since 1987, volume has stabi-

ised at around \$45bn. One of the hazards of the concentration is the increased exposure to bad debt - when there were more factors, a company could have seven factors; now it is unlikely to have more than three.
According to Mr Rutberg,

factors have started sharing the risk with clients. In addition, companies such as Macy, which has been plagued by rumours of impending bank-

ruptcy for many months, now have special credit committees that work with the factors to review the company's financial

Retailers also recognise the importance of working with factors – if a factor refuses to guarantee credit shipments will probably be halted and retailers cannot survive for very long without merchan-

The large number of retail bankruptcies has not been entirely bad for the factoring industry since it has prompte more manufacturers to seek the credit protection offered by

factors.
Although there is little connsus about when consumer confidence will return to the US economy, and with it a retailing revival, the worst of large retailers. Simply put, there are very few highly lever-

remaining highly-leveraged bis department store groups that has not filed for Chapter 11, and the company has taken a bankruptcy filing.

According to Mr Frederic Taylor, a high yield analyst at Salomon Brothers in New another Christmas" through ssuing new, preferred stock in a private equity offering and through the planned sale of its credit card division for \$100m to GE Capital, which will relieve Macy of the unit's \$1.5bm in debt.

The improvement has already started to appear in Macy's balance sheet

Macy is expected to take other steps if it is to survive spending, but its investors seem determined to keep the company out of the bankruptcy courts and this is good news for its factors. While there seems little reason to be bull-ish in 1991, factors may have reason to be cautiously opti-

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Legal barrier hinders Germans' progress An uphill struggle

THE German factor is struggling against tough odds to shed the image of a highpriced debt collector, and to gain due recognition as the purveyor of a sophisticated financiai service.

At present, the factoring industry still labours under a blanket of ignorance. "Even account officers at the banks and the banks here own many of the biggest factoring operations – have a tendency to view this as last resort financing", complains Mr Joachim Ost, chief executive of

Security Pacific Eurofinance in Turnover among the 12 members of the German Factoring Association last year amounted to DM15.5bn, representing a 16.7 per cent increase on 1989. But the figure remains small in proportion to the size of the German economy – just 0.5 per cent of GNP, compared with, for instance, some 5 per

One reason often cited for the relative backwardness of this form of financing is an ancient clause in German law known as the Abtretungsverbot or the ban on the right to assign. Companies can choose to introduce this clause which prevents their suppliers selling on claims against them. On the whole, it is the large

cent in Scandinavian coun-

and powerful customers who exert such pressure on their intermediate suppliers from the ranks of medium-sized and small business. Opinions differ markedly as to how much business the factoring industry is robbed of by this legal provi-

Mr Ost says that without the

restriction 1990 turnover might have been some 10-15 per cent higher and that by no means all industries where the Abtratungsgebot is common - such as the automobile sector would be natural candidates

for factoring in the first place. Others would put the loss higher. But all are lobbying hard in Bonn for a change in the law – in the face of opposi-tion from the big industry associations, and, curiously, without much support from the banking lobby either. At the same time, ignorance

and misconceptions of the nature of the business turn out to be a considerably more powto be a considerably more powerful obstacle to wider acceptance of the factor. Among
those relatively few companies
who actually know what a factor does, a high proportion
assume that the decision to
employ one is a clear signal
that the concern is threatened
with handwares.

with bankruptry.

Meanwhile, factoring plays
an important role, predominantly for intermediate suppliers in sectors such as textiles. Another high growth industry for which the extra source of financing is often needed is computer hardware. Clients are also to be found in the ment trade, transport compa-nies and employment agencies. Businesses where claims might be easy to dispute by contrast - computer software, for instance, constitute risks that factors cannot afford to

Factoring in Germany is

largely, though not wholly, conducted through the subsid-iaries of banks. Unlike Britain, wards he had been dubbed as A pioneer in the east was the oblisher Bertelsmann, which however, where the big clear-ers dominate the largest factor-

also has a large factoring opering operations, the activities of ation in the west. But this form only one of Germany's three biggest private banks - neutof factoring is of the captive variety, as the business includes effecting the delivsche Bank - would number among the top five factoring groups. While Deutsche owns 100 per the book trade. cent of GEFA in Wuppertal, Commerzbank does not have Most factors are convinced that the markets in eastern Germany, and subsequently

commerzbank does not have its own operation (though it does co-operate closely with Heller Factoring Bank, a subsidiary of the US consumer finance giant ultimately owned by Fuji Bank of Japan and one of the top five factors in Germany). Dresdner, meanwhile, has a 45 per cent stake in the still relatively small Disko Facfurther east, will eventually expand. In the shorter term, however, the impulse from European integration is expected to boost cross-border trade and general growth. Factoring will be the indirect beneficiary of both that and the likelihood that the harmonisation of standards throughout Europe will eventually be extended to include the abolition of the Abtretungsverbot. still relatively small Disko Fac-toring Bank, in which the credit guarantee agency Hermes also has 45 per cent.

Meanwhile, Germany's largest factor, DG Diskontbank, is

Katharine Campbell

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five companies is Procedo Gesellschaft für Exportiactoring, 50 per cent owned by pri-vate individuals and the rest Eastern Germany is

by Allgemeine Kreditversicherung in Mainz, another large merchandise insurer. In export factoring, Procedo is by far the largest, claiming a 47 per cent share of the German market. Last year, total turnover reached DM2.012bn, DM1.477bn of that falling to cross-order

widely regarded as a

long-term growth

market

wholly owned by the Deutsche Genossenschaftsbank, the lead

institution of the country's

extensive co-operative banking sector. Also among the leading

The Mainz insurer is in turn understood to be considering a link with DG Diskontbank, which raises questions as to the future of the 50 per cent privately held Procedo in the event of a deal materialising. In addition to Heller, a number of other foreign companies are involved in the German market. Last year, for instance, De Lage Landen Factors of the

dorf, and Security Pacific is selling its operation, started in One area apparently tai-lor-made to ambitious factors is eastern Germany, where cash-strapped concerns might be eager to explore all methods of alternative financing. Most factors, however, are proceeding with the utmost caution. Less than DM100m worth of

Netherlands set up in Düssel-

half of last year, according to the factoring association.

The main obstacle is the difficulty of credit assessment an absence of the most basic to even a simple list of debtors - together with the inadequacies of the legal system which greatly complicates the enforcement of claims. A cerfactoring can also constitute a problem - one westerner,

after careful probing of a potential client, heard after-

East German related business was completed in the second

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COMMODITIES AND AGRICULTURE

Analysts play down Soviet gold sales fears

FEARS THAT economic chaos the Soviet Union will result in the Soviet Union will result in vast quantities of gold bullion being sold in the west are unfounded, according to two leading analysts. However, they suggest the Soviet Union, the world's second-biggest gold producer, will this year boost sales of the precious metal, perhaps by nearly one-third. perhaps by nearly one-third. But, as an astute trader, the Soviet Union will take care not to damage the gold price -although its activity might help to put a "cap" on any price rise.

The Soviet Union aims to earn between US\$2.5bn and \$3bn of foreign currency a year from gold sales, according to Mr Timothy Green, an indepen-dent analyst and author of several books on the metal. To do so it has sold an annual 6m to 8m troy ounces.

Mr Green says that annual sales of up to 11m ounces can now be anticipated. "That would earn the Soviet Union an extra \$1bn or more each year," he says in a special paper published in the annual report of Echo Bay Mines, the US gold producer. Mr Jeffrey Nichols, manag-

ing director of the American Precious Metals Advisors consultancy organisation, refers to current gold market concern that the Soviet Union's deteriorating credit-worthiness might force western banks to sell Soviet gold held as collat-

eral against loans. He estimates that 6.4m to 8m ounces of gold with a current value of \$2.3bn to \$3bn are held. by western banks as a result of "swaps" — the simultaneous selling of physical gold in the spot market and repurchase of

forward positions.

forward positions.

"The threat of substantially increased [gold]) sales seems unlikely to me," says Mr Nichols in APMA's latest Metals Fax. "While some banks may wish to reduce their exposure to Soviet debt, even debt backed by gold others still. backed by gold, others still view this as good – or neces-sary – business. In particular, German banks, under direction from federal authorities, may be willing to increase their swap positions with the Sovi-ets."

The analysts estimate that Soviet gold production has been about 10m ounces a year (about half that of South Africa, the biggest producer) but Mr Nichols suggests the country's problems may now have reduced annual output to 7m ounces. Soviet gold reserves are estimated to be at least 64m ounces (2,000 tonnes). Mr Nichols says: "Soviet monetary authorities may wish to maintain the level of gold reserves as a prelude to even-tual membership in the Inter-national Monetary Fund, to help support borrowing, and eventually to support a freely-traded rouble."

NZ refuses to guarantee funding of Wool Board

THE NEW Zealand government has turned down a Wool Board request to guarantee its funding, Mr John Fal-loon, the Agriculture Minister said yesterday, Reuters reports from Wellington. "We could not agree to the

precedent that guaranteed funding for the Wool Board would imply," he explained. The board sought a government guarantee on borrowings so that it could compensate

those farmers who had not auctioned their wool before a February 12 suspension of price support. The suspension was in response to a shimp in international demand and chronic oversupply in Austra-lia, where the Australian Wool Corporation also suspended

support mechanisms.
"In the subsequent event of other [producer] boards approaching the government for similar arrangements, not only would the other boards' independence from government assistance be compro-

mised, but the government's fiscal programme would be jeopardised," Mr Falloon said. In December the New Zealand Wool Board arranged NZ\$200m (267m) in term borrowing. It also has a promissory note facility. It has not said how much government guaranteed debt it wanted to

raise, but said the sum would

depend on market prices. Mr Falloon said he was confident the board could trade through its difficulties and maintain its obligations to farmers who had expected minimum prices to remain throughout the season. But the decline in prices in the post-February 12 free market has not been as dramatic as was first expected. The market indicator was 378 NZ cents a kilo-gram (clean) at the last sale on March 27, up 12 cents from the previous sale on March 21. The market price was 395

PNG urges ownership change for closed mine

By Kevin Brown in Sydney

SIR MICHAEL Somare, Papua New Guinea's foreign minister, yesterday stepped up pres-sure on CRA, the Australian mining group, to sell its 53.6 per cent stake in the closed Panguna copper mine on Bougainville island. Sir Michael said he had

received "a very attractive offer for the mine from Mr Jay Pritzker, the Chicagohased investor whose compa owns the Hyatt hotel chain. CRA executives have met Mr Pritzker twice at Sir Michael's request to discuss the future of the mine, which was closed in 1989 following attacks by the secessionist rebels belonging to the Bougainville Revolu-

tionary Army. Sir Michael said CRA's consir michael said ChA's continued ownership of a majority holding in the mine was "unsuitable". He did not give details of Mr Pritzker's offer but claimed it would form the but claimed it would form the basis of a new partnership between the PNG government and the people of Bougainville. Sir Michael also said two other groups had approached the government with potential offers for the mine.

However, CRA officials said the talks with Mr Pritzker did not lead to an acceptable offer.

not lead to an acceptable offer. The group, which is 49 per cent owned by RTZ of the UK, has told the PNG government it is willing to sell to help the stalled peace process on Bou-gainville, but will only accept a "reasonable" offer.

The PNG Government has re-established communications with Bougainville following talks in Honlara, capital of the Solomon Islands, but the reb-els have subsequently refused to lay down their arms. A tentative peace agreement between the two sides also

future political status of Bou-

gainville, which CRA says must be resolved before the Panguna mine can reopen.

Albras, the Brazilian aluminium giant, announced March production figures of 13,400 tonnes of aluminium, less than half its normal monthly output of 27,000 tonnes. Some 7,000 tonnes of March's production was produced before a power cut caused serious damage at the group's Belem plant a few weeks ago when molten metal in furnaces cooled and hardened.Of the group's 864 furnaces, 524 are now function-ing. However, most of them are producing aluminium at purity levels well below that

demanded by the market. An official said the average purity level is now between 99.4 and 99.5 per cent. The cents a kilogram just before company is negotiating with buyers to sell the impure aluthe suspension, compared with 505 cents set last June.

Portugal's plastic-covered farm project

Patrick Blum describes an ambitious plan to supply market garden produce

T A time when Portugal's farmers face with increasing apprehension the prospect of falling trade barriers and subsidies. an ambitious new venture to an amonious new venture to produce high quality out-of-season produce is setting out to prove that Portuguese agri-culture can compete and pros-

per.
The challenge comes from Mr Thierry Roussel, a French entrepreneur, whose Plein Sud group is planning to invest \$100m to establish what he claims will be Europe's leading supplier of market garden produce. Since the project was first conceived in 1988, about \$25m has been invested in two farms totalling 800 hectares, which are been gradually being brought into production. Both farms rely on modern produc tion techniques managed by a team of specialists drawn from Israel, North Africa and

A fleet of lorries has been assembled through a joint venture with a local partner to carry produce speedily and reliably to the main European markets. By the end of the year, the group will launch its own distinctive Cap Verde label for its higher quality products, to be followed later with the launch of a range of "eco-products" aimed at the growing market for natural foods produced in an environ-mentally safe way.

For Portugal this is a radical departure. Portuguese agricul-ture suffers from chronic inefficiency. Division of land into tiny, unviable plots in the north and vast poorly managed co-operative farms created in the south after the 1974 revolution, have hampered moves to modernise agriculture, and left Portugal dependent for more than half of its food on imports. The biggest handicaps are outdated and rudimentary production methods and poor distribution networks and mar-

keting.
Plein Sud's advantage is that scratch. On the basis of a careful study of supply and demand in the major north European markets of Britain, France, Germany and the Benelux countries, production



can be planned according to need and at the time when prices are at their highest because demand can only be met by costly imports from Israel, South Africa or South For example, according to

the study, the average wholesale price of strawberries on the main French market at Rungis for 1987, 1988 and 1989 reached a peak of above FFr41 (£4) a kilogram for the month December, falling to FFr13.20 a kilogram in July, when the market is flooded with locally grown fruit. The same price fluctuations apply to other produce: tomatoes are scarce and most expensive in the months of March and April, melons between Febru-

ary and May. The commercial lesson drawn from these findings was to take advantage of demand and price movements for offseason produce by supplying the desired products, of a good quality, at acceptable prices and at a moment of optimum returns from a source that is within easy reach of targeted markets. Portugal was chosen as the ideal site because it could fulfil all those condi-

Production will be simed at the Iberian market during the summer months, when demand for fresh fruit and vegetables is heightened by the large inflow of tourists. Plein Sud says Spanish production of market garden produce is made more difficult in the summer because of the high temperatures there - unlike the west-ern coast of Portugal where the climate is more temperate because of the Atlantic Ocean.

O ortugal's climate allows open air and greenhous production all year round, while production costs can be kept low. According to an official Portuguese study published in 1988, average hourly labour costs – wages plus social security charges – were more than five times lower in Portugal than in northern Europe, about a third of those in neighbouring Spain and almost half those of Greece. Portugal's membership of the European Community also ensures free access to community markets, which can be reached quickly by road, thereby reducing trans-port costs and wastage. To fulfill this strategy, Plein

The largest, and the key to Plein Sud's ambitions, is at Brejao, on the southern Alentejo coast. It consists of 500 hectares almost half of which already are under cultivation. The farm set on what used to be sandy marsh lands beaten by violent winds and winter torrential rains is expected to produce about 8,500 tonnes of truit and vegetables including strawberries, melons, tomatoes and lettuces in the 1990-1991 season, and about 21,000 tonnes in the 1991-92 season.

Despite the warm oceanic climate and one of the highest counts of sunlight hours in Europe, to make cultivation possible 5 km (3 miles) of wind cutters had to be erected, and 2,300 kilometres of drainage pipes were sunk into the ground to soak up excess moisture and, it is planned, to rechannel it for irrigation. Computerised drip feed watering systems developed by the Institut National de Recherches Agronomiques of France are installed, backed up by four artificial lakes to collect rain water, supplementing water from a nearby dam at Santa Clara. Water management, for which an Israeli engi-neer is repsonsible, is crucially

important.
The land itself is regularly treated and prepared for each new cultivation. The soil here is simply an instrument of pro-duction. It is so poor and neutral that we use it only as sup-port for cultivation. We feed it. port for cultivation. We need it, irrigate it, drain it and wash it every time we switch what we grow," says Mr Mourad Elmili, a Moroccan farmer now director of the Brejao farm. Fiexibility to meet changing demand is crucial to the venture's suc-

cess, he says.

Before each new cultivation the soil is sterilized to kill bacteria. It is regularly tested and, whenever necessary, fed with organic materials to improve its quality. Greenhouse cultiva-tion and the use of special plastic covers, which form seem-ingly endless lines of small tunnels, help to reduce attacks by insects, thereby diminishing the need to resort to chemical

The second location, a farm of 300 hectares, of which 30 hectares have been planted so far, is at Mira. 90 km (56 miles) south of Oporto. It produces plants, ornamental trees and flowers. It is expected to produce 3m plants this year, 5m in 1993 and 10m in 1985. Set on the remains of burnt forest, the land has needed extensive preparation, and 18 km of wind cutters have been erected. The guiding philosophy is the same as at Brejao with the same emphasis on modern produc-tion methods. Germany, France and Britain, which between them account for 70 per cent of the European market for plants and flowers. have been selected as the main

targets.
About 100 workers and specialists of various nationalities work at Mira and another 500 at Brejao. "We have a tower of Babel here with people from 14 different nationalities speaking five different languages," says Mr Elmili. Many of the qualified engineers are young Portu-guese women who have found in Brejac the possibility to do a job they like in an area of activity where normally women have only the most menial jobs. That is also a

India releases 200,000 tonnes more sugar for export

By Kunal Bose in Calcutta

THE INDIAN government sanctioned a further 200,000 tonnes of sugar exports for the 1990-91 season (October to Sep-

The move is partly a response to pressure from the sugar industry, which is unable to realise economic prices in the domestic market because of bumper production in two consecutive years, and partly a reflection of the coundesperate foreign

exchange situation. Earlier, the government authorised the export of 225,000 tonnes of sugar, out of which the State Trading Corporation had settled sales contracts for 150,000 tonnes. Henceforward, the industry, through its own Indian Sugar and General Industry Export Import Corporation, will be handling exports without the involvement of the

The government agrees with

the industry that its trading organisation is well equipped to handle export independently, according to Mr Om Dhanuka, spokesman for Indian Sugar Mills Association. The export import corporation is considering the option of direct selling instead of invit-ing tenders for the remaining 275,000 tonnes earmarked for export. A decision on the organisation of future exports will be taken at a board meeting of the corporation on The industry will strive to

ship as much sugar as possible by May as the Bombay port does not lend itself to handling of sugar during the monsoon.
The other indian ports which
may be used for sugar exports
are Tuticorin, Kandia, Madras and Vizag.

As the exports are to be made from the portion of its production that the industry is

allowed to sell in the open market, a liberal export release is not going to affect the interest of domestic consumers, who get sugar at fixed rates from fair price abops. Industrial consumers account for as much as 75 per cent of free-sale sugar.

With open market prices remaining depressed, the industry, according to Mr Dha-nuka, will suffer a loss of more than Rs 5hn (£145m) during

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MARKET REPORT

Silver again advanced on the London builion market, building on further overnight gains on Comex and optimism that the industrialised economies are climbing out of recession, dealers said. Some confidence has been restored in silver by several days of firm runs on US futures but the market remains vulnerable to sudden downturns due to silver's poor fundamentals and a lack of investor interest. Platinum was also lifted by the perceived economic upturn. The white metals helped gold to move ahead, but the market met stiff overhe resistance, dealers said. The dollar's easing from recent highs

London Markets

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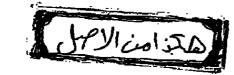
also supported gold, which traded in a narrow range and failed to breach resistance at \$360 a fine ounce in mainly professional business. Dealers expect gold to remain within the \$355 to \$360 range for the rest of the week. Cocoa prices fell sharply in London as the market appeared to rule out the chance of a move on the upside in the immediate future, traders said, "We're still caught in the same range, but

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White 5 Peris- 1663, C CRUDS May Jun Aug IPE Ind Turnow CAS CI	197 (2167) White (FF Let 1509) FOR. — 6 Late: 18.10 17.90 17.79 17.90 17.90 17.90 17.90 17.90 17.90 17.90 18. — FPE Close 168.50	PE st Previous 17.99 1 17.94 7 17.90 18.05 3 17.82 615)	e): May 1684, \$/b us High/Low 18.20 17.88 18.03 17.94 17.92 17.89 17.92 17.89	Aug Turnov FRENC Apr Mey Jul Oct Jan BFI Turnov GRAR May	ART INTT
White 5 Peris- 1663, C CRUDH May Jun Jul Aug IPE Ind CAS CI Apr May May	197 (2167) White (FF text 1500) FORL — E Labe 18,10 17,90 17,90 17,90 ex 17,70 ex 17,80 ex 17,70 ex 17,80 ex 17	PE st Previo 17.99 17.94 17.94 17.95 18.05 17.82 615)	e): May 1684, \$/b us High/Low 18.20 17.86 18.03 17.84 17.94 17.83 17.92 17.86 High/Low 169.25 165.00 164.00 161.00	Aug Turnor PREN Apr Mey Aul Out Jen BFI Turnor GRAR May Jun Nov	ART LIMIT
White 5 Paris- 1663, C CRUINI May Jul Aug IPE Ind Turnow QAS Of	197 (2167) Write (FF Late: Late: Late: 18.17.59 17.55 ex 17.55 ex 17.55 ex 17.55 cx 17.55 fx 7003 (9 iii. — BPIE Close 168.50 168.50 162.00	PE st Previous 17.99 17.99 17.94 17.95 17.95 17.62 615)	e): May 1684, \$/b us High/Low 18.20 17.89 17.94 17.83 17.92 17.89 \$/h High/Low 169.25 165.00 184.00 181.00 162.25 159.00	Aug Turnor PREN Apr Mey Jul Out Jen BFI Turnor GRAR May Jun Nov Berley	ART LIMIT I
White 5 Peris 1 1683, C CRUDI May Lan Jul Aug IFE Ind Turnow CAS Of	197 (2167) White (FFext 1506) POIL — E Labe 18,10 17,59 17,59 17,59 ex 17,50 ex 1	PE st Previous 17.99 17.99 18.05 17.82 615) Previous 166.50 160.25 161.50	e): May 1684, \$/b us High/Low 18.20 17.88 18.03 17.94 17.92 17.89 17.92 17.89 High/Low 169.25 1695.00 164.00 161.00 162.50 159.50	Aug Turnor FREE Apr Mey Jul Out Jan BFI Turnor GRAR Unne May Jun Nov Berley May May	ANT INT I
White S Paris- 1683, C CRUDS May Jun Aug IPE Ind Turnow QAS Of Apr May Jun Aug Jun Aug Aug Aug Aug Aug Aug Aug Aug Aug Aug	197 (2167) White (FF Let 1509. I Off. — E Late: 17.94 17.57 17.36 ex 17.36	PE Previous Previo	e): May 1684, \$/b us High/Low 18.20 17.88 18.03 17.84 17.92 17.89 17.92 17.89 \$/h High/Low 168.25 165.00 164.20 161.00 162.25 159.00 164.25 162.50	Aug Turnor PREN Apr Mey Jul Out Jen BFI Turnor GRAR May Jun Nov Berley	ANT INT I
White 5 Paris Paris 1683, C CRUIDI May Jul Aug IPE Ind Turnow CAS Of Apr Jul Jul Aug Sep	197 (2167) White (FF let 1509. Late: 18,10 17,94 17,75 ex 17,36	PE st Previous 17.99 17.99 18.05 17.82 615) Previous 166.50 160.25 161.50	e): May 1684, \$/b us High/Low 18.20 17.88 18.03 17.94 17.92 17.89 17.92 17.89 High/Low 169.25 1695.00 164.00 161.00 162.50 159.50	Aug Turnor FREE Apr Mey Jul Out Jan BFI Turnor GRAR Unne May Jun Nov Berley May May	ABT C
White 5 Paris- 1883, C CRUDS May Jul Aug FE Ind CLAS CI Aug Jul Aug CLAS CI Aug Jul Aug CLAS CI CLAS	197 (2167) White (FF Let 1509. I Off. — E Late: 17.94 17.57 17.36 ex 17.36	PE st Previo 17.99 17.99 18.05 17.62 18.05 17.62 18.05 17.62 18.25 17.62 182.50 182.50 182.50 182.75 183.75	e): May 1684, S/b us High/Low 18.20 17.88 18.03 17.94 17.92 17.89 17.92 17.89 17.92 17.89 18.03 185.00 164.00 161.00 162.50 159.50 164.25 165.50	Aug Turnor FREE Apr Mey Jul Out Jan BFI Turnor GRAR Jun Nov Berley May Sep	ART INTERIOR
White 5 Peris- 1663, C CRUIDS May Lun Lun Lun Lun Lun Lun Lun Lun Lun Lun	197 (2167) White (FF Late: Late: 17.94 17.50 17.50 17.50 17.50 17.50 18.50 18.50 182.00 185.50 186.75 170.50	PE Previous 17.99 17.99 17.99 17.99 17.92 18.05 17.82 18.05 17.82 18.05	e): May 1684, \$/b us High/Low 18.20 17.88 18.03 17.84 17.92 17.85 17.92 17.85 184.00 161.00 164.00 161.00 162.50 159.50 164.25 162.50 164.25 162.50 168.25 162.50	Aug Turnor FRENCE Apr May Jul Oct Jan BFI Turnor GRAR May Jun Nov Berley May Sop Turnor	ABT CONTRACT OF THE PROPERTY O
White 5 Peris- 1663, C CRUIDS May Lun Lun Lun Lun Lun Lun Lun Lun Lun Lun	197 (2167) White (FF Late: Late: 17.94 17.50 17.50 17.50 17.50 17.50 18.50 18.50 182.00 185.50 186.75 170.50	PE Previous 17.99 17.99 17.99 17.99 17.92 18.05 17.82 18.05 17.82 18.05	e): May 1684, \$/b us High/Low 18.20 17.88 18.03 17.84 17.92 17.89 17.92 17.89 184.05 185.00 184.05 185.00 184.25 185.50 184.25 185.50 188.25 185.50 188.25 185.50	Aug Turnor PREN Apr Mey Jul Out Jen BFI Turnor GRAR May Jun Nov Berley May Sep Turnor Turnor	ABY ABY ABY ABY ABY ABY ABY ABY
White 5 Peris- 1883, O CRUDI May Jun Jul Jul Jul Aug Jun Jun Jun Jun Jun Jun Jun Jun Jun Jun	197 (2167) White (FF off. — 6 Labe: 18,10 17.90 17.90 17.90 17.90 17.90 17.90 17.90 17.90 17.90 17.90 17.90 17.90 17.90 17.90 17.90 17.90 17.90 17.90 18.90 18.90 182.90 1	PE Previous 17.99 17.99 17.99 17.99 17.92 18.05 17.82 18.05 17.82 18.05	e): May 1684, \$/b us High/Low 18.20 17.88 18.03 17.84 17.92 17.89 17.92 17.89 184.05 185.00 184.05 185.00 184.25 185.50 184.25 185.50 188.25 185.50 188.25 185.50	Aug Turnor May Jun Nov Berley May Sep Turnor Turnor Turnor Turnor Turnor Press	ABIT OF THE PROPERTY OF THE PR
White S Paris 1683, 0 CRUDI May Jun Jul Aug IPE Ind Turnow Apr May Jun Jun Jun Jun Aug Sect Nov Turnove	197 (2167) White (FF tet 1509. 2 Off. — 6 18,16 17.99 17.50 17.50 17.50 18.10 17.50 18.50 18.50 182.50 182.50 182.50 182.75 170.50 182.75 170.50	PE st Previous 17.99 18.05 17.82 18.05 17.82 18.05 17.82 18.05 17.82 18.05 180.25 180.25 180.25 180.25 180.25 180.25 180.25 180.25 180.25 180.25 180.25 180.25 180.25 180.25 180.25 180.25 180.75 180.75 180.75 180.75	e): May 1684, \$/b us High/Low 18.20 17.88 18.03 17.84 17.92 17.89 17.92 17.89 184.05 185.00 184.05 185.00 184.25 185.50 184.25 185.50 188.25 185.50 188.25 185.50	Aug Turnor FRENC Apr Apr Apr Apr Apr Apr Turnor FRENC Apr Apr	ABT CONTRACT OF THE PROPERTY O

ner for this re ons. Currency helped to pu cently but with the US doll

COCO	- Lond	lon FOX		£	tonne
	Close	Previous	High	/Low	
May	686	684	689 (
Jyd 8	690 711	708	714 (738 7		
Sep Dec	738	726 755	781 7		
Mar	763	779	783	762	
May	780	796	800		
<u> </u>	799	815	811		
Turnow ICCO k	er: 5218 (ndicator i	2333) lots prices (SD	of 10 to Resper	tonnes.	Daily
price fo	ır Apr 2	prices (SD 882.29 (87)	3.50) 10	day av	erage
	3 873.05				
COFFE		don FOX			tonne
	Close 605	Previous			
May Jul	616	605 618	608 ±		
Sep	632	631	633 (326	
Nov	644 656	645 662	646 (336	
Jan Mar	670	002	670		
Turnove	er. 5053 (1981) lots	of 5 tor	mes	
ICO Ind	Boator pr	icas (US o	cents p	er pound	s) for
Apr 2: (72,47 (7	241) 241)	ly 72.80 (7	3.74). 10	ORY EV	arage
POTAT		andon FO	x	20	lonne
	Close	Previous	High	Low	
Apr	1120	115.0		109.5	
May Mar	141.5 128.0	141,9 127,0	141.5 125.0	139.5	
Арг	128.0	128.0	128.0		
Turnove	r 71 (255	lots of 4	3 tonne	<u>s.</u>	
SOYAN	EAL - I	ondon FC	X	£/1	conné
	Close	Previous		_	
Apr	121.50		121.5		
Jun	118.50	119.00	118.5	ň	
	444.00				
	121.00	121.50	121.0	Ō	
Turnove	121.00 rr 110 (13	121.50 O)iota of 2	121.0 0 tonne	6.	
Turnove	121,00 r 110 (13 ff – Los	121.50 Oliota of 2 Idea POX	121.0 0 tonne \$	0 6. 10/Index	point
Turnovi	121,00 ir 110 (13 iff — Los Close	121.50 Oliota of 2 Idea POX Previous	121.0 0 tonne \$ High/	0 6. 10/Index Low	point
Turnova FREIGI Apr	121,00 r 110 (13 ff – Los	121.50 Oliota of 2 Idea POX	121.0 0 tonne \$ High/ 1485	0 6. 10/Index Low 1455	point
Turnows FREIGH Apr May Jul	121.00 or 110 (13 FF - Los Close 1484 1383 1129	121.50 Oliota of 2 Idea POX Previous	121.0 0 tonne 5 High 1485 1376 1130	0 8. 10/Index Low 1455 1370	point
Turnovi PREIGI Apr May Jul Oct	121,00 nr 110 (13 TT - Los Close 1484 1383 1129 1226	121.50 Oliots of 2 Iden FOX Previous 1445	121.0 0 tonne \$ High/ 1485 1376 1130 1235	0 8. 10/Index Low 1455 1370	point
Apr May Jul Oct Jan	121.00 or 110 (13 FF - Los Close 1484 1383 1129	121.50 Oliots of 2 Iden FOX Previous 1445	121.0 0 tonne 5 High 1485 1376 1130	0 8. 10/Index Low 1455 1370	point
Apr May Jul Oct Jan BFI	121.00 or 110 (13 TT - Lon Close 1484 1383 1129 1228 1228 1255 1586	121.50 O)lots of 2 iden FOX Previous 1445 1107	121.0 0 tonne \$ High/ 1485 1376 1130 1235	0 8. 10/Index Low 1455 1370	point
Apr May Jul Out Jen BFI	121.00 or 110 (13 or 110 (13 or 140 1484 1383 1128 1226 1225 1596 or 137 (32	121.50 O)lots of 2 olden FOX Previous 1445 1107	121.0 0 tonne \$ High/ 1485 1376 1130 1235	0 6. 10/Index Low 1455 1370 1119	
Turnove PRESQI Apr May Jul Oct Jen BFI Turnove	121.00 or 110 (13 or 110 (13 or 140 1484 1383 1128 1226 1225 1596 or 137 (32	121.50 O)lots of 2 iden FOX Previous 1445 1107	121.0 0 tonne \$ 1485 1376 1130 1235 1250	0 8. 10/Index Low 1455 1370 1119	point
Apr May Jul Jen BFI Turnove GRARE	121.00 17 110 (13 17 - Loss Glose 1464 1383 1129 1226 1255 1256 127 137 (32 5 - Loss Glose	121.50 O)iots of 2 iden FOX Previous 1445 1107 1599 Com FOX Previous	121.0 0 tonne \$ iHgh/ 1485 1376 1130 1235 1250	0 8. 10/Index 1455 1370 1119	
Turnove PRIPIGE Apr May Jul Oct Jen BFI Turnove GRARE Wheat May Jun	121.00 or 110 (13 or 1464 1383 1129 1226 1226 12596 or 137 (32 or 137 (32 or 137 (32 or 137 (32 or 137 (32 or 137 (32 or 137 (32 or 137 (32 or 137 (32 or 137 (32 or 138 or 138 or 138 or 138 or 138	121.50 0)lots of 2 idea FOX Previous 1445 1107 1598 0) idea FOX Previous 137.20 139.50	121.00 tonne \$ High 1485 1376 1130 1235 1250 High 137.4	0 9. 10/Index Low 1455 1370 1119 ER Low 0 136.85 0 138.80	
Turnove PRIPIGE Apr May Jul Oct Jen BFI Turnove GRARE Wheat May Jun	121.00 or 110 (13 or 1464 1363 11296 1226 1226 12596 or 137 (32 g - Least Cicse 138.15 139.15 114.15	121.50 O)lots of 2 aden FOX Previous 1445 1107 1599) ion FOX Previous 137.50 113.75	121.00 tonne \$ High 1485 1376 1130 1235 1250 High 137.4	0 8. 10/Index Low 1455 1370 1119 ER	
Turnove Apr May Jul Oct Jan BFI Turnove GRARE Wheat May Jun Nov	121.00 or 110 (13 or 1464 1383 1129 1226 1226 12596 or 137 (32 or 137 (32 or 137 (32 or 137 (32 or 137 (32 or 137 (32 or 137 (32 or 137 (32 or 137 (32 or 137 (32 or 138 or 138 or 138 or 138 or 138 or 138	121.50 0)lots of 2 idea FOX Previous 1445 1107 1598 0) idea FOX Previous 137.20 139.50	121.00 tonne \$ High 1485 1376 1130 1235 1250 High 137.4	0 6. 10/Index Low 1455 1370 1119 ER Low 0 138.85 0 138.80 5 114.00	
Turnove Apr May Jul Jen BFI Turnove GRAPE Wheat May Jun Nov Barley May	121.00 ir 110 (13 ir 110 (13 ir 120 ir 120 ir 120 ir 136 ir 120 ir 137 (32 ir 137 (32 ir 136 ir 136 ir 137 (32 ir 136 ir 137 (32 ir 136	121.50 O)lots of 2 aden FOX Previous 1445 1107 1599) ion FOX Previous 137.50 113.75	121.0 tonne \$ i-ligh/ 1485 1376 1130 1235 1250 High/ 137.4 139.7 114.11 High/ 119.8	0 6. 10/Index Low 1455 1370 1119 ER Low 0 138.85 0 138.80 0 138.80	
Turnove Apr Mey Jul Out Jen BFI Turnove GRARM Wheat May Jun Nov Barley May Sep	121.00 In 110 (13 IT - Los Close 1464 1385 1129 1226 1255 1396 I 137 (32 E - Less Close 138.90 139.15 114.15 Close 118.85 107.85	121.50 O)lots of 2 olden POX Previous 1445 1107 1599 Telephone POX 187.20 139.50 113.72 Previous 119.60	121.0 tonne \$ i-ligh/ 1485 1376 1130 1235 1250 High/ 137.4 139.7 114.11 High/ 119.8 107.8	0 e. 10/Index 1455 1370 1119 ER Low 0 136.85 0 158.80 0	
Turnove PisterQJ Apr May Aul Oct Jen BFI Turnove GRARM Wheat May Jun Nov Berley May Turnove	121,00 ir 110 (13 ir 110 (13 ir 110 (13 ir 110 (13 ir 110	121.50 0)lots of 2 does POX Previous 1445 1107 1599 3 Son FOX Previous 137.20 139.50 113.75 Previous 119.60 343 (178),	121.0 tonne \$ High/ 1485 1376 1130 1235 1250 High/ 197.4 High/ Barley	0 e. 10/Index 1455 1370 1119 ER Low 0 136.85 0 158.80 0	
Turnove Apr May Jul Jan Turnove GRANE Wheat May Jun Nov Barley May Turnove Turnove	121,00 in 110 (13 in 120 in 12	121.50 O)lois of 2 does POX Previous 1445 1107 1598 0 Som POX Previous 137.20 139.50 113.73 Previous 119.60 345 (178), 100 tonnes	121.0 tonne \$ High/ 1485 1376 1130 1235 1250 High/ 137.4 139.7 114.1/ High/ 199.8 Barley	0 e. 10/Index Low 1455 1370 1119 ER Low 0 136.85 0 136.80 0 136.87 0 119.70 5	ionne
Apr May Jul Jan BFI Turnove GRARE Wheat May Jun Nov Barley May Turnove Turnove	121,00 in 110 (13 in 120 in 12	121.50 O)lots of 2 does POX Previous 1445 1107 1599) fom POX Previous 137.20 139.50 113.75 Previous 119.60 343 (178), 100 tornes POX (C	121.0 tonne \$ 1485 1376 1130 1235 1250 1235 1250 1419 137.7 114.1 High/ 119.8 Barley	0 e. 10/Index Low 1455 1370 1119 ER Low 0 136.85 0 136.80 0 136.87 0 119.70 5 23 (S7).	ionne
Turnove PRIERQI Apr May Jun Sen BFI Turnove CERARE Wheat May Jun Nov Beriey May Turnove Turnove PRES	121.00 or 110 (13 or 100 (13 or 100 (13 or 100 (13 or 100 (13 or 13 121.50 O)lois of 2 does POX Previous 1445 1107 1598 0 Som POX Previous 137.20 139.50 113.73 Previous 119.60 345 (178), 100 tonnes	121.0 tonne \$ High/ 1485 1376 1378 1378 138.7 1250 137.4 138.7 119.8 119	0 e. 10/Index Low 1455 1370 1119 ER Low 0 136.85 0 136.85 0 114.00 Low 0 118.70 5 23 (37).	ionne	
Turnove PREPER Apr Aul Oct Jen BFI Turnove GRARd Wheat May Jun Nov Beriey May Sep Turnove PRES — Apr	121,00 in 110 (13 in 120 in 12	121.50 O)lots of 2 does POX Previous 1445 1107 1599) fom POX Previous 137.20 139.50 113.75 Previous 119.60 343 (178), 100 tornes POX (C	121.0 0 tonne \$ 149h/ 1485 11370 11370 11370 1235 1250 1419.7 114.1 119.8 107.8 119.8 119.8 119.8 111.0	0 e. 10/Index Low 1455 1370 1119 ER Low 0 136.85 0 136.80 0 136.87 0 119.70 5 23 (S7).	DOMINE
Turnove Apr Apr Aul Oct Jan BFI Turnove Apr Jun Apr Jun Apr Jun Apr Jun Apr Jun Apr	121.00 If 110 (13 If - Los Close 1464 1385 1129 1225 1225 1255 1369 138.15 114.15 138.90 138.15 114.15 116.15 107.85 I Wheat I Lossdone 113.0 114.0 114.0	121.50 O)lots of 2 does FOX Previous 1445 1107 1599 O)lots fOX Previous 137.20 139.50 113.72 Previous 119.80 Previous 119.80 Previous 119.80 Previous 119.80	121.0 0 tonne \$ 1485h 1485 1376 1130 11235 11250 11250 11250 11250 11250 11250 11250 11250 11250 1130.0 113	0 e. 10/Index Low 1455 1370 1119 ER Low 0 136.85 0 136.85 0 114.00 Low 0 118.70 5 23 (37).	DOMINE
Apr Mey Aul Oct Jun Over BFI Turnove GEARS Wheat May Jun Nov Barley May Turnove PIGS — Apr Jul Sep Oct	121,00 in 110 (13 in 120 in 12	121.50 O)lots of 2 does POX Previous 1445 1107 1599) fom POX Previous 137.20 139.50 113.75 Previous 119.60 343 (178), 100 tonnet POX (C Previous	121.0 0 tonne \$ 149h/ 1485 11370 11370 11370 1235 1250 1419.7 114.1 119.8 107.8 119.8 119.8 119.8 111.0	0 e. 10/Index Low 1455 1370 1119 ER Low 0 136.85 0 136.85 0 114.00 Low 0 118.70 5 23 (37).	ionne
Turnowe PREPO Apr May Jun Nov Barley May Jun Nov Barley Turnowe Prep Jul Sep Oct Nov	121,00 in 110 (13 in 121,00 in 110 (13 in 110 in 11	121.50 O)lois of 2 does POX Previous 1445 1107 1599) from POX Previous 137.20 139.50 113.75 Previous 119.60 OPrevious 119.60 113.5	121.0 0 tonne \$ 149h 1485 1485 1485 1576 1130 1235 1250 High/1411 119.6 107.8 Barley 107.8 113.0 113.0 113.0 113.0 113.0	0 e. 10/Index Low 1455 1370 1119 ER Low 0 136.85 0 136.85 0 114.00 Low 0 118.70 5 23 (37).	ionne
Turnowe PRECED Apr May Jun Nov Barley May Jun Nov Barley May Jun Nov Barley Apr Turnowe Prece Jul Sep Oct Nov	121,00 in 110 (13 in 121,00 in 114,0 in 114,0 in 114,0 in 114,0 in 114,0 in 114,0 in 114,0 in 114,0 in 114,0 in 114,0 in 114,0 in 114,0 in 114,0 in 114,0 in 114,0 in 63 (66)	121.50 O)lots of 2 does POX Previous 1445 1107 1599) iom POX Previous 137.20 139.50 113.75 Previous 119.60 343 (173), 100 tonnet POX (C Previous 113.5 Iots of 3.5	121.0 0 tonne \$ 149h 1485 1485 1485 1576 1130 1235 1250 High/1411 119.6 107.8 Barley 107.8 113.0 113.0 113.0 113.0 113.0	0 e. 10/Index Low 1455 1370 1119 ER Low 0 136.85 0 136.85 0 114.00 Low 0 118.70 5 23 (37).	ionne
Turnove PRESE Apr May Aul Oct Jen BFI Turnove CERARE Wheet May Jun Nov Beriey Turnove PRES Apr Jul Sep Oct Nov Turnove	121.00 If 110 (13 If - Lon Close 1484 1385 1129 1228 1228 1228 1228 1228 1228 1228 1228 1228 1228 1228 1228 124.0 114.0 114.0 114.0 114.0 114.0 114.0 114.0 114.0 114.0 114.0 114.0 114.0 114.0 114.0 114.0 114.0 114.0	121.50 O)lois of 2 does POX Previous 1445 1107 1599 1500 FOX Previous 137.20 139.50 113.75 Previous 119.60 Previous 119.60 Include the pox (C) Inc	121.0 0 tonne \$ 1485h 1485 1376 1130 1235 1250 1250 1250 113.0 1250 113.	0 e. 10/Index Low 1455 1370 1119 ER Low 0 136.85 0 136.85 0 114.00 Low 0 118.70 5 23 (37).	ionne
Turnove Apr Apr Aul Oct Jen BFI Turnove CRARE May Jun Nov May Sep Turnove Turnove Turnove Turnove Turnove Turnove Turnove	121.00 In 110 (13 IT - Los Close 1484 1385 1129 1226 1255 1596 IS - Lene Close 138.90 138.15 114.15 114.15 114.05 114.0 114.0 114.0 114.0 IT 63 (66) - Lose Close	121.50 O)lois of 2 does POX Previous 1445 1107 1599 0) som POX 137.20 139.50 113.75 Previous 119.60 Previous 119.60 Indicate (178), 100 bonnes POX (C Previous 113.0 Iots of 3,4 FOX Prev.	121.0 0 tonne \$ 149h 1485 1485 1485 1576 1130 1235 1250 High/1411 119.6 107.8 Barley 107.8 113.0 113.0 113.0 113.0 113.0	0 e. 10/Index 1455 1370 1119 ER 1455 1370 1119 ER 1455 1370 1119 ER 1455 114,00 Low 118,70 5 Externant 112,5	preg
Turnove Apr May Jul Jan BFI Turnove CRARH Wheat May Jun Nov Nov Nov Nov Turnove Turnove Turnove Turnove Turnove Turnove Turnove Turnove Turnove	121.00 If 110 (13 If - Los Close 1484 1385 1129 1225 1225 1225 1225 1225 1226 1237 137 (32 I Los Close 138.90 138.15 114.15 114.05 114.0 114.0 114.0 114.0 114.0 114.0 114.0 114.0 114.0 114.0 114.0 114.0 115.7 Close 155.70	121.50 O)lois of 2 does POX Previous 1445 1107 1599 0) som FOX Previous 137.20 139.50 113.75 119.80 243 (178), 100 bonnes FOX (C Previous 113.0 113.5 lots of 3,4 FOX Prev. 153.60	121.0 0 tonnes \$ High/ 1485 1376 1130 1235 1235 1250 1235 1130.7 114.1 119.8 8arley 113.0	0 e. 10/Index 1455 1370 1119 126 136.85 134.00 136.85 134.00 136.85 134.00 136.85 134.00 136.85 134.00 136.85 134.00 136.85 134.00 136.85 136.00 136.0	p/kg Vol
Turnove PRESE Apr Jun Nov Beriey May Jun Nov Beriey Beriey Beriey Beriey Beriey Beriey Beriey Beriev B	121,00 ir 110 (13 ir 110 (13 ir 110 (13 ir 110 (13 ir 110	121.50 O)lois of 2 does POX Previous 1445 1107 1599 0) ion POX 137.20 139.50 113.75 Previous 119.60 Previous 119.60 Incomplete the point of 3,2 Incomplete the point of 3,	121.0 0 tonnes \$ High/ 1485 1376 1130 1235 1235 1250 1235 1130.7 114.1 119.8 8arley 113.0	0 e. 10/Index Low 1455 1370 1119 57 Low 0 136.85 0 136.80 114.00 118.70 523 (37). Element) Low	p/kg Vol
Turnove PRECES Apr Jul Nov Berley May Jun Nov Berley May Sep Turnove PPES Apr Jul Turnove Turnove Turnove Turnove Turnove Turnove Turnove Turnove Turnove	121,00 ir 110 (13 ir 110 (13 ir 110 (13 ir 110 (13 ir 110	121.50 O)lois of 2 olden POX Previous 1445 1107 1599) son POX Previous 137.20 139.50 113.75 Previous 119.60 245 (178), 100 bonnes POX (C Previous 113.0 113.5 1153.60 153.60 153.60 153.60 153.60 153.60 153.60 153.60	121.0 0 tonne \$ 1485 1485 1485 1485 1130 1235 1235 1235 1235 137.4 139.7 131.1 High/ High/ 119.8 Barley 113.0 113.0 113.0 154.50 164.50 164.50	0 e. 10/Index 1455 1370 1119 126 136.85 134.00 136.85 134.00 136.85 134.00 136.85 134.00 136.85 134.00 136.85 134.00 136.85 134.00 136.85 136.00 136.0	pAig Vol
Turnove Apr Apr Aul Jen BFI Turnove Cananet Wheet May Jun Nov Berley May Jun Sep Turnove Turnove Turnove Turnove Turnove Turnove Turnove Turnove Turnove Turnove Turnove Turnove Turnove Turnove Turnove Turnove Turnove	121.00 If 110 (13 If - Lon Close 1484 1385 1129 1225 1225 1225 1225 1225 I 2255 I 227 I 37 (32 I - Lend I 38.90 138.90 138.90 138.91 114.15 Close 118.05 114.15 Close 118.05 114.0 114.0 114.0 114.0 114.0 114.0 114.0 1153.96 Close 153.97 154.90 153.90 153.90 1153.91 114.0 1153.91 1153.91 1153.91 1153.91 1153.91 1153.91 1153.91 1153.91 1153.91 1153.91 1153.91 1153.91	121.50 10)lots of 2 does POX Previous 1445 1107 1599 1) ion POX Previous 137.20 139.50 113.75 Previous 119.60 343 (173), 100 tonnet POX (C Previous 113.5 iots of 3.3 a POX Previous 153.60 153.60 153.60 153.60 153.60 153.60 153.60 153.60 153.60 153.60 153.60 153.60 153.60 153.60 153.60	121.0 0 tonnes \$ 149h/h 1485 1376 1130 1235 1250 1250 1250 1377.4 114.1 High/h 119.8 Barley 113.0 113.	0 e. 10/Index Low 1455 1370 1119 57 Low 0 136.85 0 136.80 114.00 118.70 523 (37). Element) Low	p/kg

	ETAL EXC	HANGE		(Price	s suppko	d by Amaig	131:32100	Metal Trading)	MEAT	BIG OF	2000 110 4	alis, cents	7 19 calls		ricag	10		
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		(\$ per lonne)				Total da	aly turno	wer 19,530 lots	May	5375	5423	5425	5310	SOY/	NBEANS 5	.000 bu min:	centa/604b	busi
	1448-50 1478-9	1433-4 1463-4	1445/1440	1 1	440-1 471-2	1476-7	. ,	63.285 lots	Seo	5390	5464	5440	5390		Latest	Previous	High/Lo	w
	de A (£ per							war 17,135 lots	Oct Dec	5510 5710	5559 5744	5540 5730	5490 5880	May	598/4	594/4 605/4	599/0	
sh	1385.5-6.5	1394-5	1382/1370	1	370-2				Feb	5620	5624	5630	5580	Jul Aug	611/2 616/0	611/0	611/4 616/0	
	1371.5-2	1373-4	1372/1358		358-60	1364-5		103,237 lots						Sep	620/0 631/0	616/0 627/4	620/4 631/0	
ed (£ per						Total d	eily turn	over 1,382 lots						Nov Jan	641/D	638/6	641/4	
	347-8 380-1	348.5-9.5 359.5-60.5	346 360/358	3	46-8 59-60	359-60		14,177 lots						Mer May	652/0 658/0	649/4 856/4	652/0 652/4	- (
dual (\$ per	tonne)					Total d	ady turn	over 1,433 lots	<u> </u>		es;S/tonne			-ey	939/0	0004	908-	•
	925-50	9110-30	9000		975-900					Close	Previous	High/Los	<u>,</u>					
	925-50	9100-10	9100/8225	8	975-900	8925-5		9,120 lots	May Jul	1105 1137	1143 1172	1141 1167	1104 1135	SOYA	BEAK OIL	00,000 Rhs;	cents/lb	
a (\$ per to		5445-55	54708t450		-FF 00	Total d	anily furn	over 1,817 lots	Sep	1168	1199	1195	1168		Latest	Pravious	High/Lo	
	5470-6 5670-5	5545-50	5470/\$450 \$570/\$ 5 50		455-60 540-5	5560-7	0 :	5,627 lots	Dec Mar	1206 1242	1238 1263	1231 1257	1205 1241	Jul May	22.25 23.10	21.93 22.90	22.28 0	2
ıc, Specia	I Hilgh Grad	(\$ per tonne)				Total d	anly turns	over 7,711 lots	May	1269	1267	1268	1269	Jul	23.20	22.95	Š	Ö
	228-33	1210-2			216-20				الدال	1292	1313	T292	1290					
	190-3	1188-90	1200/1180	1	185-6	1192-4		23,952 lots							BE 41: 4:	40.00		
E Closing OT: 1.776	2/\$ rate:	3 months: 1,7	508	8 1	nonths: 1.	.7298	9 :	months: 1.7151		-				SUTA		AL 100 tone;		
						-				T 40	mark			100	Latest	Previous	High/Los	
	TELEDIN MA			Na	w Y	ork			CONTE		500ibe; ce		 _	May Jul	174,7 178.0	174,9 178.0	175.0 178.3	1
		.Rothschild)		-44	1	R			May	Ciose 83.90	Previous 93.60	High/Low 94,78	93.40					-
id (One oz		equive 3							Jul	96.05	95.70	98.75	95.60					
ening	359.10-359 358.50-359			GOLD	100 troy	oz.; \$/tray	02		Sep Dec	97,90 100,60	97.60 100.10	98.55 101,10	97.90 100.45	MAG	5,000 bu	min; cents/(ierlaud (388)
rning fix emoon fix	357.85	201.799 201.775			Latest	Previous	High/L	OW	Mar	103.50	102.40	103.50	0		Letest	Previous	High/Lov	,
y's high	359.60-360	.00		Apr	360.8	358.5	361.6	359.6	May	105.75	103.50	105.75	0	May	258/4	258/4	258/6	2
y's low	357.80-358			Jun Aug	362.4 365.8	360.5 363.6	363.4 386.5	361,8 365,5						Jul Sep	266/2 266/0	263/6 263/4	266/2 266/0	2
		nding Rates (Oct	368.7	366.9	369.0 373.0	368.7 371.4						Dec	266/0 273/0	263/4 270/6	265/0	2
nonth nonths	5.41 5.34	6 months 12 months	5.25 5.21	Lac	372.5	370.3	grd.U	Gf 1.7	STARA	R WOR! P	717 1197	400 lbs; cer	te/lie	May	278/4	276/0	273/0 278/4	2
nonths	5.80									Close	Previous			Jel	281/4	279/0	281/4	2
er fix	p/line oz	US cts	equiv	PLAT	NUM 50 1	ray az; \$/tr	oy oz.		Mey	10.0	9.01	9.07	8.87					
pt 	228.53 235.45	405.50 412.80	_		Latest	Previous	High/L	DW	Jul -	8.94	8.81	8.97	8.67	WHEA	T 5,000 ter	min; centul	60th-huehe	
nonths nonths	242.05	419.65		Apr	400.5	392.5	403.0	396.0	Oct Mar	8.89 8.86	8.68 8.42	8.69 8.69	5.58 8.34		Letest	Previous	High/Lou	_
months	254.05	433.85		Jul Oct	406.0 410.0	397.9 401.8	407.0 410.5	404.0 408.0	ايدا	8.48	8.53	6,48	0	May	293/2	290/2	294/0	2
LD CODE		-M		Jan	411.5	405.8	411.5	411.0						Jul [*] Sep	302/6 310/4	300/2 307/4	303/4 311/0	2
ices supp		elhard Motels)												Dea	324/0	321/6	324/4	30 32
	\$ price	rupe 3		98 1/2	D E 000 -		ediror o-		СОТТО	XN 50,000:	cents/lbs			May	334/4	334/0	0	0
gerrand ple leaf	360.00-31 370.00-31			VE	H 5,000 tr	roy oz; cent Previous				Letost	Previous	High/Low						
	gn 87.00-88.			<u></u>	409.5	398.9	410.0	407.0	May	83.26	83.70	83.60	82.61	LIVE	ATTLE 40	.000 lbs: cer	tte/libe	
ADED OF	TIONS			Apr May	409.0	401.0	415.0	407.6	Jul Oct	83.65 73.05	84.10 73.35	83.90 73.20	83.28 72.95		Latest	Previous	High/Lox	_
mfakun (S	9.7%)	Calle (Pute	Jul Sep	414.0 420.0	405.8 410.7	420.0 424,0	413.0 420.0	Dec	69.05	69.10	69.10	68.85	Apr	82.42	82.42	82.60	-
ke price :	tonne Apr	May Apr	May	Dec	426,0	417.9 425.8	432.0 439.0	425.0 434.0	Mar	69.60	69.80	66.65	66.50	Jun Aug	77.62 75.15	78.02 75.12	78, 10	7
a .	116	139 1	9		434.0	~∠3. 0	-33.0	70F.U						Oct	76.47	76.57	75.25 76,62	74 70
D D	37 5	66 21 25 88	35 91					_						Dec Feb	76.75 76.30	76.67 76.35	76.80 76.45	70
per (Grad			Puts	жон (GRADE C	OPPER 25,0	100 lbs; c	ents/lbs	COL	OF JUNE	15,000 lbs	Catala Sha						
9	100	106 16	60		Lesest	Previous	High/Lo	nw		Latest		High/Los		i ==	000	10 h		
3	40 11	59 55 30 125		Apr May	109.00	109.30 109.70	109.70 110.25	108.80 108.90	May	115.10	118.45	115.60	114.00	TAF N		00 lb; cents/		
				May Jun	109.30 108.30	108.45	108.30	108.30	Jul	115.80	116.75	116.75	114.25	Apr	Latest 53.25	Previous	High/Low	
	May			Jul Sap	107.35 108.20	107.85 106.55	108.20 105.80	107.25 106.10	Nov	115.10	116.70	115,10	115.00	Jun	57.90	53.80 53.35	53.90 58.66	53 57
! !	55 17	79 1 47 13	32	Dec	104.80	105.00	105.10	104.70						Jul Aug	58.90 54.20	57.42 54.55	57.60 54.80	58 54
	3	27 49	62											Oct	49.00	48.90	49,25	41
200	May		Jul	COLLE	- OH # !-	ht) 42,000 t	19 gelle 4		INEDIC					Dec Apr	48.20 46, 10	48.02 46.10	48.35 46.10	46
	66 24	56 7 29 1	16 39		Letest	Previous			REUT			er 18 1931	<u> </u>					•
	5	14 40	74	May	19.61	19 70	19.80	19.42		Apr 3	Apr 2	minth ago		0004				
nt Crude	May	Jun May	-turn	Jun	19.46	19.60	19.65	19 30	-	1733.4	1739.5	1699.2	1923.8	-onk		0,000 fbs; cr		_
0	35	35 33		Jol Aug	19,37 19,30	19,50 19.44	19.50 19.43	19.21 19.17	BOW.			1 1974 -		May	67.20	Previous 68 15	High/Low	
0			:	Sep Oct	19.21 19.20	19.41 19.40	19.35 19.38	19. 10 19, 17	Spot	Apr 1 125.42	Mar 28 124,84	minth ago 125,48	yr ago 133.23	Jul Aug	65.85	58.15 95.95	68.20 66.90	66 65
O .															63.55	64.80	64.65	63



LONDON STOCK EXCHANGE

Record close for the Footsie Index

THE ADVANCE in the London equity market continued yesterday, taking the FT-SE index to an all-time closing peak of 2.519.1, nearly nineteen points above the previous peak reached on March 14. At the close, the Index was 30.8 up, after moving earlier to within D.I. of its previous intra-day high, also chalked up in the middle of last month.

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nearly 64 Dow points overnight that set a light to the London market yesterday morning, just as it was Wall Street's uncertainty at the opening of the new session that brought UK stocks back from the day's highs towards the end of the day. The renewed strength of the New York market has pro-vided the chief impetus behind this week's gains in the UK and other European bourses.

Strong

support

for Calor

CALOR, the bottled gas producer, turned in one of the

few good performances in an energy-sector battling against self recommendations, with the shares being given a push by Kleinwort Benson. The stock

advanced 12 to 2289 on turn-over of 989,000, well ahead of

Mr Philip Lambert at Klein-wort recommended the shares because of the recent sudden

and sharp fall in propane and butane prices; propane and butane are feedstocks for

Calor's gas.

Mr Lambert said prices for propage had dropped by 75 per cent over the past six weeks and for butane by 40 to 50 per cent. Calor would take advantage of the cent of the cen

Account	t Dealing	Dates
"First Deelings: Mar 11	Apr 2	Apr 15
Option Declarati Mar 27	one: - Apr 11 ·	Apr 25
Last Deslinger Mar 26	Apr 12	Apr 26
Account Day: Apr 8	Apr 22	May 7
New-time deck	ngs may take sheet days at	place from other.

London will be closely watching Wall Street's performance overnight for a guide to the likely opening of the UK market today. UK stock and index futures

also played a significant role again, at least in early deals. But the premium on the June futures contract on the FT-SE Index was clipped later by a

heavy seller.
Equity trading volume, as measured by the Seaq network, reached 704.1m shares, the

FT-SE 100 Index

2,200

2,000

1,800

highest daily total since the 894.3m recorded on March 15, the day the FT-SE reached its intra-day peak of 2,527.1. However, traders again stressed that stock was very short yes-terday and that inter-market deals made up a high propor-tion of total Seaq volume. Interest rate prospects continued to dominate sentiment

ahead of today's policy meeting at the West German Bundesbank. However, hopes for an early reduction in US rates were dented after New York reports that the Federal Reserve may not ease credit in the near term. However, mar-ket attention is focused on the US employment data which is due tomorrow and could provide the spur for action from the Fed. Rate optimism on the domestic front was checked as sterling lost an initial gain.

Laidlaw has alleged in a New York court that ADT's chair-man used inside information to

sell a personal 5 per cent stake

in BAA, the former British Air-

ports Authority, announcing the move only hours before

ADT told the markets it bad

sold a similar stake.

A buy recommendation for

SmithKline Beecham from

Wall Street influences were clearly reflected in sharp rises in BAT Industries and Grand Metropolitan. Insurance stocks drew further confidence from the increased dividend payout from Sun Alliance. But a weak spot among blue chips was ICI, after Sir Denys Henderson, the chairman, told the Financial Times: "Some of our businesses have not been as resilient as we expected - or as we said they would be."

Company results and state.

Company results and state-ments provided some features, and were often greeted with widely differing recommendations from market analysts. Trading figures from Tesco, the food supermarket, were largely as expected since the announcement issued in January with the £572m rights issue. The least successful sector, despite Wall Street's influence,

with Glaxo's reliance on pre-

1139p.
ICI spent most of the day in

negative territory after cau-tious comment by the chair-

man concerning the resilience

S.G. Warburg recommended

buying Wiggins Teape Appleton after the company's final results. The shares moved

ahead 16 to 233p.

Kleinwort Benson pushed

British Gas, which rose 8 to 247p on 7.9m shares. Kleinwort said Gas "looks cheap against

other utilities and the market,

which seems transfixed by reg-ulatory concerns. Gas shares

now discount even a blockbust-

ing change to the pricing for-mula by Ofgas."

mostly restrained by the bear-ish stance adopted by Strauss

Turnbull, the French-owned

FT-A All-Share Index

The exploration and produc-

securities house.

The rest of the sector was

halance at 1061p.

were the leading oils, where bearish comment from UK brokerage sources depressed the hig names. Nor was sentiment helped by hints that a rights issue is pending in this sector. The expectation of further rights issues helped to keep many big institutions on the sidelines. Fund managers, now opening their second quarter investment strategies, prefer to find stock in the form of rights issues rather than buying into shares which respond sharply to the slightest sign of institutional interest.

Once again yesterday there were signs of a trading programme in the equity market which appeared on the Seac ticker only after trading had ended for the day. The pro-gramme involved a wide range of engineering stocks, as well as selected blue chip.

tum. Hoare Govett trimmed this year's profits estimate but rated the stock undervalued

and advised clients to buy for

scription drugs in general and a smaller number of products in particular. Glaxo firmed 7 to reliable growth. Some recessionary effect is being felt in the aerospace and trade paint business in the US," said Hoare, "but the UK of some of the company's busi-nesses. The stock was 11 off at worst and ended 4 lower on businesses are largely untouched." Stock shortages exaggerated the rise, finally up

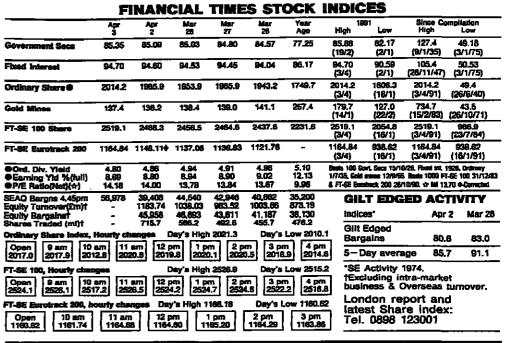
exaggerated the rise, intany up 17% at 418p.

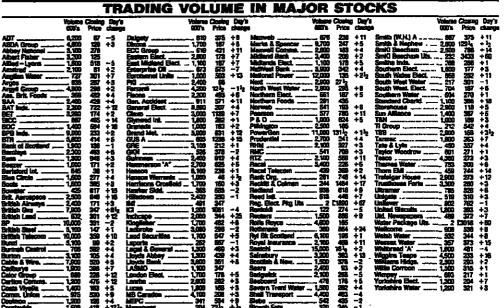
A squeeze on supplies of stock also helped British Aero-space to rise. The group intends to refinance short-term debt by a £150m issue of 17-year Eurobonds and, according to a trader, the move appeared to allay fears of a rights issue. Good demand was reported initially, but interest faded after the funding announcement to leave BAe 16 higher on the ses-

sion at 648p. A County NatWest buy recomendation helped to drive British Telecom 10 better to 359p on a turnover of 10m. County said UK institutions will need to buy 73 per cent of the government's remaining 49 per cent stake to maintain their weightings.
With private investors likely

to be given the lion's share of the offer of BT's remaining shares, institutions will be starved of stock, County said, tions would also be buyers of

■ Other Market statistics, including the FT-Actuaries share index, Page 19





EQUITY FUTURES AND OPTIONS TRADING

THE FUTURES and options markets played a less significant role in yesterday's share dealings, and the Footsie future held back the undarlying market in late dealings when a seller moved into the derivatives sector. Traders said business in the futures contract was fairly calm, with the equity marketmaking firms appearing significantly less aggressive than in the pre-vious session.

The session opened promis-

ingly, with the June futures contract on the Footsie showing a premium of about 14 points against the fair value estimate. However, this improvement on the previous day's premium was whittled away later and then cut back sharply when one large seller took a hand. By the end of the day the premium had been trimmed to about 8 points

trading, selling 1,000 November 360 calls and 1,000 November puts. Traders took this as a message that the client expects the share price to move within a narrow range over the next few months. against fair value.

Traded options volume included Asda, with 1,225, increased to 32,136 contracts made up entirely of call deals.

AMERICANS - Contd

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from the 16,146 of the previous day. British Telecom was the

most active, trading 2,275 con-

tracts of which 1,227 were calls. BZW dominated telecom

Dealers said there were the ever-present suggestions in the market that SHV, the privately-owned Dutch investment

group, might be about to add

to its 44.2 per cent stake in

boost stocks

I tage of current low feedstock prices, Mr Lambert added, to

A good reception for Inchcape's annual results led to busy trading in the stock as the price climbed 25 to 344p. Turnover came to 1.8m. Mr Bob Carpenter of Kleinwort Bob Carpenter of Klernwort
Benson said the buying
reflected increased recognition
of the group having overcome
recessionary problems better
than most and also "the excit-

ing prospects" in store.

This, said Mr Carpenter, should lead to "explosive growth" in 1998, and he advised investors to increase weightings on the medium to longer view, but to be careful in the short term because of the recent strong rise in the

Foods busy

J. Sainsbury was the main beneficiary of Tesco's 28 per cent rise in full year profits, excluding property gains, to £417m. The results were in line with forecasts, but analysts' responses to the figures were mixed and gave no clear guidance to find managers.

ance to fund managers. Tesco's rise of 3 to 273p was a small underperformance of the market and reflected at least one large broker's sugges-tion that bulls of food retailing should buy Sainsbury instead.

point before ending at 87p, a decline on the day of 5. the company's spread of risks **Incheape advances NEW HIGHS AND LOWS FOR 1991**

Sainsbury is close to an eight-

month low against its rival and

climbed 13 to 363p. Trading in both companies was brisk.

conglomerate, continued to suffer from uncertainty over

the outcome of legal action by

its 28 per cent stakeholder Laidlaw, the Canadian waste

disposal and transport com-

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ADT, the Bermuda-based

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Howard, Waterlord Wedgwood, Wellcome Wilton, MSBIRANCE (2) Archer (A.), Story LESUME (8) Arthours, Boosey & Hawfon, Campert, Euro Dieney, First Leis., Intl. Resort, MOTORS (5) Central Mr. Austra., FR. Perry, Yoho, MENSPAPERS (6) EPP. Bristol Etc., Popt. Machael Common. Con-Resert, MOTONE (4) Central Mitr. Auctina., PR. Parry, Vehro, MEMPAPAPES (8) App. Polistol Eve. Poes, Meanwell Commun., Quarto, Resed, Thompson, PAPERS (16) Apple, Schaft, Gold Greenless, Loper, SCA B Free, Seatch 16.3p Pril, Smith (D.A.) Sch-Pus, Whos Roc Pril, PROPERT (16) Abit-Pus, Whos Roc Pril, PROPERTY (8) BDA, Lend Lusse, Lon. 6 Scile. 8-7 pp. Pril, Murylectons, Mickley, Sough 12-3pc La. 2009, TEXTRES (6) Courtenation, Gastelli, Leeds, Total, Torry, TORACCOS (1) Rothwarm B, TRANSPORT (8) Hays, Interlink Erg., Ocean, P & O Deld, Sea Combars, Thotal & Britten, TRUSTS (71) Abitual New Dawn, Abbrust New Thisk, Anglo & Chesca, Archimactes, Balliss (Sind. Jap., Bankars, Stotech, Pril, Caledonia, Carlisle, China & Esset Wernle, City & Corn. Cap., Danas, Derby, Drayton Asia, Drayton Far Esse, C. Wirriss, Eng. & Scot., Eng. Mas. Deld., Exmoor Dual Pril, F & C Est., P & C Pea. Wirriss, Fing. Scot., Eng. Has. Deld., Exmoor Dual Pril, F & C Est., P & C Pea. Wirriss, Fing., Amer., Do. Chr. 1999, Fing., Far Essets, Fing. High Inc., Wirriss, Fing., Intl. High Inc., Fing. Japnes, Fing., Intl. High Inc., Fing. Japnes, Fing. O'sees, O't Chile Wirriss, Guyett O'mit, Greyirlars, NiVESCO Mikh. Do Byo Tob-2000, JF Fidg., Japan, JF Pacific Wirriss, Jernsey Phoesis, Jove, Lunca, & Lon., Leveraged Opptry, M & Q Duel Inc., Mercin Currie Prac, Do Wirriss, Merc., Secons Mic., Secs. Tat. Boots, Sphere Zero Pril, St. De Merc., Secons Mic., Secs. Tat. Boots, Sphere Zero Pril, St. Cap. Tr Far Esset Inc., Tr High Inc., Rev., Terropision Energ., Do. Wirriss, Merc.,

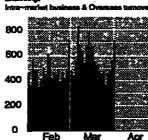
The advance yesterday to a new closing peak for the FT-SE Index

took the market into territory last seen at the beginning of 1990. This strong level was abandoned later that year in the face of a prolonged period of high interest rates and the market's early

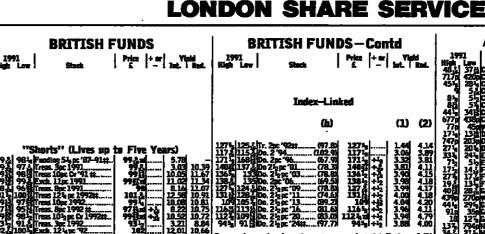
reaction to recessionary pressures on corporate profits. Last year's low point in equities came as tension heightened in the Middle East, and this year's recovery was touched off by the first hints that the Gulf war would be short.

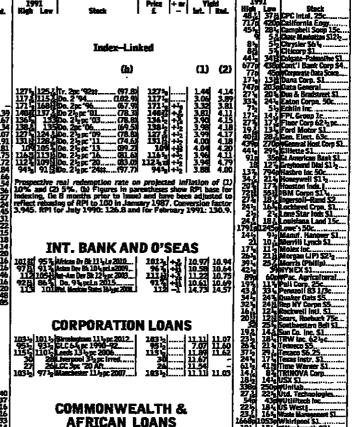
BZW helped the stock gain 14 to 786p. The broker contrasted **Equity Shares Traded**

Turnover by volume (million) Excluding: Intra~market business & Oversess ton



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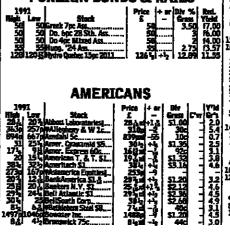


CORPORATION LOANS

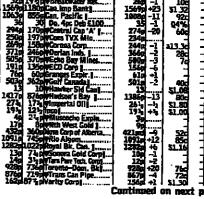








CANADIANS



APPOINTMENTS

at BZŴ subsidiary

Mr John Cousins, managing director of BZW Equities, is director of BZW Squittes, is joining BZW's French subsidiary. Appointed deputy managing director of BZW. Puget Mahé, Mr Cousins is to become managing director when Mr Michel Puget, chairman, and Mr Jean Mahé, proceeding director retire in managing director, retire in June. Mr Yves Mahé, deputy chairman, will then become chairman. Both Mr Michel Puget and Mr Jean Mahé will continue as non-executive directors and consultants. Mr Stephen Moir, a director of BZW international Equities, will join BZW Puget Mahé to develop international sales.

The Stewart Milne Group has appointed Mr Gordon Cochrane as managing director of group development company HEADLAND PROPERTIES. He takes over from Mr Hamish Milne, who will now devote his time to his position with the group board where he is director and company secretary. Mr Cochrane joins from Bredero where he was a director of Bredero Projects, Bredero Homes and a divisional director of Bredero

appointed Mr Michael Conlon, a harrister and former tax



Judy Hutcheson (pictured) as finance director from April 22. She joins Schoil from Thorn RMI where she was finance director of the HMV Group.

Mr Jonathan Fry has been appointed a non-executive director of NORTHERN FOODS. Mr Fry is managing director of Burmah Castrol. Mr Kurt Hashinger is to retire as a non-executive director at the annual meeting in July.

m Mr Stanley Davis has become chief executive of REGIS REGISTRARS, a share registration service, following his acquisition of the company. He was chairman of Stanley Davis Company Services.

Following the recent

European reorganisation involving Pentax U.K. directors, three new directors have been appointed to the board of Pentax U.K. Mr Brian Light becomes

sales director with responsibility for the sales responsibility for the sales personnel of the photographic, industrial and information technology divisions; Mr David Cowpertiswaite as marketing director assumes corporate responsibility for the marketing areas of the

The medical division has its own personnel structure and will become the responsibility of Mr Brian Taylor as its director.

■ Mr Stephen LeBeau has joined YAMAZAKI MACHINERY UK as sales director and will take up his position on May 1. He joins from Bridgeport Machines where he held a number of board level positions in sales and marketing.

■ HUNTERPRINT GROUP, Corby, has appointed Mr Richard Ainsworth-Morris as group financial controller. He was group accounting manager at Williams Holdings.

■ Mr Graham Young has been appointed managing director of T.S. PRINTWAY, a subsidiary of Wentworth International Group. He was a consultant to Smurfit in the packaging industry. He succeeds Mr Luke Taylor,

Mr Philip RimeII and Mr Colin Ring have been appointed managing directors of DURLACHER WEST. Mr RimeII was with W.I. Carr Overseas, and County NatWest; and Mr Ring was with Baring Securities and Sassoon (UK).

■ EVERED BARDON, the quarry products group, has appointed Mr David M. Kaye as group company secretary. Mr Kaye, formerly group commercial manager, succeeds Mr Tim Grimes who is leaving the company to pursue other business interests.

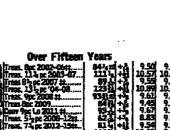


Mr Gilbert Williams (pictured) its chief executive. Mr Williams joined the board of OMI in September 1989 as chief operating officer and has since been responsible for initiating an in-depth strategic review of all group activities. Mr Gilbert Williams (pictured)

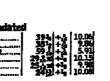
BRITISH FUNDS—Contd Price + or Yield (1) (2)











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announcement of the PENTAX group sales director.

Senior posts partner at Coopers & Lybrand Deloitte, to develop the firm's indirect taxes practice.

Feb Mer Apr

The decline accompanied

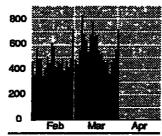
the investment community.

tion stocks, poor performers in recent sessions, were high-lighted by the weakness of Enterprise Oil, which fell to 571p before steadying to close a net 7 off at 575p.

hints that the group might be about to launch a big rights issue to fund an acquisition.

Enterprise's last rights offer was some two years ago when it raised 2570m. ICI's placing of its 25 per cent stake last year absorbed a further £690m from

A recommendation gave Courtailds additional momen-



LONDON SHARE SERVICE

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Money Market

MONEY MARKET FUNDS

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CURRENCIES, MONEY AND CAPITAL MARKETS

LEFFE LONG COLT FOTURES OPTIMES ESC,000 64th of 180%

Sep 4-54 4-67 3-28 2-54 2-20 1-30 1-30

Estimated volume tetal, Calls 1414 Puts 285 Previous doe's men let. Calls 14479 Puts 11344

Sep 1.00 0.79 0.59 0.42 0.28 0.18 0.10

Estimated volume total, Calls 145 Pars 270 Previous day's open int. Calls 15521 Parts 11939

Goor 85-21 95-17 95-21 94-25

Clase #9ds 98.42 98.45 98.25 98.24

Estimated volume 179 (159) Previous day's open lot, 2226 (2164)

LONDON (LIFFE)

29-year 9% Hottomal Gill 158,800 1244; of 180%

Jun 0-12 0-34 0-56 1-23 1-40 2-41 3-28

Cals 4 Jon 4-06 3-16 2-30 1-52 1-17 0-54 0-35 0-22

FINANCIAL FUTURES AND OPTIONS

FOREIGN EXCHANGES

Currencies await Bundesbank

THE CURRENCY markets were calm yesterday as investors waited for the German Bundesbank council meeting today and tomorrow's release of the latest US jobs figures. After opening lower, the dollar spent the rest of the London session trapped in a narrow reage, while other currencies also paused for breath.

The dollar's weakness of the last three trading days has led

"The dollar's weakness of the last three trading days has led many analysts to believe that the US currency may now be effering a period of consolidation, following the sharp rise at the end of the Gulf war.

The US currency's decline on Monday when the European markets were closed for the Easter holiday was initially Easter holiday was initially explained as a technical movement. But many foreign exchange dealers now believe it was an indication that the

dollar's advance had run out of

Underpinning the US unit yesterday was a dampening of yesterday was a dampening or expectations of a rise in Ger-man interest rates. The Bund-esbank injected more liquidity into the German credit mar-kets than had been anticipated and this caused a weakening in Frankfurt money rates and an easing in the mark.

An increase in German rates seemed to be even less likely

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Brazil Fieland Greece	433,965 - 434,650 6,9965 - 7,0180 317,850 - 322,900	3,9420 - 3,9450
Hong Kong	13.8105 - 13.8290 123.30	7,7955 - 7.7975 65.50
Korea(Sth) Kowalt Lumensbourg	1281.05 - 1301.75 N/A 61.30 - 61.40	1/22-40 - 1/25-20 N/A 34,40 - 34.50
Malaysia Merico N Zealand	4,8765 - 4,8845 5295,95 - 5316,70 2,9875 - 2,9925	2.7455 - 2.7475 2987.00 - 2997.00 1.6850 - 1.6880
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		7700.00 - 9720.00
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Malaysia Merico	4,8765 - 4,8845 5295.95 - 5316.70	2.7455 - 2.7475 2987 00 - 2997 00
N Zealand	2,9875 - 2,9925	1,6850 - 1,6880
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S.Af (Cm)	4.7830 - 4.7950 5.7945 - 5.8910	2.6930 - 2.6960 3.2680 - 3.3225
Tairen	48.50 - 48.60	27.40 - 27.45
Selling rate	6.4670 - 6.5670	3.6720 - 3.6740
_ 367 Mil L96	2	

market analysts said this reflected unease about German interest rate policy and a belief that the government will continue to adopt a cautious policy towards further cuts in

The money market still expects base rates to be reduced to 12 per cent by the end of this month. The futures market is projecting a base rate cut to 11% per cent by the end of June.

end of June.

But any change in UK monetary policy will be influenced by what the Bundesbank decides at its council meeting today. However, its actions in the German credit market yesterday dampened speculation that it will raise rates. A slightly larger-than-expected allocation of funds calmed the market and led to a weakening in

German money rates. Call money was unchanged at 8.90 per cent; in the futures market, the June Euro-mark contract was up 7 points at 90.77, a clear indication that a rise in rates is not expected

today. In New York, the Federal Reserve, as expected by market analysts, added liquidity to the banking system using temporary reserves via overnight system repurchase agreements. Fed funds were then at 5% ner cent up 2 cm then at 6% per cent, up % on the day.

The dollar closed lower at DM1.6840 compared with DM1.6840; at SFr1.4140 from SFr1.4270; at Y137.30 from Y138.50; and at FFr5.6425 from FFr5.6925. The dollar's index, calculated by the Bank of England, finished at 65.0 against 65.6.

Sterling was steady as the market continued to believe that the UK government will be cautious about the timing of a further reduction in interest rates. Foreign exchange dealers do not expect a cut in UK announced that it would not be holding a press conference after its meeting.

The mark closed at Y82.31 against Y82.80; to FFr3.3900 from FFr3.3910; and to SFr0.8481 from 0.8590.

London analysts believe that if the Bundesbank does not alter monetary policy, the dol-lar is unlikely to immediately rates. Foreign exchange dealers do not expect a cut in UK rates until the end of this month. The mark's weakness also supported sterling, although turnover was low.

Sterling closed higher at \$1.7810 from \$1.7680; at Y245.00 from \$1.7680; at Y245.00 from \$244.75; but lower at DM2.9625 from DM2.9700; at SFr2.5175 from SFr2.5225; and at FFr10.0500 from 10.0650. Sterling's index was unchanged at 92.7.

alter moneta	ry policy,	the dol-			idy as the	
lar is unlike	ly to imm	ediately	market c	ontinued	to believe	
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US March er			a further reduction in interest			
has led to sp	eculation	that the			ange deal-	
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-	Eco	Carreccy	% Change	% Spread		
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	Rates	Apr 3	Rate	CourterCh		
Spanish Peseta	133,631	127.536	-4.56	6.04	79	
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Seiglas Franc	1538.24 42.4032	1532.58 42.3691	-0.37 -0.08	1.58 1.28	2 9	
D-Mark	2.05586	2.05836	012	ם איד ו	2 1	
Dotch Golider	2.31643	2,32014	0.16	104	11 26 11 2 0 -8 -24	
Irish Punt Danish Krone	0.757417 7.84195	0.769899 7.89530	0.32 0.68	0.88	<u>-5,</u>	
French Franc	6.89509	6.97801	126	0.52 0.00	- 3	
	53,24				1	
Eco gentral rates set by 8	the European Com	esission. Correacie	s are in descending	relative strength. I	Percentage changes	
are for Eco; a positive percentage difference by	change denotes	a week compacy.	Divergence shows	the ratio between	two spreads: the	
percentage deniation of	the crusecs, c as	waren 200 CCO CC acket cate from h	surpu rangs kor a c s Eco central rate	27047, 400 TOP O	experiences	
Adjustment calculated	re Florental Time			•		

Ean control rates set by the European Commission, Correncies are in decreasing relative strength. Procurates changes are for Ear; a positive change denotes a weak currency. Divergence shows the ratio between two spreads: the percentage difference between the spreads the percentage difference between the spreads and Ean central rates for a currency, and the maximum permitted overactings deviation of the currency's market rate from its Ean central rate. Adjustment calculated by Financial Times.									
POUI	ND SPOT	- FORWAR	D AGAIN	IST :	THE POU	ND_			
Apr 3	Day's spread	Close	One month	P.2	Three months	%. 0.1			
icensty	11.5405 - 11.5900	1,1090 - 1,1100 2,9600 - 2,9650 260,50 - 261,50 183,40 - 183,70 2205,25 - 2206,25 11,5800 - 11,5900 10,0450 - 10,0550	0.97-0.95cpm 0.95-0.45cpm 20-15cpm 20-15cpm 3-24cpm 0.19-0.16cpm 25-30cfts 8-16cdts 8-16cdts 13-13cepm 13-13cepm 24-24cpm 4-24cpm 64-44grops 0.41-0.36cpm	47557476 3.7476 3.7476 3.7476 3.7476 3.7476 3.7476 3.7476 3.7476 3.7476 3.7476 3.7476 3.7476 3.7476 3.7476 3.7476 3.7476 3.7476	2.554 m 2.554	5.76 2.27 2.27 2.20 2.20 2.20 2.20 2.20 2.20			

	Day's	_		%	Three	74
Apr 3	spread	Close	One month	p.	months	pa
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الاست	1.5905 - 1.6010	1.5990 - 1.6000	0.59-0.54com	4.24	1,73-1,63pm	4.20
mada	1.1540 - 1.1555	11545 - 11555	0.32-0.36cdls	-3.53	0.92-0.9746	-3.27
. كستان با		1.8745 - 1.8755	0.47-0.50cdis	-310	1.44-1.49ds	-3.13
سياوا ،	34.30 - 34.60	340-3450	8.00-10.00cds	-333	25.00-29.00ds	-3.13
omark	6.3965 - 6.4375	6,4000 - 6,4050	1.70-2.100-656	-3.56	5.30-5.90dk	-3.50
TEMP		16635 - 16645	0.40-0.42pfds	-2.96	1.25-1.2868	-3.04
rtogal		146.90 - 147,00	80-90 s s	-6.94	250-280ds	-7.21 -6.72
eln	103.30 - 104.05	103.50 - 103 60	62-65alls	-7.3%	170-178 4 s	-6.72
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reiy	6.4900 - 6.5380	6.5025 - 6.5075	2.10-2.55gredis	-4.29	6.40-7.00es	-4.12
MC	J 5.6400 - 5.6970	5.6400 - 5.6450	1,50-1,55cats	-3.24	4.40-4.50db	-3.15
edea	6.0360 - 6.0800	6.0500 - 6,0550	2.80-3.15credis		8.65-9.20ds	-5.90
920	137.00 - 138.00	13725 - 13735	0.20-0.22 dis		0.47-0.51dk	-L43
50742		11.7500 - 11.7550	2.60-3.05grads	-288	7.80-9.00ds	-2.86
itzerland.	14105 - 14265	14135 - 14145	0.29 0.32mls	-2.59	0.83-0.88ds	-2.42
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YEN	4.082	7.269	12.09	1000.	41.02	10.27	13.63	9004	8.376	250
F Fr.	0.995	1.772	2947	243.8	10.	2.504	323	2195	2.042	6L.0
S Fr.	0.397	0.708	1.177	97.34	3.993	1	127	876,4	0.815	
li Fl.	0.299	0.533	0.887	73.35	3.009	0.754	1	660.5	0.614	18.
Lira	0.453	0.807	1.343	111.1	4.556	1.141	1514	1000.	0.930	27.
C S B Fr.	0.487 1.630	0.868	1.443	119.4 399.3	4.898 16.38	1.227	1.628 5.444	1075 35%	1 3345	29.9 100

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LIFFE, ES TREASURY BOND PUTURES OF TERMS SIDE, SOR & Alex of 180%. LIFFE BOND PRIVATES SPTICKS BEZST, SOT points of 186%.

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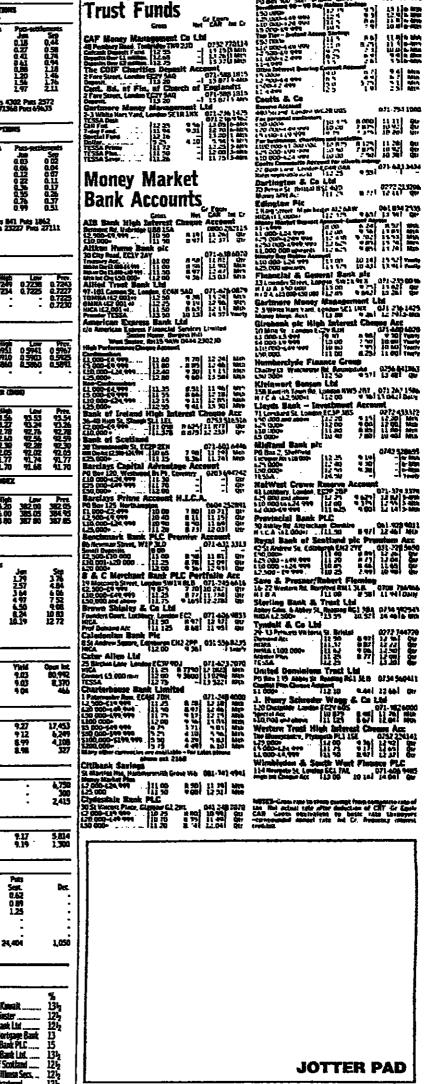
...No ifs, ...ands, ...or buts

"How do you do it?" is a question we've been asked many times over

the years - by futures traders in the U.S. and, now, since we've opened our London Trading Centre, by traders throughout Europe. We're not

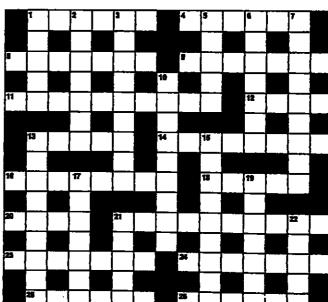
surprised because many of the investors who call us are paying 560 for more) per trade with their full-commission futures broker. They can't believe they can get our complete range of quality brokerage services for only £22 a round turn.

How do we do it? In three important ways:



CROSSWORD

No.7.509 Set by DANTE



ACROSS
1 Battled for a stronghold, we hear (6)
4 Quietly get in foreign capital for Greek city (6)
8 He's patronised by others (7)
9 A thousand spaced out in deserts (7) 7 Marke enecuve tool (9)
10 Expect high tolls here (4-5)
13 Under a spell and thence transformed (9)
15 I fatch in a new leader (9)

9 A thousand spaced out in deserts (7) 11 In error, since I'm not all knowing (10) 12 They're down to play hingo 17 Stages or Paris! (7)
19 Vessel almost departed the wrong load (7)
21 Opinions wives expredifferently (5)

(4) 13 It is beyond the bit-player (5)
14 Instructs or admonishes (8)
16 Film-plot involving arsenic and love (8)
18 Mint bar? (5)

20 Nuts - crack almonds to start with (4) 21 Market researcher on cam-

era (10)
23 Shuffled the cards dishonestly and made a pile (7)
24 Brave child backed by his mother (7)
25 Stop side replacing good man (6) 26 Incense – a green variety

DOWN
1 Debate of rising spirit (5)
2 Straighten a French fiddle

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3 It makes baby sit up (4-5)

eave river at last (5) 6 Paul brewed tea in high-rise flat (7)
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MONEY MARKETS Easier UK rates

UK short-dated money rates continued to fall as the tightness at the end of the tax year eased. Longer-dated rates were steady to higher as the market waited for the German Bundesank council meeting today. The key three-month inter-Bank rate was down if at 12%-% per cent in line with other short-dated rates. Overnight money was off % at \$12%-% per cent and one month was also down ¼ at 124 Å. Money rates were bid higher last week as banks sought

UK clearing bank base lending rate # 12.5 per cent from March 22, 1991

Redditional liquidity before the financial year end, but as these factors eased near-term rates have come under pressure. The Bank of England's relatively generous attitude to the market's day-to-day credit needs also dampened near-term yields.

The Bank of England

d yesterday initially forecast a shortage of £450m which it later revised to £350m. The Bank bought £190m of band bank bills at 12% per cent and SH5m of band 2 bank bills at

Longer-dated rates were mixed, while the interest rate futures market indicated a hardening of rates. Money

FT LONDON INTERBANK FIXING C11.00 a.m. Apr.30 3 months US dollars bb 64 affer 64 The fixing rates are the arithmetic mains rounded to the nearest one-statement, of the bid and offered rates for \$10m quered to the market by five reference basis at 11.00 a.m. each sorting day. The basis are National Westmissiar Basis, Sack of Todyo, Destroke Basis, Sasyer Rational & Parts and Morgan Goardary Treat.

MONEY RATES **NEW YORK** Treasury Bills and Bonds One Maaih 8.85-9.00 93-9; 84-9 9.18-9.26 83-84 12's-12's 91-91 1011-1091 9,00-9,20 93,-93, 824-83, 9,20-9,30 8.95-9.10 92-92 910-930 92-93 9.00 9.25 12-121 94-91 1011-1011 10H-10H **LONDON MONEY RATES**

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cent; Bank Bills (sell): one-month 12.5 per can Average lender rate of discount 11.5556 p.c. ECC day March 28 1991. Agreed rates for period Ap p.c., Schemes III d. III; 13.71 p.c. Reference rates Scheme IV&V: 12.472 p.c. Local Authority and days' fixed. Flaance Houses Base Rate 13 from 12 seven days notice 4 per cent; Certificases of rate seven days notice 4 per cent; Certificases of rate beld ender one month 9 per cent; Inser-twelve months sign-nine months 10 per cent; Inser-twelve months March 25 1991., Deposits withdrawn for cash

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FINANCIALTIMES

Senior markets slumber as second-liners advance

Wali Street

ALTHOUGH second-liners maintained their upward momentum yesterday morning, the main markets slumbered as investors stopped to catch their breath after Tuesday's big gains, writes Patrick Harverson in New York.

By 12.30 pm the Dow Jones Industrial Average was up just 3.71 at 2.948.76 and by midday the Standard & Poor's was up 1.49 at 380.99. The Nasdaq composite of over-the-counter stocks, however, was up 4.07 at 495.27 at another all-time high. Turnover on the Big Board was heavy at 107m shares, and with advancing shares outpac-ing declining shares by almost

two to one, the overall tone of the market remained firm. Analysts had expected some consolidation after the 63-point rise in the Dow on Tuesday, but demand for second-liners especially companies with proven earnings records, had been expected to remain strong. As for the Dow, a breakthrough above the 3,000 mark is confidently expected, probably within the next week. Trading in Chemical Bank was delayed at the start after a long queue of buyers created an order imbalance. The

demand was stimulated by an

upgrade from Kidder Peabody, which changed its rating on

tum, better credit quality and a lower risk profile at Chemical. By midday the shares had climbed \$1% to \$19 in active trading. Other banks, helped in

recent days by hopes of lower interest rates, firmed alongside Chemical. Citicorp rose \$% to \$15% on turnover of 1.4m shares, Chase Manhattan added \$% to \$16%, J.P. Morgan advanced \$1% to \$48% and Manufacturers Hanover climbed \$% to \$26%.

Silicon Graphics slipped \$31/2 to \$39 on turnover just short of Im shares after the company warned that fiscal third quar-ter earnings would not match the 49 cents a share achieved in the second quarter.

IBM, up \$% at \$113%, shrugged off the news that Duff & Phelps, the credit rating agency, had downgraded some of the group's debt because of pressures on profitability, espe-cially in mainframes.

Elsewhere in the computer sector Digital Equipment put on \$% to \$64%. Compaq rose \$2% to \$65% after it agreed to buy a 13 per cent stake in Sili-con Graphics, and Hewlett Packard rose \$% to \$51%. Dillard Department Stores firmed \$5 to \$106 after the 9m shares owned by Vendamerica, a Dutch group, were sold suc-cessfully into the market at \$99 a share. Cabletron rose \$2% to

\$39 following reports that the

company is comfortable with analysts' estimates of fourth quarter earnings of 30 cents to 40 cents a share.

On the over-the-counter ma ket, Imatron jumped \$% to \$2% on turnover of 1.6m shares as huyers continued to pick up the stock on the news that the company had a \$4m licensing fee from Siemens, the German computer group.

ADT recovered from Tues-

day's declines, rising \$% to \$15% in busy trading. The shares had been weaker in reaction to a lawsuit from Laidlaw, which will attempt to overturn a standstill pact preventing Laidlaw from acquir-ing a larger stake in ADT. Price Co climbed \$1 to \$48% after the company reported second quarter profits of 56 cents a share, up from 51 cents a share at the same stage a year earlier, and revenues of

FOLLOW-THROUGH buying after Tuesday's rise in New York lifted Toronto stocks across the board in early trading. The composite index gained 15.7 to 3,532.0. Advances led declines by 148 to 88 on volume of 6.65m shares. Laidlaw B shares rose slightly after a positive news-paper article. The stock gained C\$% to C\$15% on volume of

\$1.4bn, up from \$1.1bn.

Frankfurt in the lead as bourses advance

THE 2.2 per cent rise overnight on Wall Street sparked off an advance by most bourses yesterday. Currency plays also continued to feature, writes Our Markets Stoff.

FRANKFURT surprised analysts with its strength for the second time this week. Following a 3.97 rise to 668.97 in the FAZ index at midsession, the DAX closed 38.88, or 2.5 per cent, higher at 1,577.50. Volume climbed from DM5.3bn to

Over the past three days, the market has risen by 4.6 per cent; yet a week ago, said Ms Barbara Altmann of B Metzler in Frankfurt, most observer were expecting a further decline. The recovery, she said, reflects recoveries in the bond market and the D-Mark.

This week, a fall in average bond yields from 8.62 to 8.57 reflects the authorities' decision to postpone new govern-ment bond issues. Over the past week, the D-Mark has recovered against the dollar, om around DM1.72 to DM1.67. Financials, chemicals, engineering and steels led yesterday's gains. Hoesch, the steel-

SOUTH AFRICA

RISING international markets boosted Johannesburg yester-day, but trading was thin. The industrial index hit a record high of 3,403, up 17. Gold shares rose on the weak finan-cial rand and steady bullion price, the all-gold index

maker which has moved into high-tech engineering, jumped to third in the most active stocks list, trading in DM696m as its shares rose DM25.50 to DM297 on a large buy order. Metallgesellschaft rose DM21.50 at DM513, still excited by Daimler's decision to take a

AMSTERDAM gained 1.9 per cent on institutional buying. The CBS Tendency index rose 1.8 to a year's high of 98.2 in turnover estimated at F1600m to F1700m Among the win.

Aegon, the insurer, added Fl 2.20 to Fl 133.70 after announcing results in line with expectations and raising its dividend. These were the com-pany's first results produced on less conservative account-ing principles, and were there-fore of significance for the future performance of other insurers, said one analyst. Amev rose Fl 1.70 to Fl 59.60

10 per cent stake.

to Fl 700m. Among the win-ners, Philips jumped Fl 1.70 or 6.1 per cent to Fl 29.70, mostly on foreign demand, and Pirelli Tyre rose FI 1.40 or 6.4 per cent to FI 23.40 in spite of its sombre 1991 forecast on Tuesday.

The FT-SE Eurotrack 100 index for April 2 was overstated throughout the day by +12.96 because of an error in the pescia/dollar exchange rate, said the international Stock Exchange. For the same reason the Eurotrack 200 index was oversta ted by +7.74. The table shows the corrected closing figure for April 2.

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FT-SE Eurotrack 100 - Apr 3

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Day's Low 1110,75

shareholders in three subsid-

iaries through a share swap. The three units, Générale Occi-

dentale, Saft and Locatel, were

suspended on Tuesday. — Alcatel's profits rise was as

good as expected, said one salesman. He added that the

current trend towards buying in minorities was technically

positive for the market, as it reduced the free float and so

helped to push prices higher. Pernod gained FFr64 or 5.5 per cent to FFr1,231 with 45,450

shares exchanged. The drinks group said that it had not ruled

1076.41

Pakhoed gained Fl 3.70 to Fl 197.70; the transport and storage company is due to report figures today.

PARIS advanced in fairly busy frading, with the CAC 40 index up 24.79 or 1.4 per cent at 1,851.89. Turnover rose to about FFr2.7bn from FFr2.5bn.

den added F1 1.70 to F1 52.50.

Alcatel Alsthom, the electrical engineering group, added FFr8 to FFr621 on volume of 337,430 shares. As the bourse closed, the company released its 1990 results and announced an offer to buy out minority

2.5 per cent in Suez, which added FFr3.30 to FFr346.30. MULAN's Comit index closed 6.96, or 1.3 per cent, higher at 592.02, led up by Generall, Cir and Olivetti. The insurer enjoyed US interest and rose L750 to L35,806. Mr Carlo De Benedetti's key

holding company, Cir, rose 180, or 3.4 per cent, to 12,640, and Olivetti by L82 to L4,040 in late trading. Meanwhile the Fiat group retailer, Rinascente, put on L260, or 4.3 per cent, to L6,280 following Tuesday's higher profits for 1990.

ZURICH rose 1 per cent, the Crédit Suisse index closing 5.9 higher at 556.9. Foreign buying centred on chemicals, where Ciba-Geigy registered rose SFr80 to SFr2,640. Banks climbed on interest rate hopes, Union Bank registered closing SF127 higher at SF1771. STOCKHOLM saw foreign

interest in its big consumer durables companies, Electrolux rising SKr7 to SKr237 and Volvo SKr11 to SKr330. The Affärsvärlden General index closed 18.20, or 1.7 per cent, higher at 1,112.20.

ASIA PACIFIC

Strong yen and US gains spur Nikkei

Tokyo HOPES OF monetary easing, triggered by the stronger yen, together with the overnight surge on Wall Street, brought in broadly based buying yesterday, unites Emiko Terazono in

Tokyo. The Nikkei average gained 528.06 or 2 per cent to 26,780.06. It opened at the day's low of 26,322.71 and reached a high of

26,803.43 near the close. Volume expanded to 650m shares from 400m; domestic institutions were spurred into action by heavy foreign buy-ing. Rises led falls by 806 to 194, with 129 issues unchanged. The Topix index of all first section stocks climbed 30.86 to 2,007.56, and in London trading the ISE/Nikkei 50 index advanced 27.06 to 1,529.29.

The yen's strength caused a sharp turnround in sentiment. A Jardine Fleming trader said the Nikkei supported above the 13-week moving average was also a positive sign.

were sought on expectations of a discount rate cut. Tokyo Electric Power put on Y90 to Y4,000 and Nippon Steel added

Mitsubishi Electric, the most active issue, rose Y30 to Y817 on foreign buying. Investors were attracted because the group is gaining a strong foothold in the Middle East.

Drug manufacturers were strong on profits expectations and in anticipation of drug developments. The sector gained 3.42 per cent. Tanabe Selyaku rose Y100 to Y1.260 and Fujisawa Pharmaceutical Y90 to Y1.980.

Railway-related shares rose on rumours that Rast Japan Railway plans to list later this year. Keisel Electric Railway added Y40 at Y1,790 and Tokyu Y60 at Y1,590. East Japan Rail way's suppliers also advanced: Omron, which has received orders for automatic ticket checking machines, appreciated Y30 to Y2.230.

strong, reflecting increased orders because of the labour shortage. Toshiba Tungaloy climbed Y60 to Y890 and Hitachi Construction Machinery Y90 to Y1,560.

In Osaka, the OSE average advanced 461.02 to 29,623.70 on volume of 58m shares, up from 33m. Sumitomo Forestry added Y50 at Y1,830: the company, which is setting up several branches, has a large order backlog in spite of sluggish using starts.

Nihon Spindle rose by its daily limit of Y100 to close at Y1,030. Investors were attracted by brisk sales of its device to remove the chemical dioxin from water.

Roundup

ONLY THREE countries in the Pacific Basin region responded in strength to Wall Street and Tokyo. Otherwise gains were modest, and Manila declined. HONG KONG approached the all-time high of 8.950 on the Hang Seng index, advancing Turnover swelled from HK\$1.24bn to HK\$2.22bn. Properties led the rally. Traders noted that apart from the Wall Street rise, the recent recovery in the US dollar, to which the Hong Kong dollar is linked, made Hong Kong investments more attractive.
AUSTRALIA noted some

south east Asian buying as vol-ume climbed from A\$123m to A\$164m and the All Ordinaries index put on 22.2 to 1,457.0. News Corp, cutting its third newspaper title in six months, rose 30 cents to A39. Adelaide Steamship continued to suffer in the wake of last week's reported first-half loss, falling 3 cents to 11 cents with a heavy 4.6m shares traded, following a drop of 18 cents on Tuesday.

TAIWAN advanced by 3.1 per cent, the weighted index closing 159.54 higher at 5,344.84, but volume eased from T\$88.4bn to T\$88.3bn. Buying was targeted at mutual funds automotive stocks and small

Austral decision inspires Argentina

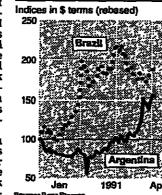
John Barham explains the recent surge in Buenos Aires while, below, Victoria Griffith talks to the São Paulo exchange president

HE NARROW streets of the Buenos Aires financial district swarmed with people a couple of weeks ago. Anxious crowds watched in silence as monitors in the windows of brokerages relayed the action at the city's stock market. Far from being a witness to disaster, as so often in the past, the Buenos Aires Stock Exchange had been spectacularly rejuvenated.

Turnover hit a record \$30.5m on March 21: the exchange's Merval index climbed 28 per cent on the same day, while the dollar-adjusted index gained 23 per cent, raising market capitalisation to \$5.31bn. Since then, the market has

stabilised after three days of ofit-taking which pulled it back down 8.8 per cent. It has even extended its gains, says Mr Marc Wenhammar of Latin American Securities in London, pointing out that, by Tuesday, the dollar-adjusted index had risen a net 2.5 per cent since March 21. Volume has also remained high, at \$18m on Tuesday, compared with \$3m a day six mouths ago.

On March 20, the day before the surge. Mr Domingo Cav-



economy minister, announced that the austral Argentina's currency, would be made fully convertible on April 1 and the exchange rate would not be allowed to fall below 10,000 australs to the dollar. Mr Cavallo said the central bank would stop printing money to cover government spending and promised that he would turn a budget deficit into a sur-

With interest rates tumbling to 3-4 per cent a month, from 5-10 per cent a few months ago,

and the exchange rate under control, investors had nowhere else to go than to equities. Mr Hugo Grimaldi, a financial commentator, says: "This is a plan to reactivate the economy. The government wants companies to make money so it

can increase its tax revenues

and balance the budget."
The financial market's positive reaction heartened Mr Cavallo. A member of his entourage said: "This shows that there is real confidence in Cavallo and the possibility of

recovery."
All depends on his ability to ontrol the budget and win the backing of foreign creditors. Analysts say that the Treasury cannot meet \$4.57bn in annual without fresh loans, debt relief or a moratorium.

If the government can run a budget surplus and keep interest rates low, say stock change officials, the outlook for Argentine equities will remain encouraging. Not only will other assets stay unattractive, but stability could improve corporate cash flows as interest rates fall and purchasing power grows.

Legalisation of loans in dollars could also encourage banks to lend more money for longer periods. Loans rarely extend beyond 90 days. Manufacturers and consumers might then increase their borrowing to raise output or to increase None the less, a fixed

exchange rate and inflationary pressures will put pressure on companies to control costs. Mr Roberto Werner, head of capi-tal markets at Banco Roberts, "The market is very selective, picking consumer white goods, home electronics and car stocks. Commercial banking is in for tough times. The benefits of rationalisation will be gradual, but the cost

However, one dissenting observer says: "The million dollar question is whether to bet against Cavallo or not. Economy ministers in this country always do things right until one day they make a mis-take and they are gone."

History is certainly not on Mr Cavallo's side. The government has launched four major assaults on inflation in the last

Brazilian strength scuppers merger plans

ITH THE Brazilian stock market registering gains of more than 100 per cent in dollar terms since the beginning of the year, Mr Alvaro Augusto Vidigal, president of the São Paulo Stock Exchange, has reasons to be optimistic. Trading volumes have doubled since their low point last year, and the prospect of more foreign money coming

added lift. have to hold on to stock. Mr Vidigal believes the rules could go into effect within the next 60 days and is pred-

icting a rally leading up to the event.
Things have improved so much on the trading floor that Mr Vidigal has decided that the São Paulo exchange (Bovespa) no cal seat" of the combined exchanges.

Boyesna. The Brazilian economy is still

espa had been counting on to increase its market size, is also in question. "Without an international accord on debt, privatisa-

setback in the index during the first three weeks in March was just profit-taking. "Brazil's stock prices are still cheap on fundamentals," says the president. "I

nto the market has given stock prices an The government's new rules for equities, announced two months ago, will allow direct foreign investment in Brazil and reduce the amount of time foreigners

that the Sao Paulo exchange (Bovespa) no longer needs a billow. He backed out of a scheduled in orger with the Rio de Janeiro Stock Exchange a couple of weeks ago, claiming that Mr Fernando Nabuco, Bovespa's former president, had given too much away in making the deal. "Bovespa, which has the lion's share of the market in Brazil, must also have most of the power," says Mr Vidigal. The exchanges' presidents were said to have fallen out ver Rio de Janeiro's status as the "politi-Notwithstanding all the good news, there are some clouds on the horizon for

off-course, and the latest insider trad-ing scandal, concerning the coffee mar-kets, has taken its toll on international credibility.
The success of privatisation, which Bov-

tion will not be nearly as successful as everyone had hoped," says Mr Vidigal. In spite of Brazil's economic troubles, Mr Vidigal insists that an 18 per cent believe there are good days ahead."

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

national and Regional Markets	TUESOAY APRIL 2 1991								MONDAY APRIL 1 1991					DOLLAR BIDEX		
Figures in parenthoses show number of lines of stock	US Dollar Index	Day's Change	Pound Sterling Index	Yen Index	OM Index	Local Currency Index	Local % chg on day	Grass Div. Yield	US Dollar Index	Pound Starting Index	Yen Index	DM Index	Local Currency index	1991 High	1991 Low	Year ago (approx
	134 04	-0.6	112.40	117.35	117.11	115.00	8.0	5.90	134.83	113.92	119.56	118.16	115.88	135.25	112.74	134.2
Austria (19)	196.59	+ 0.5	164 85	172.11	171.76	172,67	+ Q.Q	1.52	195.65	165.30	173.50	171,46	17272	222.37	187.00	280.8
	140.04	+0.8	117.43	122.59	122.35	119.84	+0.0	4.91	138.96	117,41	123,22	121.78	119.86	151.20	121.73	
	138 09	+ 1.1	115 80	120.89	120.64	115.59	+ 1.0	3.42	136.53	115.35	121.06	119.64	114.48	141.10	126.49	141.
	242.09	+ 1.7	203.01	211.95	211.51	213.03	+ 0.4	1.56	238.00	201.09	211.05	208.57	212.19	270,56	217,74	
Finland (21)	117.35	-0.5	98.41	102.75	102,53	98,18	- 0.5	2.47	117.91	99.82	104.56	103.33	99.67	125,15	90.81	136.7
France (113)	140.31	+1.1	117.66	122.83	122.57	125,29	+0.7	3.39	138.85	117.31	123.12	121,67	124.43	152,28	121.85	
Germany (88)	108.78	+ 1.7	91.22	95.25	95.04	95.04	+ 1,4	2.38	106.91	90.33	94.82	93.89	93.69	125,36	102.43	136.5
Hong Kong (48)	153.77	+ 1.2	128.94	134.62	134.35	153.84	+1,2	4.38	161.99	128.41	134.77	133.20	152.06	153.77	119.62	122.4
roland (16)	165.30	+ 1.5	138.61	144.72	144.42	146.53	+0.3	3.12	162 82	137,57	144.38	142.69	146.04	182,48	132.88	185.3
Italy (91)	79.68	+84	66 81	69.75	69.61	74.53	+0.3	3.42	79 39	67.08	70.40	69.57	74.29	88,23	72.05	97.3
Japan (453)	138.78	+24	116.38	121.50	121.27	121,50	+ 1.1	0.71	135.52	114.50	120.18	118.78	120.18	146,97	118.35	128.0
	236.73	+0.5	198.51	207 24	206.82	250.95	-0.3	3.04	235.61	199.07	208.93	206.48	251.59	247.78	192.83	220.9
	794,13	+05	665.93	695.25	693 82	2593.06	+0.3	0.26	789.94	667.42	700.49		2584.14	794.13	534.45	382 2
	139.52	+0.2	117.00	122,15	121.90	120.52	-0.1	4.28	139.23	117.63	123.46	122.02	120.67	145.73	125.70	
lew Zealand (14)	45.78	+13	38.39	40.08	40.00	41.24	+0.7	8.28	45.27	38.24	40.14	39.67	40.96	52.31	41.18	60.7
Norway (30)	198.62	+ 1.5	166.56	173.89	173.54	176.85	+0.2	1.77	195.75	165.39	173.58	171.55	176.55	223.24	182.24	233.4
	193.12	+01	161.95	169.08	168.73	159.22	-0.1	2.36	193.00	163.07	171.15	169.14	159.38	208.25	151.63	
	198 60	+0.3	166.54	173.87	173.51	141.64	-0.2	4.03	198.02	167.31	175.59	173.53	141.92	208.54	173.00	
	162.93	+12	136.62		142.35		-0.2	4.41	180.02	135.01				171.12		
	188.90			142.64	165.04	170.30			186.93		142.75	141.07	129.15		131.51	134.3
	94.73	+ 1.1	158.41	165.38		83.81	- 0.2	2.55	93.82	157.93	165.76	163.82	170.60	204.12	146.60	175.2
Switzerland (65)		+ 1.0	79.44	82.94	82.78		+0.1	2.47		79 27	83.20	82.23	83.71	100.67	82,17	90.1
	177.12	∤ 1.9	148 53	155.05	154.73	148,53	+1.1	4.77	173.87	146.91	154.17	152,36	146.91	187.44	156.27	148.
USA (525)	153 83	+2.2	129.00	134.68	134.41	153.63	+22	3,19	150.52	127.17	133.48	131.92	150.52	153.83	125.95	138.9
	147.55	+ 1.4	118.70	123 92	123.67	121.45	+0.8	3.88	139.56	117.92	123.76	122.31	120.51	151.62	125.50	139.6
	183.21	+ 1.3	153 63	160.39	160.07	156.87	+ Q.1	2.06	180.84	152.79	180,36	158,48	156.73	200,81	155.55	186.5
Pacific Basın (647)	138.69	+2.2	116.30	121,43	121.18		+ 1.0	1.04	135.67	114.63	120.31	118.90	120.56	145,92	117.86	128.0
	140 21	+ 1.9	117.57	122.74	122.49	122,57	+0.9	2,22	137.61	116.26	122.02	120,59	121,45	147,88	121.29	133.1
North America (641)	152.78	+ 2.1	128.11	133,77	133.50	151 26	+21	3.20	149.57	126.37	132.65	131.10	148.10	152.78	125.91	139.0
Europe Ex. UK (642)	120.06	+ 1,1	100.68	105.13	104 92	105 64	+0.5	3,18	118.78	100.38	105.35	104.12	105.07	129.80	106.85	132.3
Pacific Ex. Japan (194)	136,77	+ 0.2	114.69	119 78	119.50	122.34	+ 0,1	5.01	136.49	115.32	121.05	119.63	122,26	137,25	111.40	127.7
Norld Ex. US (1772)	141,10	+ 1.8	118.32	123 54	123.28	123.12	+0.9	2.28	138.55	117.06	122.87	121.42	122.01	148.16	122.32	134.0
World Ex. UK (2002)	141.14	+20	118 35	123.57	123.32		+ 1.4	2.34	138.39	116.93	122.73	121.29	129.26	143,99	120.06	133.3
World Ex. So Al. (2237).	144.00	+20	120.75	126.08	125.82	132.75	+ 1.4	2.59	141.20	119.30	125.22	123.75	130.93	147.10	122.92	134.3
World Ex Japan (1841)	148.64	+ 1.8	124.64	130.14	129.88	138.77	+ 1.5	3.53	146.06	123.41	129.54	128.03	136.71	151.69	128.69	139.4
	144.33	+2.0	121.03	126.36	126.11	132.81	+1.4	2.61	141.54	119.59	125.52	124.05	131.01	147,40	123.28	

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